



FY 2015 RESULTS

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ACCESSING APAX PARTNERS INVESTMENTS THROUGH THE STOCK MARKET

AGENDA



- Presentation of Altamir
- The private equity market
- 2015 highlights
- A quality portfolio
- Performance
- Objectives
- Conclusion

PROFILE



- Paris-based, listed private-equity company, created in 1995 as a means to access Apax Partners' investments through the stock market
- €679m in net assets as of 31 December 2015
- Legal structure: French Société en Commandite par Actions (SCA)
 - Limited partners (ordinary shareholders)
 - A general partner (Altamir Gérance)
- Tax regime: French Société de Capital Risque (SCR)
 - Favourable for Altamir and its shareholders
 - No structural debt (maximum set at 10% of statutory shareholders' equity)
 - A minimum of 50% of net book value invested in unlisted companies located in the FU

OBJECTIVES



Sustainable value creation for shareholders

- Grow Net Asset Value per share (NAV) and outperform the most relevant indices (Morningstar Investment Trust PE, LPX Europe and CAC Mid and Small)
- Maintain a sustainable, simple and attractive dividend policy (2-3% of 31/12 NAV)
- Reach a critical mass of €1bn in assets under management in order to:
 - Be an essential partner to Apax Partners MidMarket and Apax Partners LLP
 - Increase the liquidity of LTA shares, thus attracting a broader universe of investors with a view to minimising the discount to NAV

ALTAMIR INVESTS WITH APAX PARTNERS



Currently in a transition period with direct investments still representing 64% of portfolio fair value

Since 2011 and going forward

- In the funds managed by Apax Partners MidMarket
 €200m to €280m committed to the Apax France VIII fund
- In the funds advised by Apax Partners LLP
 €60m committed to Apax VIII LP
- Occasionally in co-investment with the funds managed or advised by Apax Partners MidMarket and Apax Partners LLP

Prior to 2011

Co-investments alongside the funds managed by Apax Partners SA

APAX PARTNERS



- Two private equity firms, leaders in their respective markets
- 40 years of experience
- Track record of performance

Apax Partners France

- Paris-based company
- 22 investment professionals; sector specialisation
- Investments in French-speaking European countries
- Mid-sized companies, with enterprise value of €100m to €1bn
- More than €2.5bn under management
- Apax France VIII (€704m) raised in 2011

Apax Partners LLP

- London-based company
- >100 investment professionals across 8 offices worldwide, specialised by sector
- Investments in Europe (other than French-speaking countries), in North America and in key emerging markets (China, India, Brazil)
- Companies with enterprise value between €1bn and €5bn
- More than €32bn under management
- Apax VIII LP (€5.8bn) raised in 2013

INVESTMENT STRATEGY



Clear, differentiated and proven

Growth-focused	 Market leaders with strong growth prospects Visionary entrepreneurs and management teams Differentiated business models 				
Sector-focused	 TMT Retail & Consumer Healthcare Business & Financial Services 				
Leveraged investments	Buyouts and growth capital investments				
Control	Majority or lead positions				
Diversified by geography & size	 Mid-market companies in French-speaking European countries (France, Benelux, Switzerland) Larger companies in Europe, North America and key emerging markets (China, India and Brazil) 				

APAX'S COMPETITIVE ADVANTAGES



Shared by Apax Partners France and Apax Partners LLP

Sector expertise

Clear differentiating factor to identify the best investment opportunities, win deals and create value

Value creation

Hands-on involvement by Apax teams to create value through internationalisation, consolidation and digital transformation

Responsible investments

Environment, social & governance due diligence and monitoring of each investment

Rigorous processes

For investment, value creation and exit

AGENDA

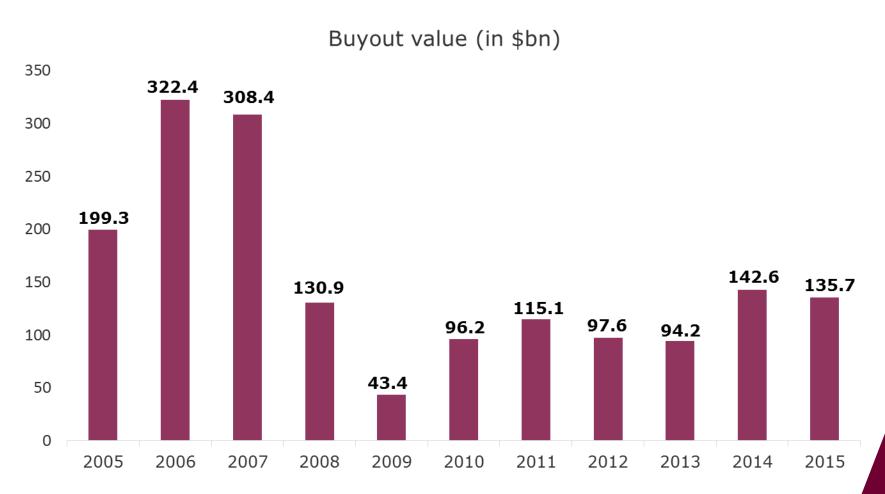


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EUROPEAN PRIVATE EQUITY



Another dynamic year for buyouts



Source: MergerMarket

EUROPEAN PRIVATE EQUITY



A strong exit market



Source: MergerMarket

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2015 HIGHLIGHTS



Portfolio turnover and increased international footprint

NAV growth

+19.1% dividend included

(vs +10.9% as of Dec. 2014)

Portfolio average EBITDA growth over 2015

+7.2%*

(vs +9.2% in 2014)

New investments & commitments

12

(vs 7 in 2014)

Investments & commitments

€ 143.2m

(vs €43.4m in 2014)

