













> OVERVIEW OF THE GROUP

Top management





Olivier ESTÈVES CEO

- Operational supervision of all divisions: Sports, Sportainment & Climbing, Changing rooms
- M&A coordination



Jean FERRIER Deputy CEO

In charge of all the Group's support functions: HR, industrial organisation, IT systems, Finance, integration of acquisitions and R&D



Mathieu BAIARDI CFO

- Joined ABEO in May 2019
- 5 years in Nutrisens (Evolem) as CFO, IT systems and HR
- CFO of Capelli and Deputy CFO of Jacquet Metal Service
- ESC Grenoble

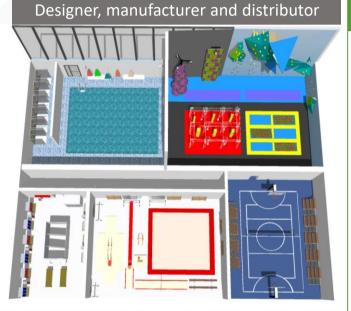


ABEO, a leading player in the market for sport and leisure equipment



Equipment or complex turnkey projects

Designing and equipping specialised sports facilities, leisure centres, gymnasia, indoor climbing walls, changing rooms, schools, etc.



Firm structural growth

Increased emphasis by governments on sport as forging a social bond and promoting health

A strongly-expanding middle class with access to sports facilities in the emerging countries

Growing urbanisation and democratisation of sports pursuits, with increased participation by women and seniors

Construction and renewal of ageing infrastructures in Western countries

Development of new activities: e.g. Sportainment



A unique portfolio of leading brands on a world market worth €5bn¹





SPORTS

50% of revenue²

Gymnastics Physical education Team sports



SPORTAINMENT & CLIMBING

23% of revenue²

Artificial walls
Fun climbing modules
Leisure centres



CHANGING ROOMS

27% of revenue²

Lockers Cubicles Fit-out





¹ Company estimate

² As of 31 March 2019

A unique portfolio of leading brands









Worldwide Leaders

International scale

--- Local Leaders

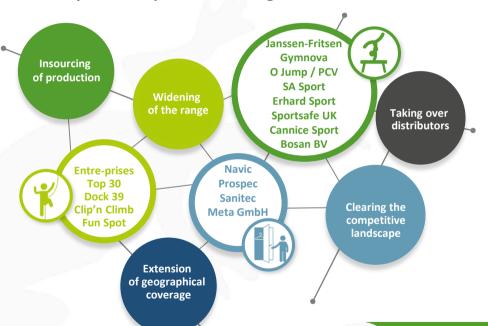
A COMBINATION OF LOCAL BRANDS AND BRANDS AIMED AT THE INTERNATIONAL MARKET



Know-how in integrating companies



18 companies acquired and integrated since 2002



7 companies acquired since IPO in October 2016

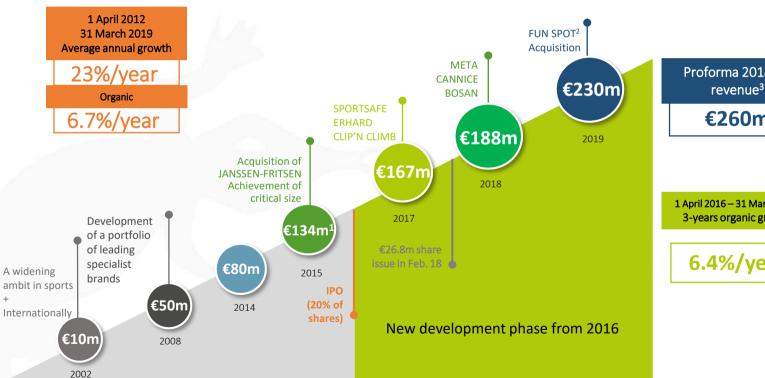
- Clip'n Climb
- Erhard Sport
- Sportsafe UK
- Meta GmbH
- Cannice Sport
- Bosan BV
- Fun Spot Manufacturing (100% consolidated from 01/11/18)

