



FY 2014 RESULTS

MAURICE TCHENIO, CHAIRMAN & CEO OF ALTAMIR GERANCE
ARTHUR ROZEN, CFO

ACCESSING APAX PARTNERS INVESTMENTS THROUGH THE STOCK MARKET.



AGENDA

- Presentation of Altamir
- The private equity market
- 2014 highlights
- A quality portfolio
- Share price performance
- 2015 objectives
- Conclusion



PROFILE

- Paris-based listed private equity company, created in 1995 as a means to access Apax Partners' investments through the stock market
- €586m in net assets as of 31 December 2014
- Legal structure: French Société en Commandite par Actions (SCA)
 - Limited partners (ordinary shareholders)
 - A general partner (Altamir Gérance)
- Tax regime: French Société de Capital Risque (SCR)
 - Favorable for Altamir and its shareholders
 - No structural debt (maximum set at 10% of statutory shareholders' equity)



OBJECTIVES

- To grow Net Asset Value per share (NAV) and outperform the most relevant indices (CAC Mid and Small and LPX Europe)
- A sustainable, simple and attractive dividend policy (2-3% of 31/12 NAV)
- To reach a critical size of €1Bn in assets under management in order to:
 - Become an essential partner to Apax Partners France and Apax Partners LLP
 - Grow the liquidity of LTA shares, thus attracting a broader universe of investors and helping reduce the share price to NAV discount



ALTAMIR INVESTS EXCLUSIVELY WITH APAX PARTNERS

Exposure to multiple vintages

- In the funds managed by Apax Partners France:
 - €200m to €280m committed to the Apax France VIII fund
 - Follow-on investments alongside the Apax France VII fund
- In the funds advised by Apax Partners LLP:
 - €60m committed to Apax VIII LP
- Occasionally in co-investment with the funds managed and/or advised by Apax Partners France and Apax Partners LLP



APAX PARTNERS

- Two private equity firms, leaders in their respective markets
- 40 years of experience
- Track record of performance

Apax Partners France

- Paris-based company
- 20 investment professionals; sector specialization
- Investments in French-speaking European countries
- Mid-sized companies, with enterprise values of €100m to €1bn
- More than €2.5bn under management
- Apax France VIII (€704m) raised in 2011

Apax Partners LLP

- London-based company
- 100+ investment professionals across 9 offices worldwide, specialized by sector
- Investments in Europe (other than French-speaking countries), in North America and in key emerging markets (China, India, Brazil)
- Companies with enterprise values between €1bn and €5bn
- More than €32bn under management
- Apax VIII LP (€5.8bn) raised in 2013

INVESTMENT STRATEGY



Clear, differentiated and proven

- To back fast-growing companies, diversified by geography and size
 - French-speaking European mid-market
 - Europe, North America and key emerging markets (China, India and Brazil)
- Specialised by sector
 - > TMT, Retail & Consumer, Healthcare, Business & Financial Services
- LBO/Growth Capital investments
- Majority or lead shareholder
- Ambitious value creation objectives
- Responsible investments
 - due diligence and monitoring of Environment, Social and Governance indicators for each investment

Target: to make 3x the amount invested



- Sector expertise allows for targeting of the best investment opportunities
- Proprietary deals
 - Limited competition in the acquisition phase, resulting in higher expected returns on investment
- Rigorous investment processes
- Value creation, hands-on involvement by Apax teams



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EUROPEAN PRIVATE EQUITY

Increase in LBO investments and exits in 2014

Fundraising

• €92.6bn, down 3% vs. 2013 (\$266.2bn in the US, up 11.7% vs. 2013)

Investments

• Rebound in buyouts, driven by large transactions: \$133bn, vs. \$91.5bn in 2013