Divestments

€ 88.2m

(vs €63.9m in 2014)

IFRS net cash position

at 31 Dec. 2015

€ 38.2m

(vs €70.1m at end-2014)

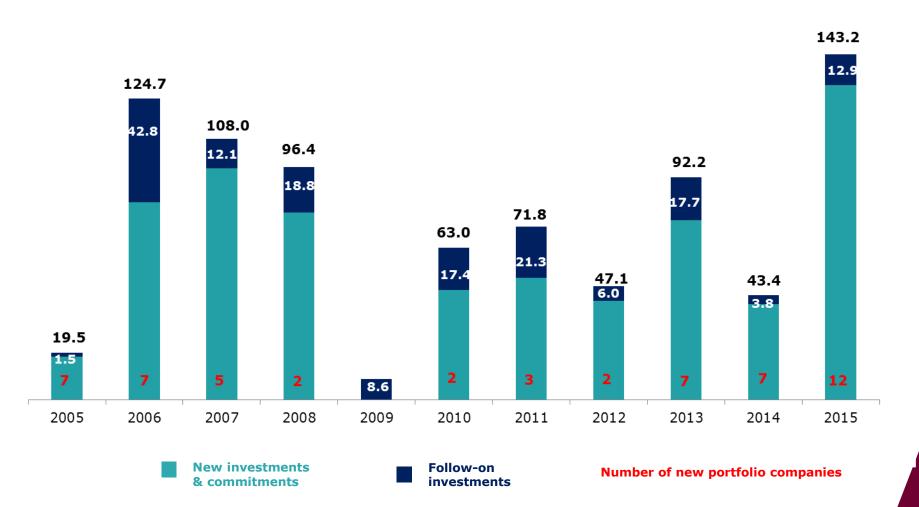
^{* +7%} for the Apax VIII LP portfolio (vs +13.4% in 2014)

INVESTMENTS AND COMMITMENTS



€143.2m invested and committed in 2015

(in € million)



INVESTMENTS & COMMITMENTS

€130m in 12 companies with an international footprint

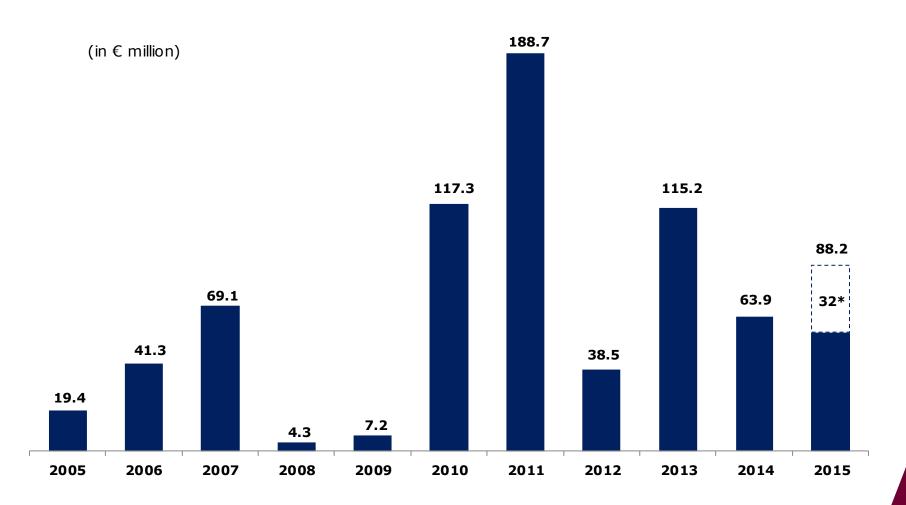


Marlink (€50m)	France	Largest maritime satcom provider worldwide		
Cabovisao + ONI (€22m)	Portugal	Second-largest cable operator + one of the leading telecoms operators in Portugal		
Melita (€34m)	Malta	Leading telecommunications operator in Malta		
Azelis	Belgium	A leading distributor of specialty chemicals in Europe		
RFS Holland Holding BV (« Wehkamp »)	Netherlands	Leading online lifestyle department store in the Netherlands		
Idealista SA	Spain	Largest online real-estate marketplace in Spain		
Quality Distribution	USA	North American logistics and transport provider		
AssuredPartners	USA	One of the largest independent insurance brokerage firms in the US		
Fullbeauty Brands	USA	Direct-to-consumer market leader in the US plus-size apparel market		
Ideal Protein	Canada	Proprietary weight loss and wellness solutions company		
Shriram City Union Finance	India	An Indian Non-Banking Financial Company (NBFC) specialising in retail finance services		
Zensar Technologies Ltd	India	Listed Indian company providing technology services		
		D		

DIVESTMENTS



€88.2m of divestments in 2015



^{*} Signed transactions (Gfi and Rhiag)

DIVESTMENTS



€88.2m including signed transactions

- ➤ €56.2m of exit proceeds and revenues
 - €28.3m from Altrafin Participations' debt refinancing, i.e. 60% of the residual cost
 - €16.3m partial exit following Amplitude Surgical's IPO on Euronext Paris
 - €11.0m partial exit following Capio's IPO on Stockholm Nasdaq
- ➤ €32m to be received
 - €30m from the sale of Gfi shares to Mannai Corp.
 - €2m from the sale of Italian distributor of automotive spare parts Rhiag to US group LKQ Corp. for a ca. 3.3x MOIC
- ➤ €50m+ potential disposal of Albioma shares
 - Altamir now has full control of its Albioma holding after Apax France VI's distribution of Albioma shares to its investors