A VALUE-CREATING STRATEGY



An entrepreneurial success story





Proforma 2018/19

€260m

1 April 2016 - 31 March 2019 3-years organic growth

6.4%/year



French accounting standard until 31/03/2013, and IFRS from 01/04/2013

- ¹ Proforma unaudited data on the basis of full-year consolidation of Janssen-Fritsen
- ² Consolidated as of 01/11/18
- ³ Proforma unaudited data on the basis of full-year consolidation of Fun Spot Manufacturing







2018/19 HIGHLIGHTS

Successful in all deals for the 2020 Tokyo Olympic Games



Basketball equipment in all stadiums





Artistic and rhythmic gymnastics equipment







Climbing structures equipment





VISIBILITY AND PRESCRIPTION



Sports climbing, a new Olympic sport at the 2020 Tokyo Olympics





CLIMBING INCLUDED IN2020 TOKYO OLYMPICS



2 medals: men and women

40 competitors: 20 men and 20 women

3 events: speed, lead and bouldering, leading to a combined ranking

PARTNERSHIP WITH INTERNATIONAL FEDERATION OF SPORT CLIMBING (IFSC)



Agreement signed by Entre-Prises in June 2017





SPORTS CLIMBING, A RISING SPORT



ABEO and the UEG extend their partnership until 2024



ADAPTED AND EXTENDED
AGREEMENT WITH THE EUROPEAN
UNION OF GYMNASTICS











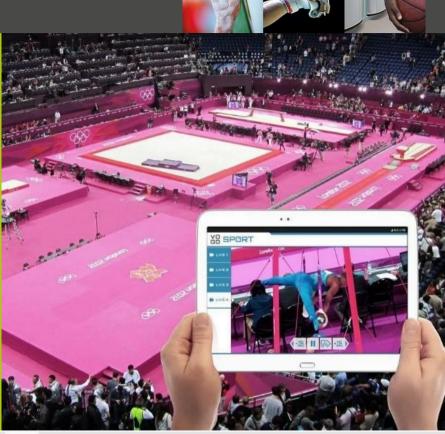
ABEO and VOGO sign partnership agreement



Developing a tailored offering of service specifically for ABEO's clients



Rounding out ABEO's offer of products and services





ABEO and VIVENDI SPORTS partnership





- > To develop and promote the practice of sports in Sub-Saharan Africa
- ABEO, Vivendi Sport and sports federations working together on the organisation of toplevel sports competitions
- To meet the specific needs of an emerging market





Acquisition of Fun Spot Manufacturing (November 2018)







- > Based in Georgia USA
- > A leading player on North American market, specializes in the design and manufacture and distribution of equipment for amusement parks and particularly trampoline parks: trampolines, Ninja courses, climbing walls
- > More than 500 parks installed worldwide
- > 2 US based production units and a designed department based in India
- > ~200 employees, incl. 50 in India





Fun Spot Manufacturing a structural acquisition







Growth driver for Clip 'n Climb in USA > Commercial synergies



Worldwide marketing of Fun Spot via ABEO's global distribution network

Promotion of new disciplines with major growth potential > Parkour or Ninja Warrior Courses

SPORTAINMENT, A FUTURE SECTOR WITH MAJOR GROWTH POTENTIAL





Climbing division to become Sportainment & Climbing









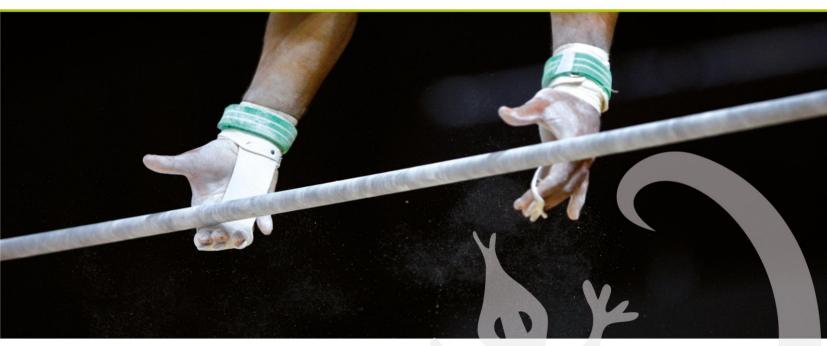
A MODIFIED ORGANISATION TO BETTER SERVE CLIENTS IN 3 DIVISIONS AND PROMOTE SYNERGIES



