## Consolidated first-half financial statements 2009/10

# Consolidated first-half 

## financial statements 2009/10

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## 1 - Consolidated first-half financial statements - Income statement

| ( in € 000) | $\begin{aligned} & \text { 1st half } \\ & \text { 2009/10 } \\ & \hline \end{aligned}$ | $\begin{gathered} \% \text { of } \\ \text { rev. } \end{gathered}$ | $\begin{gathered} 1^{\text {st }} \text { half } \\ 2008 / 09 \\ \hline \end{gathered}$ | \% of rev. |
| :---: | :---: | :---: | :---: | :---: |
| Revenue from businesses | 89,858 | 100\% | 100,443 | 100\% |
| Revenue from businesses (excl. player trading) | 75,379 | 84\% | 86,029 | 86\% |
| Purchases used during the period | -8,534 | -9\% | -9,036 | -9\% |
| External costs | -8,091 | -9\% | -11,431 | -11\% |
| Taxes other than income taxes | -1,516 | -2\% | -3,269 | -3\% |
| Personnel costs | -47,317 | -53\% | -54,185 | -54\% |
| EBITDA (excl. player trading) | 9,920 | 11\% | 8,109 | 8\% |
| Net depreciation, amortisation and provisions | -1,165 | -1\% | -833 | -1\% |
| Other ordinary income and expenses | -4,745 | -5\% | -1,498 | -1\% |
| Profit/(loss) from ordinary activities, excl. player trading | 4,010 | 4\% | 5,778 | 6\% |
| Revenue from sale of player registrations | 14,479 | 16\% | 14,414 | 14\% |
| Residual value of player registrations | -10,789 | -12\% | -7,335 | -7\% |
| Gross profit (EBITDA) on player trading | 3,691 | 4\% | 7,079 | 7\% |
| Net amortisation and provisions | -20,452 | -23\% | -17,511 | -17\% |
| Profit/(loss) from ordinary activities (player trading) | -16,762 | -19\% | -10,432 | -10\% |
| Total EBITDA | 13,611 | 15\% | 15,188 | 15\% |
| Total profit/(loss) from ordinary activities | -12,752 | -14\% | -4,654 | -5\% |
| Other non-recurring operating income and expense |  | 0\% | 154 | 0\% |
| Operating profit | -12,752 | -14\% | -4,500 | -4\% |
| Net financial income / lexpense) | -383 | 0\% | 859 | 1\% |
| Pre-tax profit | -13,135 | -15\% | -3,641 | -4\% |
| Corporate income tax | 4,478 | 5\% | 1,219 | 1\% |
| Share in net profit of associates | 4 |  |  |  |
| Net profit/(loss) for the period | -8,654 | -10\% | -2,422 | -2\% |
| Net profit/(loss) attributable to equity holders of the parent | -8,716 | -10\% | -2,419 | -2\% |
| Net profit/(loss) attributable to minority interests | 63 |  | -3 |  |


| STATEMENT OF RECOGNISED PROFIT (in € 000) | $\begin{gathered} 1^{\text {st }} \text { half } \\ 2009 / 10 \end{gathered}$ | $\begin{gathered} \mathbf{1}^{\text {st }} \text { half } \\ 2008 / 09 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: |
| Impact of deferred taxes on restatements <br> Transactions on treasury shares, net of tax <br> Share-based payments, net of tax <br> Actuarial differences on pension commitments | $\begin{array}{r} -281 \\ 28 \end{array}$ | $\begin{array}{r} -76 \\ 63 \\ -100 \\ \hline \end{array}$ |  |
| Profit/(loss) recognised directly in equity | -253 | -113 |  |
| Total recognised profit/(loss) | -8,906 | -2,535 |  |
| Total recognised profit/(loss) attributable to equity holders of the parent | -8,969 | -2,532 |  |
| Total recognised profit/(loss) attributable to minority interests | 63 | -3 |  |

## 2 - Consolidated first-half financial statements - Balance sheet

Assets

| Net amounts (in € 000) | 31/12/09 | 30/06/09 |
| :---: | :---: | :---: |
| Intangible assets |  |  |
| Goodwill | 2,221 | 2,221 |
| Player registrations | 124,748 | 71,849 |
| Other intangible assets | 786 | 805 |
| Property, plant and equipment | 18,896 | 19,287 |
| Other non-current financial assets | 8,773 | 494 |
| Receivables on sale of player registrations (portion > 1 year) | 16,678 | 29,140 |
| Investments in associates | 460 | 456 |
| Deferred taxes | 2,367 | 5 |
| Non-current assets | 174,929 | 124,257 |
| Inventories | 739 | 492 |
| Trade accounts receivable | 28,761 | 12,251 |
| Receivables on sale of player registrations (portion < 1 year) | 24,209 | 33,266 |
| Player registrations held for sale |  | 8,356 |
| Other current financial assets | 11,450 |  |
| Other current assets, prepayments and accrued income | 25,694 | 16,646 |
| Cash and cash equivalents |  |  |
| Marketable securities | 55,495 | 103,480 |
| Cash | 1,107 | 874 |
| Current assets | 147,455 | 175,365 |
| TOTAL ASSETS | 322,384 | 299,622 |