HISTORICAL NAV GROWTH



19.1% NAV growth in 2015 dividend included

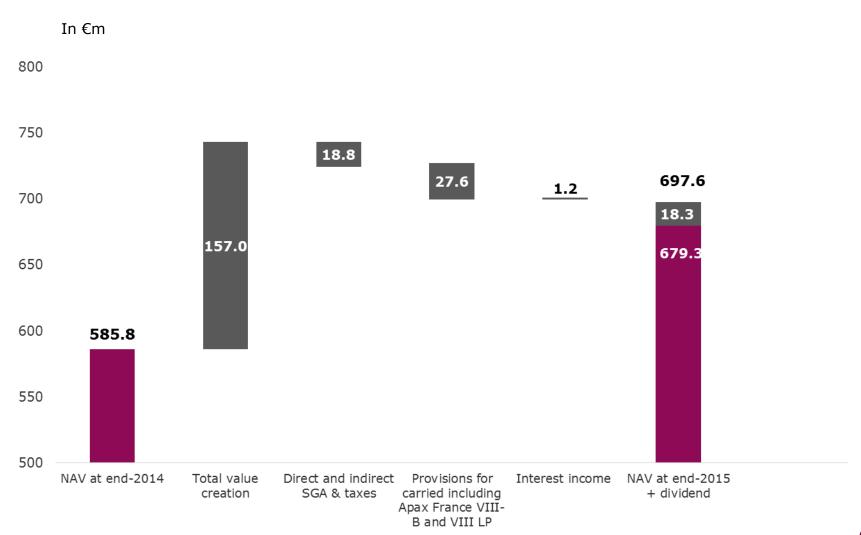
■ NAV per share ■ Dividend paid in N for financial year N-1



^{*} Dividend for FY N-1, divided by number of shares in N

FY 2015 NAV GROWTH



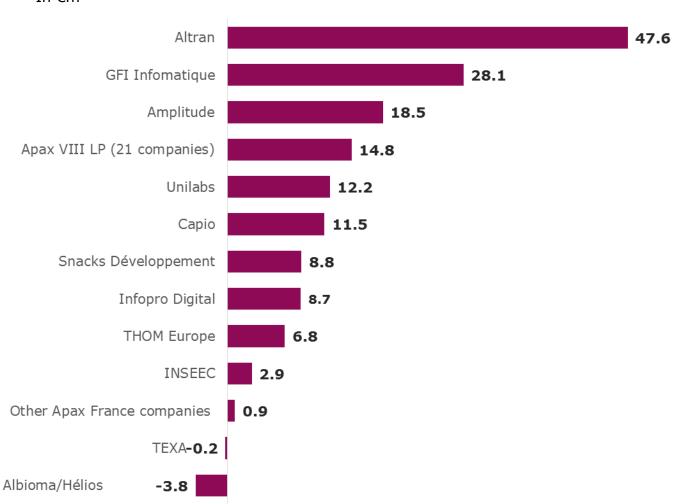


PORTFOLIO VALUE CREATION



2015 value creation by company



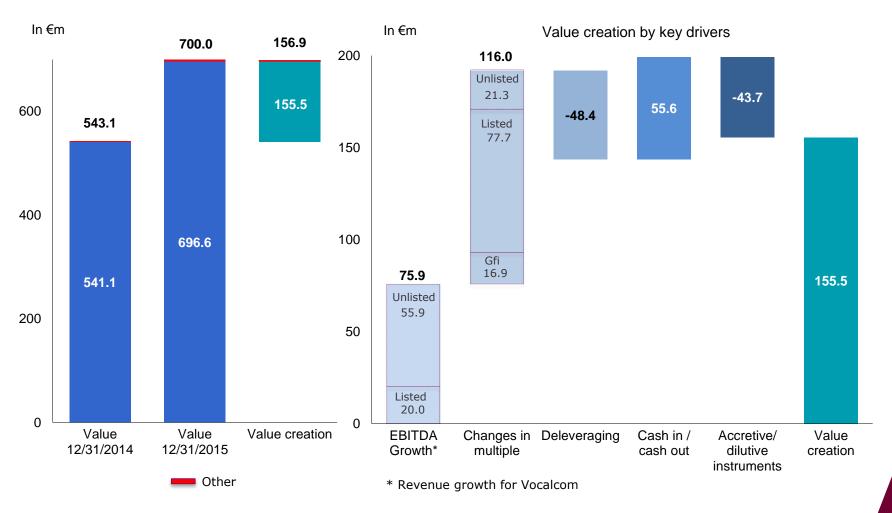


€157.0m

VALUE CREATION



On a like-for-like basis as of 31 December 2015



PORTFOLIO PERFORMANCE



High-growth companies

Ebitda growth

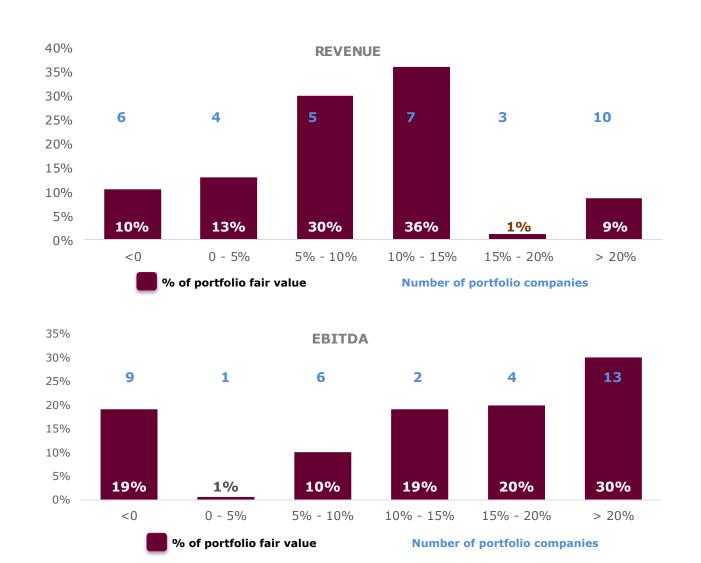


- CAC 40 companies excluding financials; sample of 34 companies
- Altamir portfolio companies; sample of 15 companies accounting for 90% of total portfolio value (average EBITDA growth for the 21 companies held via Apax VIII LP was 7% in 2015)