 $^{^{\}rm 1}$ Proforma - unaudited data - on the basis of full-year consolidation of Fun Spot Manufacturing







> 2018/19 ANNUAL RESULTS

Highlights



2018/19 full-year revenue of €230m an increase of +22.7% driven by robust external growth

VARIED

FY 2018/19

SOLID

Proforma 2018/19 revenue¹ €260m

Continuing partnerships with sports federations

Full success for the 2020 Tokyo Olympic games

Recurring EBITDA margin rate down to 7.7% (-1.8 bp) (linked to Sports division)

Net income Group share up 2,5%

OUTLOOK

Major acquisition
(Fun Spot USA)

Sportainment & Climbing division

Bank debt refinancing with new credit lines

Euro PP

¹ unaudited data - on the basis of full-year consolidation of Fun Spot Manufacturing

TEMPORARILY SLOWDOWN IN SHORT TERM STRATEGIC COURSE MAINTAINED



Growth confirmed: +22.7%







IF	RS, in €m	31.03.19 12 months	31.03.18 12 months	Change	Organic Change(*)
G	ROUP REVENUE	230.4	187.9	+22.7%	+3.5%
4	SPORTS	115.8	99.0	+16.9%	+1.0%
F	SPORTAINMENT & CLIMBING	51.9	36.9	+40.7%	+13.2%
	CHANGING ROOMS	62.8	52.0	+20.8%	+1.2%

Robust external growth +19.2%



Organic growth

> than FY 2017/18

- Consolidation scope effect of +19.2%, mainly driven by 12-months consolidation of last year acquisitions (Meta, Cannice and Bosan) and US Fun Spot in November 2018
- Non significant currency effect
- > Revenue has been restated for intra-group sales between the Sports and the Sportainment & Climbing divisions



^{*} At constant exchange rates and consolidation scope

Development of international sales

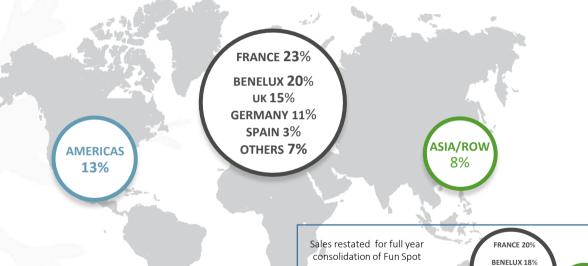


Region breakdown of FY 2018/19 revenue (% of total revenue)

International*

77% of revenue FY 2018/19

vs 71% FY 2017/18





* Export sales of French subsidiaries + foreign subsidiaries' sales outside France



21% OF REVENUE OUT OF EUROPE (+2 bp), 29% IN PROFORMA

ASIA/ROW

EBITDA margin rate 7.7%





IFRS, in €m

31.03.19	TOTAL	SPORTS	SPORTAINMENT & CLIMBING	CHANGING ROOMS
Revenue	230.4	115.8	51.9	62.8
Growth	+22.7%	+16.9%	+40.7%	+20.8%
Gross margin ¹	138.1	69.2	31.2	37.7
% of revenue	59.9%	59.8%	60.1%	60.0%
Change vs 2017/18	-0.5 pt	+0.2 bp	-4.9 bp	+1.2 bp
Recurring EBITDA ²	17.7	7.2	4.1	6.4
Change vs 2017/18 (€m)	-0.2	-3.1	+0.9	+2.0
% of revenue	7.7%	6.2%	7.8%	10.2%
Change vs 2017/18	-1.8 pt	-4.2 bp	-0.8 bp	+1.7 bp

A slower integration of 2 acquisitions (Erhard, Sportsafe) Repositioning of Cannice An adverse mix variance