## Consolidated first-half financial statements - Balance sheet

## Equity \& Liabilities

| Net amounts (in € 000) | 31/12/09 | 30/06/09 |
| :---: | :---: | :---: |
| Capital <br> Share premiums <br> Reserves <br> Net profit/(loss) for the period <br> Equity attributable to equity holders of the parent <br> Minority interests | $\begin{array}{r} 20,127 \\ 102,865 \\ 39,988 \\ (8,716) \\ \mathbf{1 5 4 , 2 6 4} \\ \\ \mathbf{3 , 0 7 6} \end{array}$ | $\begin{array}{r} 20,127 \\ 102,865 \\ 36,580 \\ 5,143 \\ \mathbf{1 6 4 , 7 1 5} \\ \\ \mathbf{3 , 1 1 3} \end{array}$ |
| Total equity | 157,340 | 167,828 |
| Borrowings and financial liabilities (portion > 1 year) <br> Liabilities on acquisition of player registrations (portion > 1 year) <br> Deferred taxes <br> Provision for pension obligations | $24,259$ <br> 24,672 <br> 27 <br> 557 | $\begin{array}{r} 35,939 \\ 7,407 \\ 2,292 \\ 518 \end{array}$ |
| Non-current liabilities | 49,515 | 46,156 |
| Provisions (portion < 1 year) <br> Financial liabilities (portion < 1 year) <br> Bank overdrafts <br> Other borrowings and financial liabilities <br> Trade accounts payable \& related accounts <br> Tax and social security liabilities <br> Liabilities on acquisition of player registrations (portion < 1 year) <br> Other current liabilities, deferred income and accruals | $\begin{array}{r} 57 \\ \\ 1,094 \\ 11,563 \\ \\ \mathbf{1 3 , 8 8 9} \\ \mathbf{3 3 , 8 1 7} \\ \mathbf{3 8 , 9 6 1} \\ \mathbf{1 6 , 1 4 8} \end{array}$ | $\begin{array}{r} 2,026 \\ 4,086 \\ \\ \mathbf{1 4 , 0 3 4} \\ \mathbf{3 1 , 4 0 0} \\ \mathbf{2 8 , 4 0 1} \\ \mathbf{5 , 6 2 5} \end{array}$ |
| Current liabilities | 115,529 | 85,638 |
| TOTAL EQUITY AND LIABILITIES | 322,384 | 299,622 |

## 3 - Consolidated first-half financial statements - Cash flow statement

| (in € 000) | 31/12/09 | 31/12/08 |
| :---: | :---: | :---: |
| Net profit/(loss) | -8,654 | -2,422 |
| Share in net profit/(loss) of associates | -4 |  |
| Depreciation, amortisation \& provisions | 21,508 | 18,528 |
| Other non-cash income and expenses | -380 | 52 |
| Capital gains on sale of player registrations | -3,690 | -7,078 |
| Capital gains on sale of other non-current assets | 10 | 750 |
| Tax expense | -4,478 | -1,219 |
| Pre-tax cash flow | 4,312 | 8,611 |
| Dividends received from associates |  |  |
| Tax paid | 3,309 | 994 |
| Change in trade and other receivables | -18,967 | -14,789 |
| Change in trade and other payables | 2,625 | -12,179 |
| Change in working capital requirement | -16,342 | -26,968 |
| Net cash from operating activities | -8,721 | -17,363 |
| Acquisition of player registrations net of change in liabilities | -47,959 | -44,430 |
| Acquisitions of other intangible assets | -32 | -63 |
| Acquisitions of property, plant \& equipment | -593 | -3,130 |
| Acquisitions of non-current financial assets | -261 | -2 |
| Sale of player registrations net of change in receivables | 35,998 | 22,712 |
| Disposal or reduction in other non-current assets Acquisition of subsidiaries net of acquired cash | 107 | 11 |
| Net cash from investing activities | -12,740 | -24,903 |
| Capital increase |  |  |
| Dividends paid to equity holders of the parent | -1,811 | -1,813 |
| Dividends paid to minority interests | -100 | -57 |
| New borrowings | 597 | 3,000 |
| Repayment of borrowings | -4,800 | -5,350 |
| Pledged mutual funds | -19,575 |  |
| Shares held in treasury | 329 | -612 |
| Net cash from financing activities | -25,360 | -4,832 |
| Opening cash balance | 102,329 | 148,432 |
| Change in cash | -46,821 | -47,098 |
| Closing cash balance | 55,508 | 101,335 |
| (in € 000) | 31/12/09 | 31/12/08 |
| Marketable securities | 55,495 | 101,633 |
| Cash | 1,107 | 1,413 |
| Bank overdrafts | -1,094 | -1,711 |
| Closing cash balance | 55,508 | 101,335 |