Exits

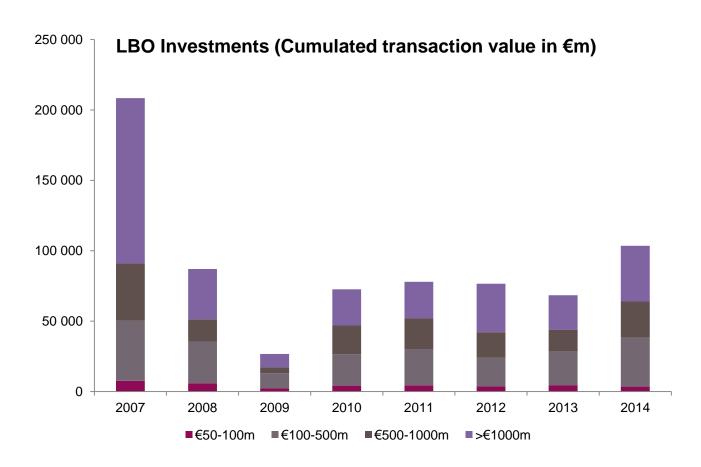
 94% increase in exits at \$162.5bn, also driven by large transactions

Sources: Private Equity Analyst (for fundraising and exits); MergerMarket (for buyout investments)



EUROPEAN PRIVATE EQUITY

Rebound in LBO investments



Source : MergerMarket



EUROPEAN PRIVATE EQUITY

Higher exit volumes in 2014; flat volumes in the mid-market



Source : MergerMarket



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2014 KEY FIGURES

Pre-dividend NAV growth

2014 vs. 2013

+10.9%

(+13.4% in 2013 vs. 2012)

Portfolio average EBITDA growth

2014 vs. 2013

+9.2%

(+12.1% in 2013)

New investments

7

(7 in 2013)

Investments & commitments

€ 43.4m

(€92.2m in 2013)

Divestment proceeds

€ 63.9m

(€115.5m in 2013)

IFRS net cash position

at 31 December 2014

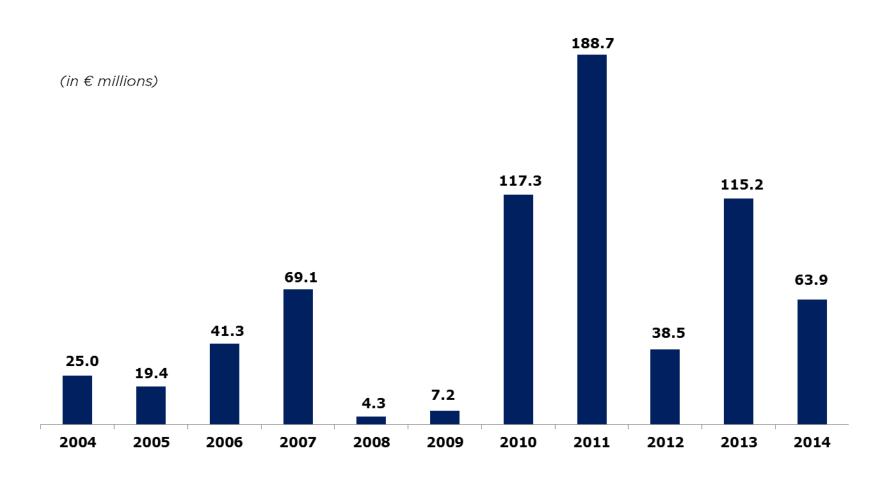
€ 70.1m

(€82.1m at end-2013)



