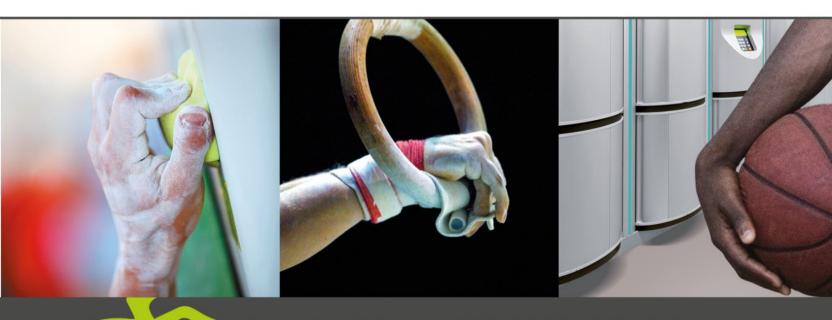


sport > sportainment



INITIAL PUBLIC OFFERING EURONEXT PARIS

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Your speakers









Olivier ESTÈVES

CEO

HEAD OF ABEO SINCE 1992 GRADUATED FROM HEC BUSINESS SCHOOL IN 1981

57% OF THE SHARE CAPITAL



Jacques JANSSEN

MANAGING DIRECTOR

JOINED ABEO IN 2014
FOLLOWING THE MERGER WITH
JANSSEN-FRITSEN
DRS BUSINESS ECONOMICS,
MAASTRICHT UNIVERSITY

19% OF THE SHARE CAPITAL



Bertrand SARRÈRE

Group CFO

JOINED THE GROUP IN 2015
EXECUTIVE MBA EMLYON, ESG
EXPERIENCE WITH LISTED COMPANIES
(DELFINGEN)

FAMILY-RUN, ENTREPRENEURIAL DNA



ABEO, a leading player in the market for sport and leisure equipment

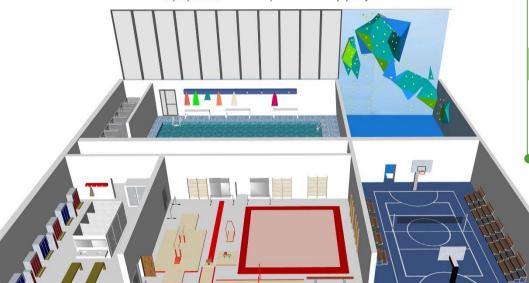






Designer, manufacturer and distributor

Equipment or complex turnkey projects



Designing and equipping specialised sports facilities, leisure centres, gymnasia, indoor climbing walls, changing rooms, schools, etc.

FY 2016*

SALES	€148m
% INTERNATIONAL**	66%
EBITDA***	8.4%
EMPLOYEES	991

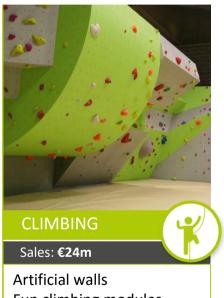
- Financial year ended 31 March
- ** French subsidiaries' export sales and foreign subsidiaries' sales outside France
- *** Recurring Operating Income +
 Depreciation of fixed assets



A unique position on a world market worth €5bn









Physical education Fun climbing modules
Team sports Leisure centres

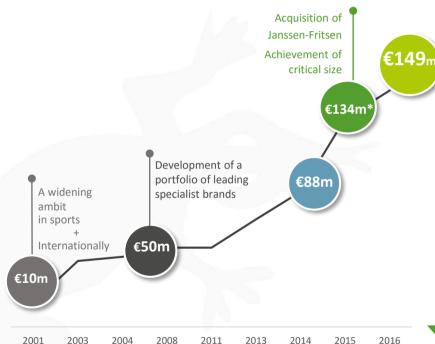
3 COMPLEMENTARY BUSINESSES



Figures as at 31 March 2016

An entrepreneurial success story





A new development phase

April 1, 2012 - March 31,2016

Average annual growth

28% / year

Organic growth

7% / year

2001 2003 2004 2008 2011 2013 2014 2015 2016

French accounting standard until 31/03/2013, and IFRS from 01/04/2013 * pro forma