Acquisition of player registrations net of change in liabilities

| (in $\mathbf{€ ~ 0 0 0 )}$ | $\mathbf{3 1 / 1 2 / 0 9}$ | $\mathbf{3 1 / 1 2 / 0 8}$ |
| :--- | ---: | ---: |
| Acquisition of player registrations | $-76,180$ | $-27,877$ |
| Agent payables relating to acquisition of player registrations | 396 | 93 |
| Player registration payables at 31/12/2009 | 63,633 |  |
| Player registration payables at 30/06/2009 | $-35,808$ |  |
| Player registration payables at 31/12/2008 |  | 39,986 |
| Player registration payables at 30/06/2008 |  | $-56,632$ |
|  | $\mathbf{- 4 7 , 9 5 9}$ | $\mathbf{- 4 4 , 4 3 0}$ |

Sale of player registrations net of change in receivables

| (in € 000) | $\mathbf{3 1 / 1 2 / 0 9}$ | 31/12/08 |
| :--- | ---: | ---: |
| Revenue from sale of player registrations | 14,479 | 14,414 |
| Player registration receivables at 31/12/2009 | $-40,887$ |  |
| Player registration receivables at 30/06/2009 | 62,406 |  |
| Player registration receivables at 31/12/2008 |  | $-35,625$ |
| Player registration receivables at 30/06/2008 |  | 43,922 |
|  | $\mathbf{3 5 , 9 9 8}$ | $\mathbf{2 2 , 7 1 2}$ |

## 4 - Consolidated first-half financial statements - Statement of changes in equity

| (in € 000) | Equity attributable to equity holders of the parent |  |  |  |  |  | minority interests | Total equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Capital | Share premiums | Treasury shares | Reserves and retained earnings | Profit/(loss) recognised directly in equity | Total <br> Group <br> share |  |  |
| Equity at 30/06/2008 | 20,127 | 102,865 | -4,888 | 43,715 | 28 | 161,847 | 2,969 | 164,816 |
| Net profit/(loss) for the period |  |  |  | -2,419 |  | -2,419 | -3 | $-2,422$ |
| Dividends |  |  |  | -1,813 |  | -1,813 | -57 | -1,870 |
| Treasury shares |  |  | -612 |  | -76 | -688 |  | -688 |
| Share-based payments, net of tax |  |  |  |  | 63 | 63 |  | 63 |
| IAS 19 Amendment |  |  |  |  | -100 | -100 |  | -100 |
| Other |  |  |  | 16 |  | 16 | 0 | 16 |
| Equity at 31/12/2008 | 20,127 | 102,865 | -5,500 | 39,499 | -85 | 156,906 | 2,909 | 159,815 |
| Equity at 30/06/2009 | 20,127 | 102,865 | -5,011 | 47,049 | -315 | 164,715 | 3,113 | 167,828 |
| Net profit/(loss) for the period |  |  |  | -8,716 |  | -8,716 | 63 | -8,653 |
| Dividends |  |  |  | -1,811 |  | -1,811 | -100 | -1,911 |
| Treasury shares |  |  | 329 |  | -281 | 48 |  | 48 |
| Share-based payments, net of tax |  |  |  |  | 28 | 28 |  | 28 |
| IAS 19 Amendment |  |  |  |  |  | 0 |  | 0 |
| Other |  |  |  |  |  |  |  | 0 |
| Equity at 31/12/2009 | 20,127 | 102,865 | -4,682 | 36,522 | -568 | 154,264 | 3,076 | 157,340 |

## 5 - Consolidated first-half financial statements - Earnings per share

|  | $\begin{aligned} & \text { From 01/07/09 } \\ & \text { to } 31 / 12 / 09 \end{aligned}$ | $\begin{aligned} & \text { From 01/07/08 } \\ & \text { to } 31 / 12 / 08 \end{aligned}$ |
| :---: | :---: | :---: |
| Number of shares at end of period | 13,241,287 | 13,241,287 |
| Average number of shares in issue | 13,241,287 | 13,241,287 |
| Number of treasury shares held at end of period | 324,382 | 300,965 |
| Consolidated net profit/(loss) |  |  |
| Group share of net profit/(loss) (in € m) | -8.72 | -2.42 |
| Group share of net profit/(loss) per share (in $€$ ) ${ }^{(1)}$ | -0.68 | -0.19 |
| Total recognised profit/(loss) |  |  |
| Group share of total recognised profit/(loss) (in € m) | -8.97 | -2.53 |
| Group share of total recognised profit/(loss) per share (in €) ${ }^{(1)}$ | -0.69 | -0.20 |
| Net dividend |  |  |
| Total dividend (in € m) | 1.85 | 1.85 |
| Net dividend per share (in €) | 0.14 | 0.14 |

[^0]
[^0]:    (1) Calculated on the average number of shares in issue after deduction of treasury shares