PORTFOLIO PERFORMANCE

A

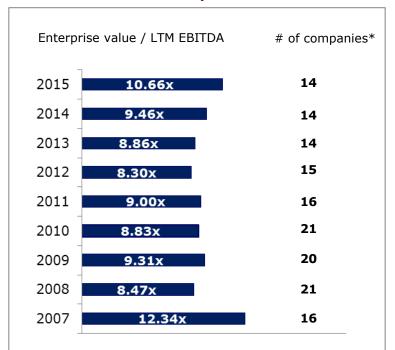
7% average EBITDA growth



PORTFOLIO VALUATION AND DEBT MULTIPLES

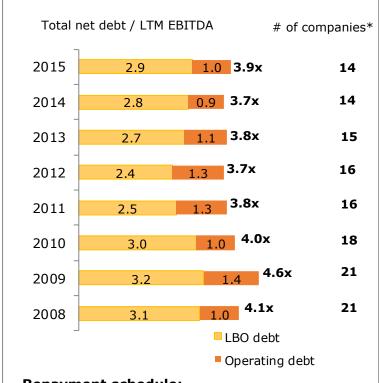


Valuation multiples at 31/12



Average multiples weighted by each company's contribution to NAV

Debt multiples at 31/12



Repayment schedule:

- Amortisable debt (tranche A): 10% of LBO debt
- Debt maturing in 3 years: 29% of LBO debt

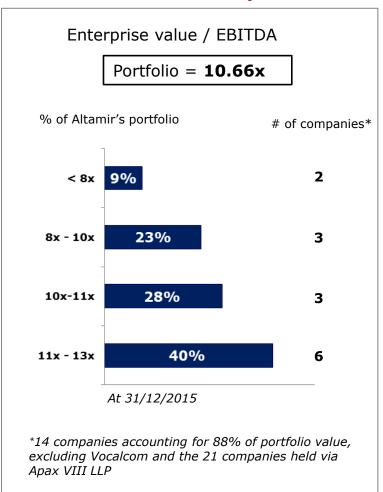
^{*} Excluding Vocalcom and the 21 companies held via Apax VIII LP which have an average valuation multiple of 11.9x EBITDA LTM

^{*} Excluding Vocalcom and the 21 companies held via Apax VIII LP which have an average debt multiple of 5.3x EBITDA LTM

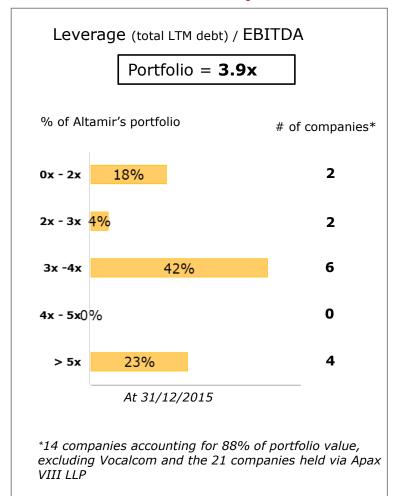
PORTFOLIO VALUATION AND DEBT MULTIPLES



Valuation multiples



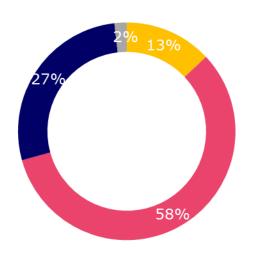
Debt multiples

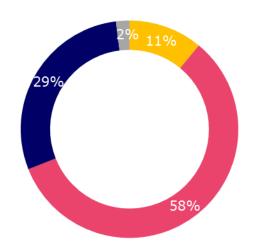


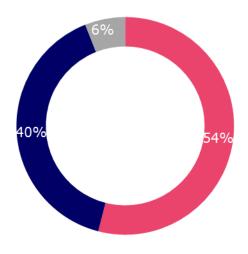
PORTFOLIO VALUATION



Most of the portfolio is valued at market multiples







Portfolio at fair value as of 31/12/2013

Portfolio at fair value as of 31/12/2014

Portfolio at fair value as of 31/12/2015



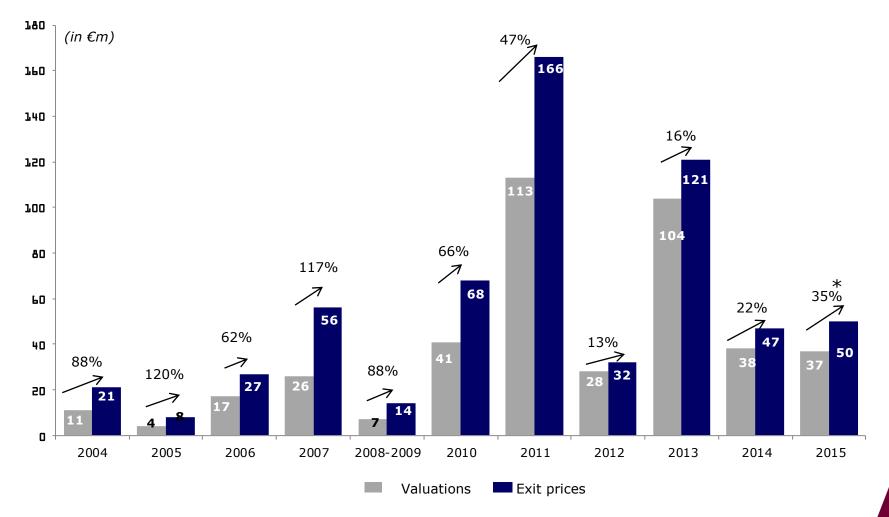
Shares valued at fair value, with an adjustment of up to 30% or at the negotiated transaction price Shares valued at the share price of the portfolio company or the listed operating company