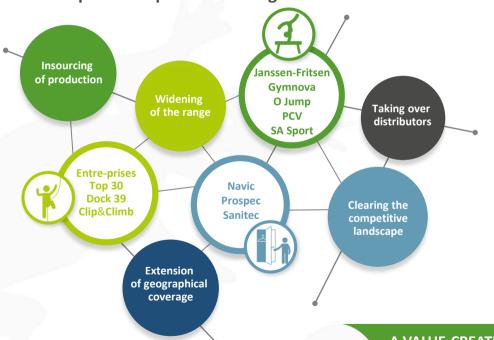
A DEVELOPMENT MODEL COMBINING ORGANIC GROWTH AND EXTERNAL GROWTH



Know-how in integrating companies



12 companies acquired and integrated since 2002



The Janssen-Fritsen takeover at end 2014 placed us on a firm footing

- Sales ~ €46m; employees ~ 198
- Merging of 2 family-run companies in a niche market, yielding synergy gains

A VALUE-CREATING STRATEGY









> A STRONG GROUP AT A KEY POINT IN ITS DEVELOPMENT

A world-leadership ambition

ABEO is set to pass a new milestone in its development



- > A well-established, growing and profitable player (EBITDA / Revenues: 8.4% as of March 31,2016)
- A consolidating role confirmed with the acquisition of its competitor in the sports field, Janssen-Fritsen
- > Leading European brands positioned in niche areas



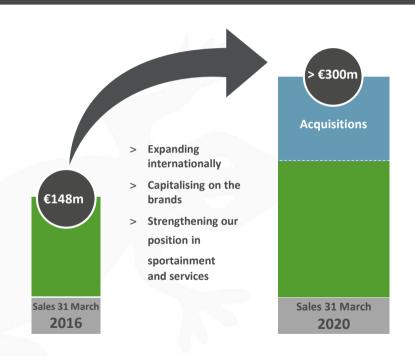
TO BECOME A FRONT-RUNNER ON EVERY CONTINENT, CONSOLIDATING THE MARKET AND DEVELOPING THE GROUP IN SPORTAINMENT*

* Combining sport and leisure



Ambition for 2020







DYNAMIC GROWTH





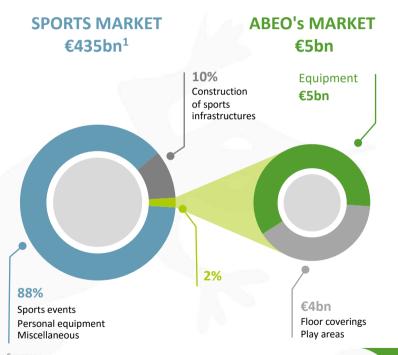




> A HIGHLY FRAGMENTED WORLD MARKET EXHIBITING SUSTAINABLE GROWTH

A B2B world market which is highly fragmented





NUMEROUS PLAYERS AND COMPETITORS OVER 20 PLAYERS IN THE MAIN COUNTRIES

SPORTS

- Casal Sport (France)
- Marty Sport (France)
- Sport Thieme (Germany)
- Benz (Germany)
- Kerko (Northern Europe)
- Continental (United Kingdom)
- > American Athletic Inc (United States)
- Senoh (Japan)
- > Taishan (China)
- etc.

CHANGING ROOMS

- > Acial (France)
- > RSBP (United Kingdom)
- Grant Westfield (United Kingdom)
- Kemmlit (Germany)
- Meta (Germany)
- Schäfer (Germany)
- > etc.

CLIMBING

- Walltopia (Bulgaria)
- Zhongti (China)
- etc.