Historical consolidation scope at 5.9% of revenue

→ Non recurring costs (YOG), structuring costs Fun Spot consolidation (5 months)

Controlled operating expenses Meta GmbH integration

² Operating income + depreciation of fixed assets - non-current income and expenses



¹ Margin on cost of sales

Slowdown in operating performance Net income, Group share up 2.5%







IFRS, in €m	31.03.19 12 months	31.03.18 12 months	Change	
Revenue	230.4	187.9	+22.7%	
Recurring EBITDA*	17.7	17.9	-1.0%	
% of revenue	7.7%	9.5%	-1.8 bp	SLOWDOWN IN OPERATING PERFORMANCE IN SPORTS DIVISION
Recurring operating income	12.4	13.6	-9.1%	IN SI ONIS DIVISION
Non-recurring income and expenses	(1.8)	(1.6)		M&A EXPENSES UP €0.4m OPERATING INCOME IN LINE WITH ROI
Operating income	10.5	12.0	-12.4%	OPERATING INCOME IN LINE WITH ROI
Cost of debt	(2.1)	(1.0)		
Currency gains and losses	1.5	(1.1)		
Other financial income and expense	(0.4)	-		
Earnings before tax	9.5	10.0	-4.5%	
Net income	7.1	7.0	+0.9%	CHANGE IN DEP. (META/BOSAN) €-1.1m CHANGE IN COST OF DEBT €-1.1m
Net income, Group share	7.2	7.0	+2.5%	FAVORABLE CURRENCY EFFECT €+2.6m
% of revenue	3.1%	3.7%	-0.6 bp	

^{*} Operating income + depreciation of fixed assets - non-current income and expenses



A solid financial structure to support the development plan



IFRS, in €m	31.03.19	31.03.18
Cash flow from operations	18.1	16.9
Change in working capital	(9.1)	(7.6)
Tax paid	(3.2)	(1.1)
Cash flow from operations after tax	5.8	8.1

CONTROLLED CASH FLOW FROM OPERATIONS: 20% OF REVENUE IN A FAST GROWING PERIOD

Capex	(7.3)	(4.2)	
M&A	(40.0)	(35.3)	
Cash flow from investing activities	(47.4)	(39.5)	
Dividends	(2.5)	(3.7)	
Share capital increase	-	25.9	
New borrowings	42.7	43.4	
Repayment of borrowings and other changes	(12.5)	(11.1)	
Net interests paid	(1.7)	(1.0)	
Cash flow from financing activities	26.1	53.6	
Currency translation difference	0.4	(0.4)	

IT EQUIPMENT CAPEX €2.8m (ERP/SOFTWARE/E-SHOP)
INDUSTRIAL EQUIPMENTS CAPEX €2.2m

FUN SPOT ACQUISITION

DEBT MID-TERM DRAW-DOWN €20m EURO PP €20m CANNICE FINANCING €1.7m

REPAYMENT OF BORROWINGS €4.3m CLOSING OF ACQUISITIONS €6.7m (META, BOSAN)

Net change in cash (15.1) 21.9

ABEO CONTINUES ITS EXTERNAL GROWTH STRATEGY



31 March 2019 balance sheet in line with our development





IFRS, in €m	31.03.19	31.03.18
IFNS, III €III	12 months	12 months
ASSETS		
Goodwill & brands	125.5	89.9
Other non-current assets	40.1	31.9
Fixed assets	165.6	121.8
Inventories	30.0	25.0
Trade accounts receivable	48.1	41.0
Trade accounts payable	(27.4)	(24.3)
Trade working capital	50.8	41.8
Other working capital	(21.3)	(26.1)
Total working capital	29.5	15.6
EQUITY & LIABILITIES		

- > FUN SPOT ACQUISITION (€40m)
- CAPEX €7.3m (including IT €2.8m)

- CONTROL OF THE WORKING CAPITAL REQUIREMENTS
- > CLOSING OF ACQUISITIONS OF META, BOSAN AND CANNICE (20% LEFT)