Shares valued at cost

Other

CONSERVATIVE VALUATION POLICY

Historical Uplift (difference between exit price and the latest valuation in our accounts prior to the exit agreement)



^{*} Capio uplift calculated on the whole transaction and Gfi not included



CASH AND COMMITMENTS

- Net cash (IFRS) of €38.2m as of 31 December 2015
- €125m outstanding commitments:
 - €99m to the Apax France VIII and Apax VIII LP funds
 - to be reduced to ~€21m after taking into account new commitments in SK FireSafety Group, Caboviao/ONI, Melita and Marlink
 - €16m direct investment in Marlink
 - €10m of potential co-investments alongside Apax France VII in the fund's existing holdings in proportion to Altamir's initial investment

EVENTS POST 31 DECEMBER 2015



Divestments:

- An exclusive agreement has been signed with TowerBrook Capital Partners for the sale of Infopro Digital, Altamir's largest investment
- The sale of Rhiag and the acquisitions of Melita and Portuguese companies Cabovisão & ONI have been closed.

• Investment:

 Apax Partners LLP has signed an agreement to acquire together with another investor a 37.1% stake in the Italian IT services company Engineering Ingegneria Informatica SpA, listed in Milan.

Commitments:

- Altamir has signed an underwriting commitment to invest in the Apax France IX fund, which should be invested in the next 3-4 years
 - between €220m and €300m
 - with the ability to adjust the level of its commitment to available cash every 6 months



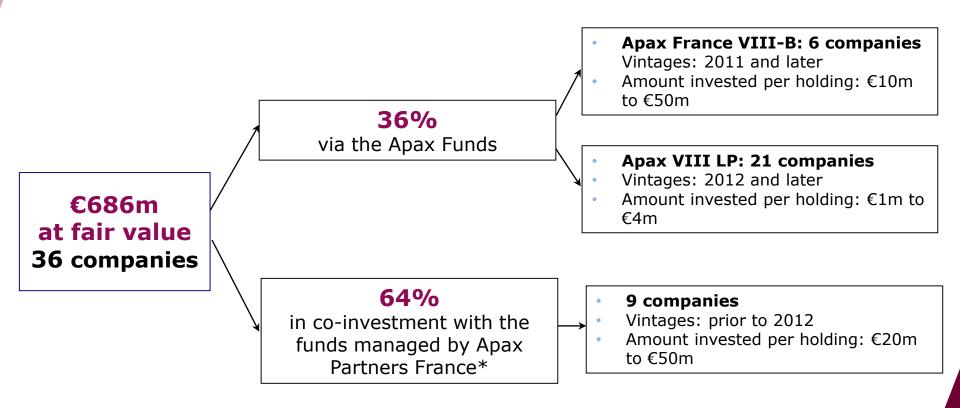
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A QUALITY PORTFOLIO



Direct investments still represent 64% of Altamir's portfolio as of 31 December 2015

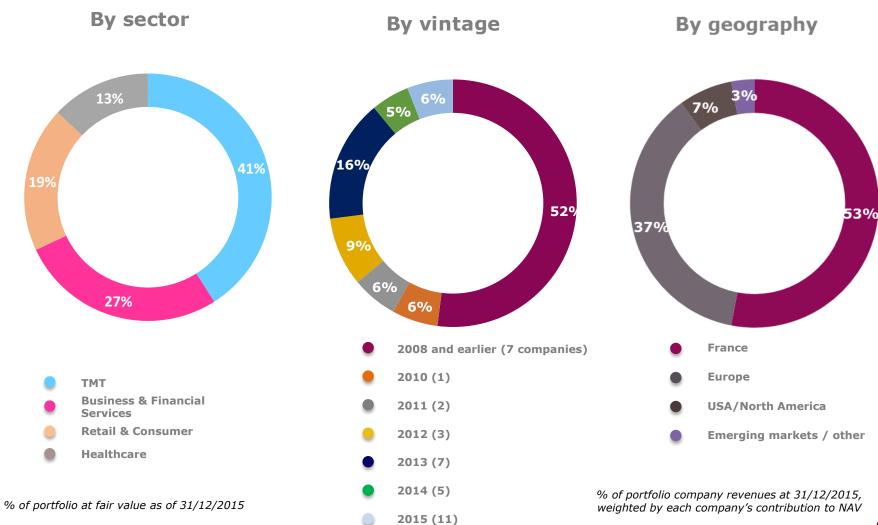


^{*} Including a direct co-investment in Snacks Développement

PORTFOLIO COMPOSITION



A well-diversified portfolio



THE 11 LARGEST INVESTMENTS



81% of the portfolio at fair value

36 companies as of 31/12/2015	Remaining investment cost in €m	Fair value in €m	% of portfolio at fair value
Infopro Digital	31.8	94.3	13.7%
Altran* (Altrafin Participations)	42.6	87.9	12.8%
Gfi Informatique* (Itefin Part., Infofin Part.)	48.5	68.9	10.0%
Albioma* (<i>Financière Hélios</i>)	59.0	53.0	7.7%
Groupe INSEEC	32.3	51.0	7.4%
THOM Europe	29.7	43.4	6.3%
Snacks Développement	31.8	40.6	5.9%
Texa	20.4	30.6	4.5%
Amplitude*	14.0	30.2	4.4%
Capio*	16.3	28.6	4.2%
Unilabs	22.5	25.8	3.8%
Total 11 largest investments	349.0	554.2	80.7%