Sources

¹ AT Kearney, Winning in the business of sports, 2014 Other information: company estimate **NUMEROUS SMALL-SCALE FAMILY-OWNED BUSINESSES**



A world market worth €5bn with sustainable growth factors



Estimated growth of B2B sport and leisure equipment market by 2017



Firm structural growth

- 1. Increased emphasis by governments on sport as forging a social bond and promoting health
- 2. A strongly-expanding middle class with access to sports facilities in the emerging countries
- Growing urbanisation and democratisation of sports pursuits, with increased participation by women and seniors
- 4. Construction and renewal of ageing infrastructures in Western countries
- 5. Development of new activities: e.g. climbing

- +: moderate growth (0-5%)
- ++: middle-range growth (5-10%)
- +++: high growth (10% +)

Source: Company estimate

A B2B MARKET IN LINE WITH THE WORLD-WIDE BOOM IN SPORTS PRACTICE









> STRENGTHS TO MATCH OUR AMBITION

A unique portfolio of leading brands







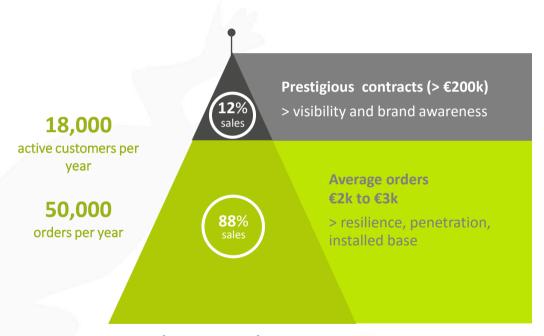


A COMBINATION OF LOCAL BRANDS AND BRANDS AIMED AT THE INTERNATIONAL MARKET



A wide, diversified customer base





SPECIALISED SPORTS FACILITIES

- GYMNASTICS CLUBS
- CLIMBING CLUBS
- LEISURE CENTRES AND PARKS
- FITNESS FACILITIES
- PRIMARY AND SECONDARY SCHOOLS
- UNIVERSITIES
- SPORTS FEDERATIONS
- LOCAL GOVERNMENT
- BUILDING TRADES (GENERAL CONTRACTORS, JOINERS & OUTFITTERS)

2/3 Private - 1/3 Public





Powerful demand drivers







PARTNERSHIPS WITH NATIONAL AND INTERNATIONAL SPORTS FEDERATIONS



International Federation of Gymnastics



International Federation of Sports Climbing



International Basketball Federation



International Handball Federation



International Association of Amusement Parks and Attractions



Fédération Française de Gymnastique



Fédération Française de la montagne et de l'escalade

MAJOR SPORTS EVENTS / PRESTIGIOUS CONTRACTS



Rio Olympics 2016



London Olympics 2012



Beijing Olympics 2008



Leisure centre Switzerland



Ice Factor Scotland



National University of Singapore



Sports club Bangkok

BRAND AWARENESS / INFLUENCING DEMAND



High media visibility



Official Supplier, Rio 2016

INVOLVEMENT IN 14 OLYMPICS SINCE 1956















WORLD CHAMPIONSHIPS

- World artistic & rhythmic gymnastic championships 2015 (Glasgow & Stuttgart)
- > FIBA 3 x 3 basketball World Tour 2015 (Abu Dhabi)
- > Legends Only Climbing 2015 (Stockholm)
- > Pan American Games 2015 (Toronto)

EUROPEAN CHAMPIONSHIPS

- European Artistic Gymnastics Championships 2016 (Berne)
- Eurobasket 2015 (Europe)
- > European artistic and rhythmic gymnastic championships 2015 (Montpellier, Minsk)



A strike force with an international ambit since 2015







GERMANY 3%
UNITED KINGDOM 17%
BENELUX 21%
SPAIN 3%
OTHERS 7%



8 PRODUCTION SITES

R.O.W.: Rest of the World

Sales to over 100 countries

- > A STRONG SALES FORCE > 100 PEOPLE
- > ~ 85% OF DIRECT DISTRIBUTION
- > PRODUCTION SITES SITUATED CLOSE TO

SALES ZONES



* See definition p4

Data as of 31 March



A model of profitable vertical integration, a differentiating factor









57% GROSS MARGIN IN 2016



R&D DESIGN ADAPTATION

PURCHASES

MANUFACTURING

MARKETING

DISTRIBUTION & SERVICES

- > 32 people
- Standards and certification
- No supplierdependence
- > Top10 = 26% of purchases
- Raw-materials mix (plywood, foam, wood, etc.)

