

## OL GROUPE : FIRST-HALF RESULTS

### 1 – Turnover and results for the first half of the 2006/07 financial year:

#### 1-1 Turnover

For the six months ended 31 December 2006, turnover totalled €127.9 million, a rise of 18.4% compared with the year-earlier period.

#### **CONSOLIDATED RESULTS – OL GROUPE (in € 000)**

	<b>H1 2006/07</b>	<b>%</b>	<b>H1 2005/06</b>	<b>%</b>	<b>Change</b>	<b>% chg.</b>
Gate receipts	11,140.4	8.7%	9,326.8	8.6%	1,813.6	19.4%
Partnerships and sponsoring	8,907.6	7.0%	7,413.9	6.9%	1,493.7	20.1%
Broadcasting rights *	43,088.4	33.7%	42,747.4	39.6%	341.0	0.8%
Diversification products	17,313.6	13.5%	11,868.8	11.0%	5,444.8	45.9%
<b>Turnover excl. player contracts</b>	<b>80,450.0</b>	<b>62.9%</b>	<b>71,356.9</b>	<b>66.1%</b>	<b>9,093.1</b>	<b>12.7%</b>
Revenue from transfer of player contracts	47,419.0	37.1%	36,654.0	33.9%	10,765.0	29.4%
<b>Total turnover</b>	<b>127,869.0</b>	<b>100.0%</b>	<b>108,010.9</b>	<b>100.0%</b>	<b>19,858.1</b>	<b>18.4%</b>

\* TV rights: LFP, FFF, UEFA

\*\* includes OL Images

#### Gate receipts:

Pricing policies and marketing mix optimisation efforts were successful, leading to a 19% rise compared with the first half of the previous financial year, based on the same number of games played. This increase substantially outpaced that of the past few financial years. Certain regular seats were converted into VIP seats and 100% sold, contributing to this advance.

#### Partnerships and sponsoring:

The significant, 20% increase compared with last year derived from new partnership contracts including one with the Accor group.

#### Broadcasting rights:

This line item includes TV rights related to French and European competitions. Based on the same number of games and tournaments played as in the previous year, the change was not significant.

#### Diversification products:

The very robust, 45.9% rise in revenue from diversification products derived principally from merchandising, which continued to be the principal driver of this business segment (up €4 million in the first six months of the financial year). The number of jerseys sold rose from 110,000 in 2005/06 to nearly 200,000 in 2006/07. For the most part, all other subsidiaries also contributed to this increase. OL Images, previously included with Broadcasting rights, has been reclassified in Diversification products. The related amounts were €2 million in H1 2006/07 and €1 million in H1 2005/06.

### Transfer of player contracts:

Revenue from the transfer of player contracts totalled €47.4 million.  
In the first half of the previous year, this revenue totalled €36.6 million.

### 1.2 Consolidated profit & loss statement:

The financial statements for the first half of 2006/07 and for the entire previous year, published below, have been prepared in accordance with IFRS as adopted by the European Union.