^{*} Listed companies

PORTFOLIO COMPANY SNAPSHOTS



Value creation drivers in 2015

- Internationalisation (including build-up acquisitions)
 - Altran, Albioma, Amplitude, Infopro Digital, INSEEC, Snacks Développement
- Consolidation, build-up acquisitions
 - Gfi Informatique, TEXA
- Digital transformation
 - INSEEC, THOM Europe
- Financial flexibilty
 - Amplitude, Capio, Gfi Informatique

INFOPRO digital

PORTFOLIO COMPANY SNAPSHOTS



TMT

Leading French provider of professional information services

- Integration of Le Moniteur completed
- Strong performance from Data Automotive
- Cancellation of the Salon des Maires following the terrorist attacks in Paris on 13 November 2015
- Continued efforts on the cost base
- First acquisition outside France: EBP Group, a provider of critical information to construction professionals in Belgium, France and the Netherlands (100 employees)
- Technological innovation and an active acquisition strategy remain the drivers of the company's growth strategy.
- 2015 revenue: €300m (vs. €306m in 2014, adjusted for the acquisition of EBP in June 2015)
- Increase in profitability

PORTFOLIO COMPANY SNAPSHOTS TMT



World leader in innovation consulting

- Strong growth in key countries (France, Italy and Spain)
- Restructuring plan launched in Germany
- Active acquisition strategy in promising activities and geographies: Nspyre (Netherlands), SiConTech Design (India), Tessela (UK)
- New Chairman & CEO Dominique Cerutti unveiled the ambitious, "Altran 2020.
 Ignition" strategic plan.
- 2015 revenue: €1,945m, up 10.7% (+4.1% organically)
- > 2015 EBIT (analysts' consensus): €186m (9.6% margin vs. 9.4% in 2014), up 13.0%
- Share price: +57% in 2015

Major IT services company in France and Southern Europe



altran

- Strong growth and sound profitability in 2015
- Increased contribution of software services to overall revenue
- Continuous build-up activity with the acquisition of Ordirope and Business Document
- Significant deleveraging after conversion of OCEANE bonds.
- > 2015 revenue: €894.0m, up 11.2% (+6.5% organic growth)
- > 2015 EBITDA (analysts' consensus): €66.2m
- > Share price: +57% in 2015



Business & Financial Services

French electricity producer with a unique capability in renewable energy

- Second investment in Brazil with the acquisition of a 65% stake in Codora Energia
- Brazilian environment less favourable than in 2014: lower electricity sale prices, depreciation of the real
- Technical incidents in Guadeloupe and Réunion
- Signing of two long-term contracts for the sale of electricity in Brazil
- Construction of the Galion 2 plant in Martinique was launched
- The Apax France VI fund distributed almost all its Albioma shares to its investors at the end of June; Altamir's stake remained unchanged at 12%.
- ≥ 2015 revenue (analysts' consensus): €354m, flat vs. 2014
- > 2015 EBITDA (analysts' consensus): €116m vs. €125.6 (excluding non-recurring items)
- > Share price: -9% in 2015

NSEECOM SALPESANOR

PORTFOLIO COMPANY SNAPSHOTS



Business & Financial Services

Largest private higher-education group in France

- Total new student enrolment for the 2015/16 school year is expected to be strong at 10,702, up 14% vs. last year
- Continuous international expansion: new campus in San Francisco
- Development of digital content and training, notably in Luxury
- "Grande Ecole" status renewed for four years.
- > FY 2015/16 (FYE June 2016) forecasts: increase in revenue and double digit growth in EBITDA

French leader in loss adjustment for insurance companies and in real-estate diagnostics

- Appraisal revenue impacted by low market claim level due to stable weather conditions
- In construction, Groupe Clé grew by 19%, new experts were recruited
- Real-estate diagnosis continued to bounce back
- Two strategic acquisitions were completed: EURISK (no. 2 player in construction) and GEOP (in-kind repair services).

2015 revenue: €181.6m, up 45% (€57.4m contributed by build-ups, pro forma full-year contribution)

2015 EBITDA: €19.3m, up 32% (€6.2m contributed by build-ups)





Retail & Consumer

THOM Europe: leading jewellery retailer in Europe (Histoire d'Or, Marc Orian & TrésOr stores)

- In a difficult environment, THOM Europe continued to outperform the market
- Sales increased on a like-for-like basis
- 22 new stores were opened
- E-commerce sales picked up speed (web site launched in April 2013).
- 2014/15 revenue (FYE 30 Sept.): €378m, up 7%
- > 2014/15 EBITDA: up 10% over the year

Leading French producer of private-label savoury snacks

- Started fulfilling two major international stackable-snacks contracts for the Spanish and Benelux markets
- Ongoing construction works for a fifth stackable-snacks production line, aimed at increasing production capacity
- Active search for acquisition targets in Europe.
- ➤ Expected 2015/16 revenue (FYE 31 January): €103m, up ca. 10%







Healthcare

Leading French designer and distributor of hip and knee orthopaedic implants

- Solid revenue growth and high operating profitability
- Growth focus on selected core export geographies: Australia and Brazil
- Extension of Amplitude's range of products with launches of new implants in the fastgrowing extremities segment (feet and ankles); sales started in the US
- Obtained approval to supply a first range of hip implants to the Japanese market
- Opened a subsidiary in South Africa
- €106m IPO on Euronext Paris at end-June 2015.
- > FY 2014/15 revenue (FYE 30 June): €71.1m, up 22% compared with FY 2013/14
- FY 2014/15 EBITDA: €13.4m, up 5%
- > H1 2015/16 revenue (July-Dec.): €34.4m, up 10% (+13% at constant exchange rates)
- > Share price: -1% in 2015





Healthcare

Leading pan-European private hospital operator

- Positive volume development, especially in Scandinavia and Germany
- Focus on optimising product mix while improving cost structure to cope with pressure on prices
- ~€250m IPO on the Nasdaq Stockholm Exchange at end-June 2015
- Successful refinancing at the time of the IPO will allow for further acquisitions.