- ~ 90% of sales internally
- > 12 production sites
- Automated industrial facilities

- Marketing investments
- New products
- Ties with sports federations
- ~ 85% in direct sales, referencing with demand leaders
- ~ 15% through agents, distributors and to export
- Over 6,000 sports centre maintenance contracts



An organisational scheme scaled to international expansion







~1,000 PEOPLE OF WHOM 600 OUTSIDE FRANCE A WELL-MATCHED, INTERNATIONAL MANAGEMENT COMMITTEE

24 BUSINESS LOCATIONS WORLD-WIDE









> A TRACK RECORD OF STRONG SALES AND EBITDA GROWTH

Strong growth of sales and EBITDA



IFRS, € million	31/03/2014 12 months	31/03/2015 12 months	31/03/2016 12 months	
Sales	87.9	106.5	148.4	A MIX OF ORGANIC AND EXTERNAL GROWTH
% growth	+ 31.2%	+ 21.2%	+ 39.4%	
EBITDA*	8.0	7.1	12.5	CONTRIBUTION FROM JANSSEN-
% of sales	9.1%	6.7%	8.4%	FRITSEN FOR 5 MONTHS IN 2014/15 AND FOR 12 MONTHS IN
/				2015/16
Recurring operating income	5.7	4.2	9.4	



^{*} Recurring operating income + Depreciation of fixed assets

Potential for margin growth













IFRS, € million

31/03/2016	TOTAL	SPORTS	CLIMBING	CHANGING ROOMS
Sales	148.4	74.5	24.4	49.5

Gross profit*	84.1	44.2	14.7	25.2
% of sales	57%	60%	61%	51%

EBITDA	12.5	8.7	(0.6)	4.4
% of sales	8.4%	11.7%	(2.7%)	9.0%

^{*} Margin on cost of sales

EXCL. CLIMBING: 10.6%

CLIMBING:

A 2-YEAR RECOVERY PLAN IMPLEMENTED IN JULY 2015 TO REPOSITION THE BUSINESS MODEL



Adjusted net profit of €5.1 m





IFRS, € million	31/03/2014 12 months	31/03/2015 12 months	31/03/2016 12 months
Recurring operating income	5.7	4.2	9.4
Non-current expenses	(0.3)	(1.9)	(6.7)
Operating profit	5.5	2.3	2.7
Income from equity affiliates			0.3
Profit before tax	4.8	2.1	2.1
Net profit	2.5	0.1	(0.5)
Adjusted net profit	2.5	1.1	5.1

NET PROFIT EXCLUDING NON-RECURRENT & NON-CASH EXPENSES RELATING TO THE ACQUISITION OF JANSSEN-FRITSEN AND NAVIC: €(0.9)m IN 2015 AND THE BALANCE OF €(5.6)m IN 2016



Balance sheet



IFRS, € million	31/03/2016
	ASSETS
Goodwill & Brands	46.2
Non-current assets	22.7
Inventories	16.4
Trade accounts receivables	24.9
Other assets	13.7
Cash & cash equivalents	6.6
TOTAL	130.5

31/03/2016	
EQUITY & LIABILITIES	
37.6	Equity
40.4	Borrowings and debt
15.7	Trade accounts payables
37.0	Other liabilities
130.5	

LEVERAGING USED FOR THE ACQUISITION OF JANSSEN-FRITSEN IN NOVEMBER 2014

> Gearing ratio: 0.9 at end March 2016



Strong generation of cash used to accelerate future growth





IFRS, € million	31/03/2015	31/03/2016
Cash-flow from operations before change in working capital and tax	7.1	11.7
Change in WCR	3.8	(3.2)
Tax paid	(1.8)	(2.1)
Cash-flow from operations after tax	9.1	6.4

Capex	(4.2)	(2.6)
M&A	(22.1)	(2.4)
Dividends	(1.3)	(1.0)
Capital increase	5.0	
Change in borrowings and other debt	11.5	(0.1)
Net interest paid	(0.9)	(0.8)
Currency translation difference	0.4	(0.4)

Net change in cash balance (2.5)(0.9)

INVESTMENT FOR FUTURE GROWTH









> A CLEAR STRATEGY FOR SUCCESS

Target: Sales > €300m in 2020



SALES GROWTH

- 1 International expansion
- 2 Capitalising on the brands
- **3** Greater emphasis on sportainment and services

Organic growth > 7% / year

External growth > 12 % / year

EXPECTED SYNERGIES

Synergy gains from acquisitions

Pooling of resources

Production efficiency

Turning round the climbing business

DYNAMIC GROWTH DRIVING SYNERGY



Driver #1: International expansion



> Penetrate high-potential zones and widen the brands' market share

PRIORITY ZONES TARGETED: Asia (China, Japan, South-East Asia), North America, Northern Europe (Germany, the United Kingdom, etc.)