(in thousands of euros)	From 1/7/06 to 31/12/06	% of turnover	From 1/7/05 to 31/12/05	% of turnover	From 1/7/05 to 30/6/06	% of turnover
Turnover (excl. player contracts)	80,450	63%	71,358	66%	127,667	77%
Purchases used internally	-9,788	8%	-7,362	7%	-16,214	10%
External expenses	-7,614	6%	-5,455	5%	-12,391	7%
Taxes other than income tax	-2,634	2%	-1,890	2%	-3,425	2%
Personnel costs	-49,175	38%	-37,085	34%	-75,216	45%
<b>Gross operating profit excl. player contracts</b>	<b>11,239</b>	<b>9%</b>	<b>19,566</b>	<b>18%</b>	<b>20,420</b>	<b>12%</b>
Depreciation, amortisation and provisions (net)	174	0%	-536	0%	-1,652	1%
Other operating revenue/expense	-1,603	1%	-291	0%	-407	0%
<b>Profit from ordinary activities, excl. player contracts</b>	<b>9,810</b>	<b>8%</b>	<b>18,739</b>	<b>17%</b>	<b>18,361</b>	<b>11%</b>
Revenue from transfer of player contracts	47,419	37%	36,653	34%	38,443	23%
Residual value of player contracts	-18,606	15%	-7,059	7%	-7,060	4%
<b>Gross operating profit from player contracts</b>	<b>28,813</b>	<b>23%</b>	<b>29,594</b>	<b>27%</b>	<b>31,383</b>	<b>19%</b>
Amortisation and provisions (net)	-12,328	10%	-11,124	10%	-23,964	14%
<b>Profit from ordinary activities, player contracts</b>	<b>16,485</b>	<b>13%</b>	<b>18,470</b>	<b>17%</b>	<b>7,419</b>	<b>4%</b>
<b>Profit from ordinary activities</b>	<b>26,295</b>	<b>21%</b>	<b>37,209</b>	<b>34%</b>	<b>25,780</b>	<b>16%</b>
Other ordinary, non-current income and expense	0		0		0	0%
<b>Operating profit</b>	<b>26,295</b>	<b>21%</b>	<b>37,209</b>	<b>34%</b>	<b>25,780</b>	<b>16%</b>
Net financial expense	-216	0%	-504	0%	-1,365	1%
<b>Pre-tax profit</b>	<b>26,079</b>	<b>20%</b>	<b>36,705</b>	<b>34%</b>	<b>24,415</b>	<b>15%</b>
Tax expense	-9,467	7%	-12,591	12%	-8,286	5%
Share in net profit of associates	44	0%	28	0%	14	0%
<b>Net profit for the period</b>	<b>16,656</b>	<b>13%</b>	<b>24,142</b>	<b>22%</b>	<b>16,143</b>	<b>10%</b>
<b>Net profit attributable to shareholders</b>	<b>16,562</b>		<b>23,922</b>		<b>15,879</b>	<b>10%</b>
Share of net profit attributable to minority interests	94	0%	220	0%	264	0%

### 1.3 Auditors' report on first-half 2006/07 financial information:

In our capacity as Statutory Auditors and in accordance with Article L. 232-7 of the French Commercial Code, we have:

- conducted a limited examination of the condensed consolidated financial statements of Olympique Lyonnais Groupe SA, covering the period from 1 July to 31 December 2006, as attached to this report;
- verified the information disclosed in the first-half report.

These first-half condensed consolidated financial statements are the responsibility of the Board of Directors. Our responsibility is to express a conclusion on these statements, based on our limited examination.

We conducted our limited examination in accordance with French professional standards. A limited examination of interim statements consists in obtaining the necessary estimated data, principally from the individuals responsible for accounting and financial matters and in implementing analytical and any other appropriate procedures. An examination of this type excludes certain procedures specific to an audit performed in accordance with French professional standards. It does not provide assurance that all significant items that would have been identified during an audit have been identified, and for this reason, we do not express an audit opinion.

Based on our limited examination, nothing has come to our attention that would cause us to question the compliance, in all significant respects, of these condensed consolidated first-half financial statements with IAS 34, the IFRS standard regarding interim financial reporting, as adopted by the European Union.

We have also examined, in accordance with French professional standards, the information contained in the management report on the consolidated first-half financial statements that were the subject to our review.

We have no observations to make as to the fairness of this information or its consistency with the condensed first-half consolidated financial statements.

Villeurbanne and Lyon, 25 April 2007

Orfis Baker Tilly SA  
Michel Champetier

Cogeparc  
Stéphane Michoud

### 1.4 – Comments on the profit and loss statement:

After a tax charge of €9.5 million, attributable net profit totalled €16.6 million, reflecting OL Groupe's robust economic performance in the first half of the year.

The capital gain realised on the transfer of player contracts totalled €28.8 million in the first half of 2006/07. It totalled €29.6 million in the year-earlier period.

The increase in the payroll, as explained in the registration document (*document de base*), reflects the growth in the number of players and coaches. Nevertheless, at 38.5% of turnover, the payroll remained well below the average of major European clubs, whose payroll in many cases exceeds 50% of turnover.