> 2015 revenue: €1,468m, up 2.2%

> 2015 EBITDA: €109m, up 3%

➤ Share price: +19% in 2015

Leading European diagnostic lab network

- Strong volume growth, particularly in Switzerland and the Imaging business, partly offset by disappointing results in Spain
- Successful cost containment programme
- Focus on volume growth and cost savings to provide quality-driven diagnostics at a competitive price.
- 2015 9-month revenue: €493m (6% organic growth)
- > 2015 9-month EBITDA: €76m, up 17%





AGENDA

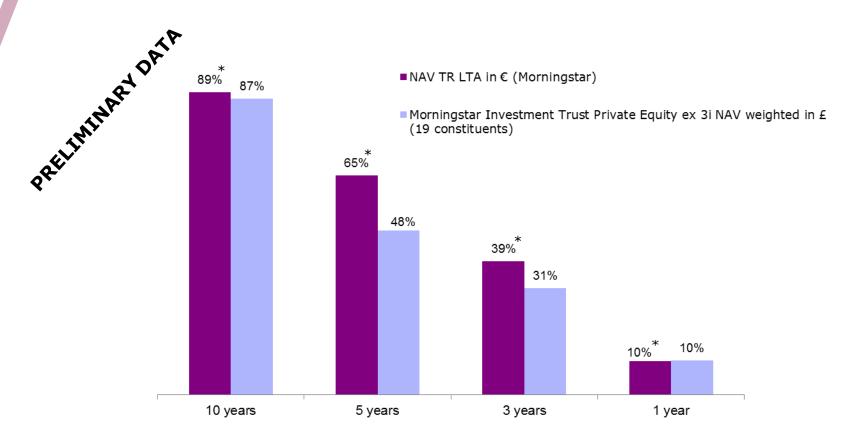


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NAV TR PERFORMANCE 2015



Altamir outperforms its benchmark index



^{*} Morningstar data based on published NAV as of 30 Sept. 2015

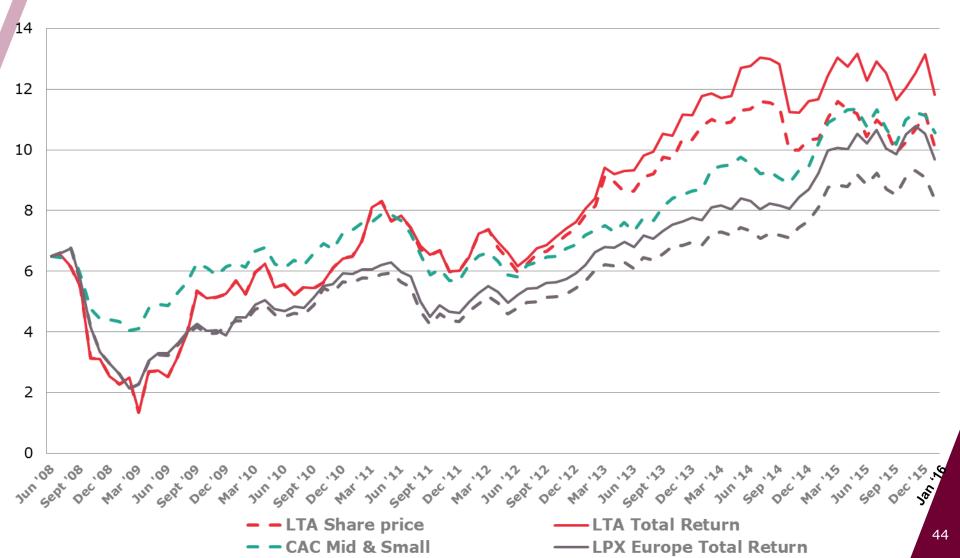
SHARE PRICE PERFORMANCE



Altamir outperforms its major indices

As of 31 January 2016 (base: 30/06/2008), in euros

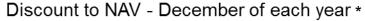
- - LPX Europe PI

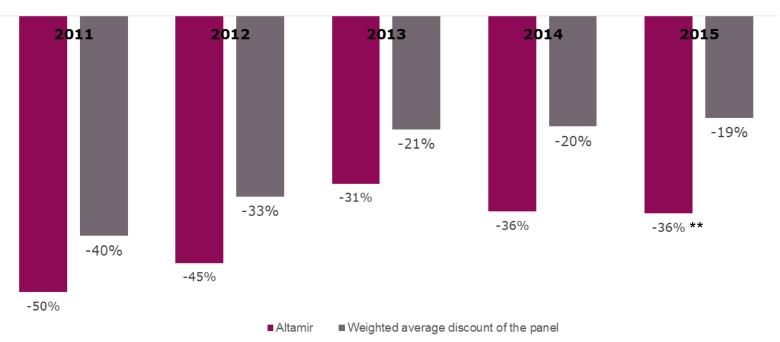


SHARE PRICE DISCOUNT TO NAV



Discount to NAV remained stable in 2015





*Or nearest NAV published

The panel has 11 listed private equity constituents

- Electra Private Equity, Eurazeo, Graphite Enterprise, HgCapital Trust, SVG Capital (NAV published as of 31/10/2015)
- Wendel (NAV published as of 18/11/2015)
- Altamir, Deutsche Beteiligungs, Harbourvest GPE, Pantheon PIP, Princess Private Equity (NAV published as of 31/12/2015)