EQUITY & LIABILITIES		
Equity	99.7	93.5
Net financial debt	80.2	28.3
Capital employed	179.8	121.8
Provisions, Deferred Tax and Others	(15.3)	(15.6)

> FINANCIAL DEBTS: EURO PP €20m / DEBT MID-TERM DRAW-DOWN €20m / CANNICE FINANCING €2.6m / CASH AND CASH EQUIVALENT REDUCTION

Gearing (credit agreement) 80% Leverage (credit agreement) 2.95 COVENANTS RESPECTED (100% AND 3.50)





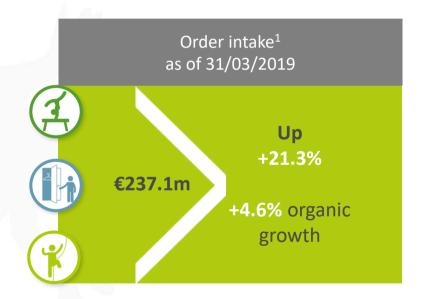




> DEVELOPMENT & OUTLOOK

Dynamic order intake up +21.3%





¹ non-financial and unaudited data – to measure the sales momentum of its business activities, the Group uses the quantified amount of its order intake over a given period, inter alia. The sales momentum indicator represents the aggregate value of all orders booked during the reporting period, as compared to the same period for the previous financial year



Our ambition





* Combining sport and leisure

 1 This target set during the 2016 IPO includes 7% organic growth per year and 12% external growth per year from 1 April 2016 to 31 March 2020, subject to any future currency gains/losses.

TO BECOME A FRONT-RUNNER ON EVERY CONTINENT, CONSOLIDATING THE MARKET



Driver #1: International expansion



> Penetrate high-potential zones and widen the brands' market share

PRIORITY ZONES TARGETED: Asia (China, Japan, South-East Asia), North America, Northern Europe (Germany, UK, etc.)



ACTION PLAN

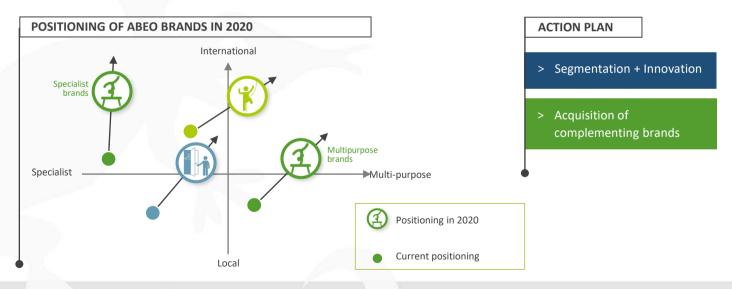
- > Targeted acquisitions of local manufacturers, brands and distributors
- > Capitalising on the existing sales forces, customer portfolio and production sites



Driver #2: Capitalising on the brands



> Manage the brands to make them must-have and better-performing: specialisation, product range, customer base, geographical zone





Driver #3: Strengthening our position in sportainment and services



- > Seize opportunities in activities combining sports and leisure
- > Develop services

Competition > Leisure

- Fun wall climbing
- Physical education
- Innovation



Products > Services

- Global offer
- Fit-out of sports centres
- Maintenance











> APPENDICES

Governance Shareholder structure



Board of Directors

AS AT 31 MARCH 2019

Olivier Estèves

CEO

Jacques Janssen

Founder of Janssen Fritsen

Gérard Barbafieri (*)

Founder of Gymnova

Blandine Roche

Representative of CM-CIC Inv.