Profit from ordinary activities totalled €26.3 million, vs. €37.2 million in the first half of the 2005/06 financial year, during which the transfer of Michael Essien to Chelsea F.C was recognised.

Payment for the permanent transfer of Nilmar in August 2006 to the Corinthians squad has not yet been fully effected, and no provision has been recognised against it. In January 2007, FIFA ruled in favour of Olympique Lyonnais. In February, the Corinthians lodged an appeal with the Lausanne Tribunal Arbitral du Sport against FIFA's ruling that the transfer payment must be made to O.L. A hearing has been set for 9 May 2007.

Traditionally, the Group's business is highly seasonal. During the first half, the initial player transfers of the year are recognised in the financial statements, as are the receipts from the first stage of the Champions League.

All subsidiaries were profitable in the first half, with the exception of OL Brasserie, which had not yet begun operations as of 31/12/06.

## **2 – Team results:**

O.L. performed exceptionally well in the first part of its season.

In July 2006, the club won the annual *Trophée des Champions* for the fifth consecutive time, defeating PSG.

In Ligue 1 play, the club finished 2006 in first place with an historic 50 out of 57 possible points and the best offence and defence in the league.

In the Champions League, O.L. once again placed first in its group, ahead of Real Madrid, with 14 points, thereby posting the second-best score of the 32 teams in the first stage of the competition. O.L. was the side with the best defence and the second-best offence.

Lastly, in the *Coupe de la Ligue*, O.L. qualified for the quarter-final by defeating PSG.

## **3 – Events since 31 December 2006:**

### **3.1 – Successful flotation:**

OL Groupe's flotation on the stock exchange was highly successful. The offer was oversubscribed 6.5 times, and the Group raised €94.3 million, after partial exercise of the over-allotment option.

### **3.2 – Decines site for OL Land officialised**

In early 2007, the Lyon suburb of Decines was officially chosen as the site of the future "OL Land" complex, which will include the club's new 60,000 seat stadium, the team's training grounds, a leisure centre, hotels, restaurants and a shopping centre.

### **3.3 – New youth training centre:**

Construction on the new youth training centre began in early 2007. The new centre will accommodate 30 academy players, who will benefit from an ultramodern complex of nearly 2,000 sq. m. equipped with the latest sports technology. Investment will total around €4 million, and the project is scheduled to be completed by May 2008.

#### 3.4 – Transfer of player contracts to and from O.L.:

On 10 January 2007, the club announced that it had signed a four-year contract with Algerian international player Nadir Belhadj, 24 years old. The amount of this transfer was €3.24 million. Nadir Belhadj is on loan to Sedan until the end of the 2006/07 season at no cost. He was playing for the Sedan club at the time of the transfer.

On 22 January 2007, O.L. announced that it had signed a three-and-a-half-year contract with Czech international player Milan Baros. The amount of this transfer was €6.25 million. At the same time, the Club announced the transfer of Norwegian international player John Carew to the English team Aston Villa. The amount of this transfer was €6.25 million.

On 29 January 2007, O.L. announced that it had acquired Brazilian player Fabio dos Santos Barbosa from the Brazilian club Cruzeiro Belo Horizonte for €4.2 million for three and a half years.

#### 4 – New supply contract between OL Groupe and Umbro:

OL Groupe has announced that its contract with apparel and equipment supplier Umbro, initially set to expire on 30 June 2010, has been extended until 30 June 2013.

The value of this new contract with Umbro is estimated at €45 million, at constant 2005/06 financial year turnover and before accounting for any upward or downward adjustment due to the club's Ligue 1 or European Cup results.

Under this contract, OL Groupe will receive €7.6 million for the 2006/07 fiscal year, including a flat fee of €3.25 million, or 2.7 times the amount received for the 2005/06 financial year.

OL Groupe is pleased to pursue its partnership with Umbro. Together with its French affiliate Noël Soccer, the UK supplier proposed terms that made it possible to extend the contract, which was the subject of intense competition from other companies.

#### 5 – Outlook:

After accounting for OL's round-of-16 elimination from the Champions League and a higher volume of player transfers than initially expected, net profit for the full financial year should be in line with estimates.