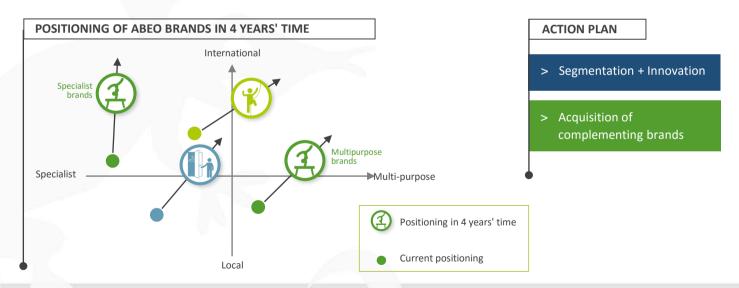
ACTION PLAN

- > Targeted acquisitions of local manufacturers, brands and distributors
- > Capitalising on the existing sales forces, customer portfolio and production sites

Driver #2: Capitalising on the brands



> Manage the brands to make them must-haves and better-performing: specialisation, product range, customer base, geographical zone





Driver #3: Strengthening our position in sportainment and services



- > Seize opportunities in activities combining sports and leisure
- > Develop services

Competition > Leisure

- Fun wall climbing
- Physical education
- Innovation



Products > Services

- Global offer
- Fit-out of sports centres
- Maintenance





A need for finance to support development



A stock-market listing to finance market consolidation and seize external growth opportunities







in the emerging markets

Facilitate setting up in new business locations





Increase performance



Review of Q1 2016/2017 business and strategic progress







Q1 2016/2017 revenue of €40.5m, up 15.4% like for like*

STRONG BUSINESS

MOMENTUM

CONFIRMING

MID-TERM

TARGETS

- > Sustained double-digit growth in the "Sports" business
- > Strong momentum in the "Climbing" and "Locker Room" businesses

Success of 2016 Rio Olympics

- > ABEO's contribution praised by International Gymnastics Federation
- Encouraging initial contacts established for 2020 Tokyo Olympics
- Sport climbing to become an Olympic discipline in 2020

Healthy order backlog at end of July 2016

3 potential acquisitions Cumulated revenues: ~€20m

- Transactions currently under exclusive negotiation, with closing expected by 2016 year-end subject to findings of ongoing due diligence procedures
- 3 transactions in the Sports division: 2 in Europe and 1 in Asia

* At constant exchange rates and consolidation scope

ABÉO[©]

ROLL-OUT IN LINE WITH STRATEGIC PLAN







> STOCK-MARKET LISTING TERMS

Listing operation characteristics





2 ISIN / TICKER SYMBOL: FR0013185857 / ABEO

INDICATIVE PRICE RANGE: €15.95-€21.55 (range mid-point: €18.75)