Cédric Weinberg

Representative of Nobel

Emmanuelle Gervais

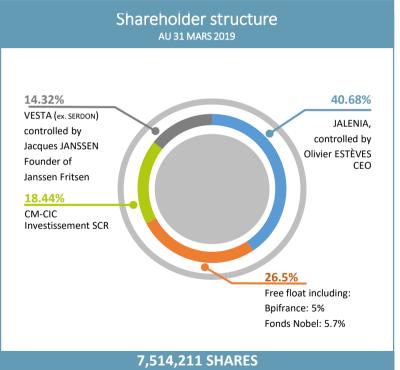
Representative of Bpifrance

Liz Musch

Independent Director

Marine Charles

Independent Director





Balance Sheet as at 31 March 2019



IFRS, in €m	31.03.19 12 months	31.03.18 12 months
		ASSETS
Goodwill and brands	125.5	89.9
Other non-current assets	40.1	31.8
Inventories	30.0	25.0
Trade accounts receivable	48.1	41.0
Other assets	16.3	14.2
Cash and cash equivalents	28.5	42.5
TOTAL	288.6	244.4

31.03.19 12 months	31.03.18 12 months	
EQUITY & LIABILITIES		
99.7	93.5	Equity
108.7	70.8	Borrowings and debt
27.4	24.3	Trade accounts payable
52.9	55.8	Other liabilities
288.6	244.4	TOTAL



Refinancing bank debt in December 2018







¹ As at 31 March 2019, credit already used €75m

The ABEO share



EURONEXT Paris

Compartiment C FR0013185857 ABEO

Capitalisation: **€210m** at 04/06/19

SHARE PRICE AT 04/06/19 €28€ +66% VERSUS IPO PRICE (16,84 €)

ANALYSTS

CM-CIC Market Solutions Emmanuel Chevalier

Gilbert Dupont Stephen Benhamou

CONTACT INVESTORS RELATIONS

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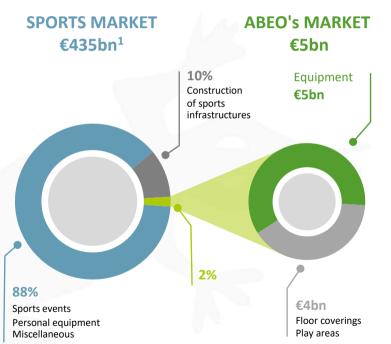


A B2B world market which is highly fragmented









NUMEROUS PLAYERS AND COMPETITORS OVER 20 PLAYERS IN THE MAIN COUNTRIES

SPORTS

- Casal Sport (France)
- Marty Sport (France)
- Sport Thieme (Germany)
- Benz (Germany)
- Kerko (Northern Europe)
- Continental (United Kingdom)
- American Athletic Inc (United States)
- Senoh (Japan)
- > Taishan (China)
- etc.

CHANGING ROOMS

- Acial (France)
- RSBP (United Kingdom)
- Grant Westfield (United Kingdom)
- Kemmlit (Germany)
- Schäfer (Germany)
- etc.

CLIMBING

- Walltopia (Bulgaria)
- Zhongti (China)
- etc.

Sources:

¹ AT Kearney, Winning in the business of sports, 2014 Other information: company estimate

NUMEROUS SMALL-SCALE FAMILY-OWNED BUSINESSES



A world market worth €5bn with sustainable growth factors



Estimated growth of B2B sport and leisure equipment market by 2020



Firm structural growth

- 1. Increased emphasis by governments on sport as forging a social bond and promoting health
- 2. A strongly-expanding middle class with access to sports facilities in the emerging countries
- Growing urbanisation and democratisation of sports pursuits, with increased participation by women and seniors
- 4. Construction and renewal of ageing infrastructures in Western countries
- 5. Development of new activities: e.g. climbing

- +: moderate growth (0-5%)
- ++: middle-range growth (5-10%)
- +++: high growth (10% +)
 Source: Company estimate

A B2B MARKET IN LINE WITH THE WORLD-WIDE BOOM IN SPORTS PRACTICE



ABEO strengths



1 A STRONG AND DYNAMIC PLAYER

In an accelerating international growth phase

ENTREPRENEURIAL AND FAMILY-RUN DNA

An international team with a strong experience in external growth

A GROWING MARKET

B2B market for sports equipment driven by rising sports practice

5 A ROBUST BALANCE SHEET

A continued financial performance and a solid balance sheet

3

A WINNING MODEL:

Partnerships with sports federations and high media visibility

6 OPPORTUNITY

> to be the cornerstone for consolidation of a highlyfragmented market



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