^{** 2015} Altamir's discount to NAV has been adjusted to be on a comparable basis with the 2015 discount to NAV of the panel

DIVIDEND POLICY



2-3% of NAV on annual basis

Sustainability: the NAV is always positive

Visibility: the NAV is published on a quarterly basis; analysts can update it on an on-going basis with the availability of new information

Growth: the objective pursued by the Manager is NAV growth; barring a cash crunch, the dividend should grow at the same pace as the NAV

Pay-out of €0.50 per share in 2015 => 4.7% dividend yield

Proposed dividend in 2016: €0.56 per share

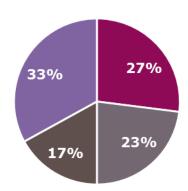
MARKETING

2015 & 2016 achievements



Investor relations:

- 2 analyst & investor meetings on FY and H1 results
- 6 roadshows and investor events in France (Paris & Lyon)
- Meetings in London, Brussels
- New geographies: Switzerland (Zurich and Geneva), Germany (Frankfurt), US market tested
- Marketing campaign towards French individual investors and private banks to inform them on Altamir's specific tax regime



Ownership as of Sept. 2015

Coverage

UK company Edison to initiate coverage in March 2016

Financial communication

Registration document to be improved significantly

- Amboise SAS
- Individuals
- French institutionals
- International institutionals

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2015 OBJECTIVES



Achievements at year-end 2015

Objectives	5
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Achievements

Investments

- 5-6 new investments
- Totalling ~€80m

- 12 new investments & commitments totalling €130.3m
- €12.9m of follow-on investments

Divestments

- Above €115m
- (2013 level)

- €56.2m realised as of 31 Dec. 2015
- €32m signed before year-end
- €50m+ potential disposal of Albioma shares

Value creation

- Average EBITDA growth of 7-8%
- 7% in 2015

2016 OBJECTIVES



Investments

- 5-6 new investments
- Totalling ~€80m

Divestments

• €120m+

Value creation

Average EBITDA growth of 7%

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CONCLUSION



Why invest?

Growth stock

> 19.1% NAV growth in 2015, dividend included

Attractive yield

> 4-5% per year

Low intrinsic risk

Portfolio diversified by sector, geography and maturity

Attractive entry point

> 36% discount to NAV



APPENDICES





	2014	2015
(in € miilion)		
Changes in fair value of the portfolio	80.5	123.4
Valuation differences on divestments during		
the period	6.8	15.0
Other portfolio income	0.1	18.5
Other portiono income	0.1	10.5
Income from portfolio investments	87.5	157.0
Purchases and other external expenses	17.1	18.4
Gross operating income	70.2	138.2
Net operating income	57.4	110.6
Net income attributable to ordinary		
shareholders	59.5	111.8
Earnings per ordinary share (in euros)	1.63	3.06

CONSOLIDATED BALANCE SHEET (IFRS)



(in € million)	2014	2015
TOTAL NON-CURRENT ASSETS	555.1	697.4
of which portfolio investments	543.5	686.5
TOTAL CURRENT ASSETS	75.2	47.1
TOTAL ASSETS	630.3	744.5
TOTAL SHAREHOLDERS' EQUITY	585.8	679.3
of which net income for the period	59.5	111.8
Amount due to the General Partner and class B shareholders	28.9	39.2
Liabilities and provisions	15.6	26.1
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	630.3	744.5
NAV per share (in euros)	16.04	18.60

CASHFLOW (STATUTORY STATEMENTS)



(In € million)	2012	2013	2014	2015
Operating expenses	-9.6	-10.9	-10.5	-10.9
Taxes	-1.1	-0.8	-0.7	-0.9
Net financial income	2.2	1.6	1.4	2.9
Change in operating provisions				
Change in working capital	1.9	0.7	-0.2	1.4
Cashflow from operating activities	-6.6	-9.3	-10.0	-7.5
Gross investments	-56.1	-98.8	-39.9	-46.8
Net resources (exits)	38.6	112.5	63.8	53.8
Cashflow from investing activities	-17.5	13.7	23.9	7
Dividends paid ADP	-3.1	-10	-7.9	-11.1
Dividends paid AO	-7.3	-15	-16.3	-18.2
Capital increase				
Change in debt				
Cashflow from financing activities	-10.4	-25	-24.2	-29.3
CASHFLOW	-34.4	-20.7	-10.3	-29.9
CASH BEGINNING OF PERIOD	132.3	97.8	77.1	66.8
CASH END OF PERIOD	97.8	77.1	66.8	36.9



STOCK MARKET DATA

Number of shares 36,512,301

Market capitalisation €367m at 31/01/2016

Stock market Euronext Paris (compartment B)

Ticker

ISIN Code FR0000053837

Primary indices
 CAC Mid & Small, CAC Small, CAC All-Tradable,

LPX Europe, LPX 50, LPX Direct, LPX Composite

PEA Eligibility Eligible

FINANCIAL COMMUNICATION



- Agenda
 - 15 April 2016: Annual General Meeting
 - 11 May 2016 (post-trading): NAV at 31 March 2016

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For further information, please visit www.altamir.fr



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