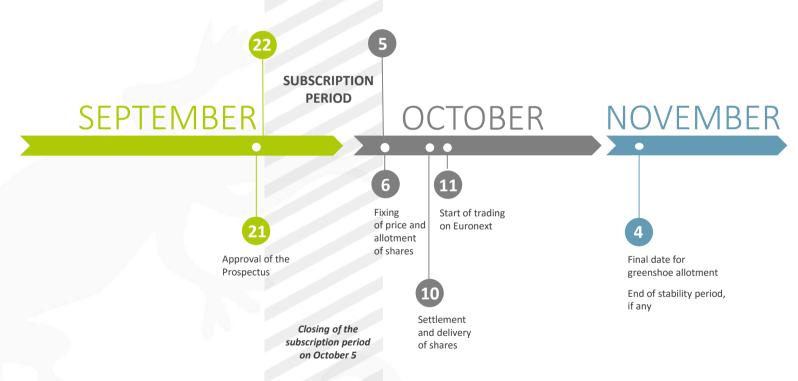
- > Initial offering: capital increase of 1,066,666 new shares, representing around € 20.0 million¹
- > Extension clause: up to 15% of the initial offer, representing 159,999 new shares and € 3.0 million ¹
- > Over-allotment option (i.e. greenshoe): up to 15% of extended offer, representing 183,999 shares and around €3.4 million including €1.7 million sale of existing shares
- 5 POST-IPO MARKET CAPITALISATION: € 120 million¹
- 6 OPERATION STRUCTURE
 - > A global placement primarily targeting institutional investors in France and certain countries
 - > A public offering in France in the form of an open price offer ("Offre à Prix Ouvert"), primarily targeting retail investors: 10% minimum
 - COMMITMENT TO RETAIN AND OF ABSTENTION:
 - > Issuer's lock-up period: 180 days
 - > Shareholders' lock-up: CM-CIC Investissement SCR' lock-up: 180 days / Top management and their respective companies: 360 days
- 8 JOINT LEAD MANAGERS AND BOOKRUNNERS: CM-CIC Market Solutions et Gilbert Dupont
 - ¹ on the basis of the mid-point of the indicative price range, excluding extension clause and over-allotment option





Operation timetable

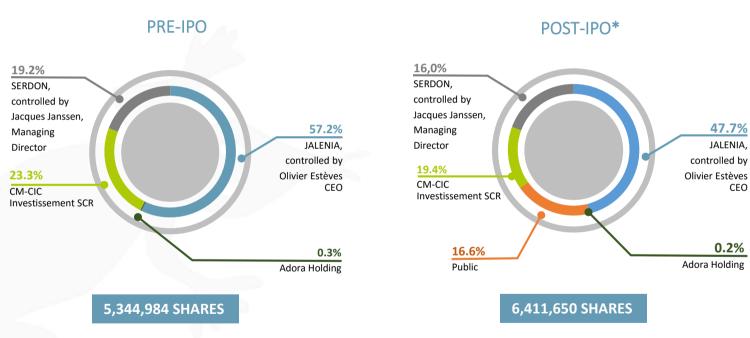






Shareholding's breakdown





^{*}Assuming 100% capital increase on the basis of the mid-point of the price range, excluding extension clause and over-allotment option



The partners to the operation



ADVISER TO THE COMPANY

SPONSOR Finance

ASSOCIATE LEAD MANAGER AND BOOKRUNNER

CM=CIC Market Solutions

ASSOCIATE LEAD MANAGER AND BOOKRUNNER



AUDITOR



AUDITOR



LEGAL ADVISER



FINANCIAL COMMUNICATION





The reasons for investing







Why invest now?

A STRONG AND DYNAMIC
PLAYER

In an accelerating growth phase internationally 2015/16 EBITDA margin: 8.4%

2 A GROWING MARKET

B2B market for sports equipment driven by rising sports practice

3

A WINNING MODEL:

Partnerships with sports federations and high media visibility

4.
ENTREPRENEURIAL AND
FAMILY-RUN DNA

An international team with a strong experience in external growth

5

OPPORTUNITY

to be the cornerstone for consolidation of a highlyfragmented market









CORPORATE SOCIAL RESPONSABILITY (CSR)

Key CSR Assets

Summary of assessment carried out by EthiFinance in May 2016, available upon request



Governance

- > Decentralized governance system
- New articles of association set in accordance with the MiddleNext Corporate Governance Code
- > Strong ethical values

Human Capital

- Clear prioritization of HR issues by the Group HR department: employee attraction/retention, managerial skills development, health & safety
- In progress: definition of a HR policy, harmonized processes and social reporting at Group level

Client satisfaction

Quality management systems in some subsidiaries:

- > ISO 9001 certifications
- > Customer satisfaction surveys
- Monitoring of applicable norms and regulations
 R&D

Environment

- > Identification of the main environmental impacts
- Environmental management systems in some subsidiaries: ISO 14001 certifications, initiatives to reduce energy consumptions
- > Eco-design: use of eco-friendly materials, improvement of product lifecycle

Implementation of CSR additional action plan (2016-2019)



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