DIVESTMENTS

€63.9m of exit proceeds in 2014







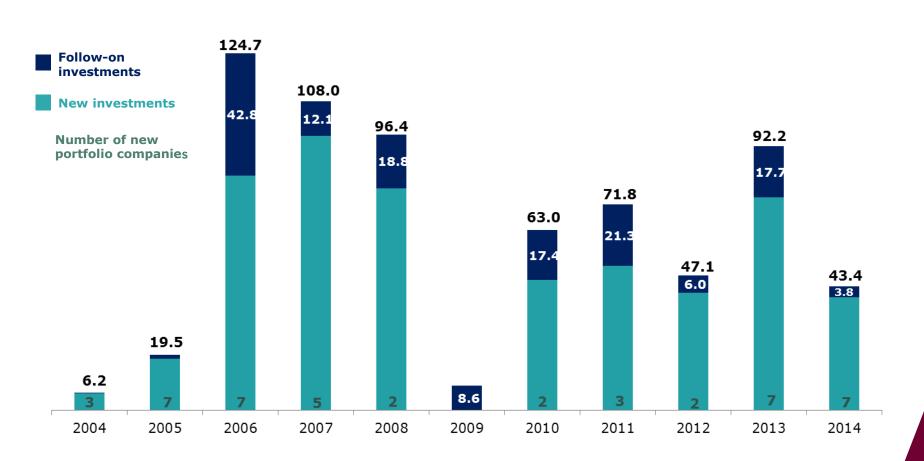
€63.9m of exit proceeds in 2014

- Divestiture of Buy Way Personal Finance for a total of €40.0m, equivalent to an overall multiple of 8.3x on this investment
- Repayment of €16.1m resulting from the refinancing of THOM Europe's debt via the issue of a high-bond yield, representing 40% of the amount invested
- Market sale of the remaining shares of DBV Technologies, the last venture capital holding in Altamir's portfolio, for €6.8m; an overall multiple of 4.6x was realised on this investment
- Other proceeds and revenues for €1m



INVESTMENTS AND COMMITMENTS

€43.4m invested and committed in 2014



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INVESTMENTS & COMMITMENTS

€43.4m invested and committed in 2014

€39.6m in seven new holdings:

One major investment via the Apax France VIII-B fund:

SK FireSafety Group (€27.5m)

Six investments via the Apax VIII LP fund (€12m):

- Exact Holding NB (€3.4m committed as of 31/12/2014)
- Evry SAS (€4m committed as of 31/12/2014)
- Answers Corporation (€3.1m)
- Genex (€0.3m)
- Cholamandalam Investment and Finance Company Ldt. (€0.8m)
- China Huarong Asset Management Company Ltd. (€0.4m)
- €3.8m of follow-on investments primarily in:
 - Altran
 - Vocalcom

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INVESTMENTS & COMMITMENTS

Seven new holdings

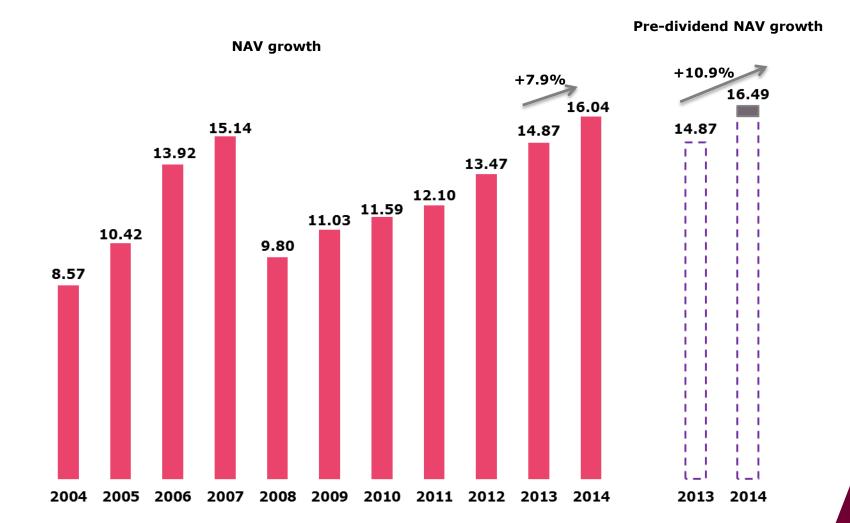
Company	Revenue* in m€	Location	Business description
SK FireSafety Group	102	Netherlands	Leading fire safety specialist in Northern Europe
Exact Holding NV	188	Netherlands	Leading Dutch provider of business software for SMEs
Evry SAS	1,400	Norway	Leading IT services provider for Northern Europe
Answers Corporation	160	USA	Leading US provider of web content (Answers.com) and cloud-based marketing solutions (Answers Cloud Services)
Genex	296	USA	Leading US provider of integrated managed care services to workers' compensation payors
Cholamandalam Investment and Finance Company Ltd	210	India	Leading listed non-banking financial company
China Huarong Asset Management Company Ltd	4,958	China	One of the largest state-owned asset management companies in China

^{*} Converted from USD, RMB, NOK to EUR



10.9% PRE-DIVIDEND NAV GROWTH

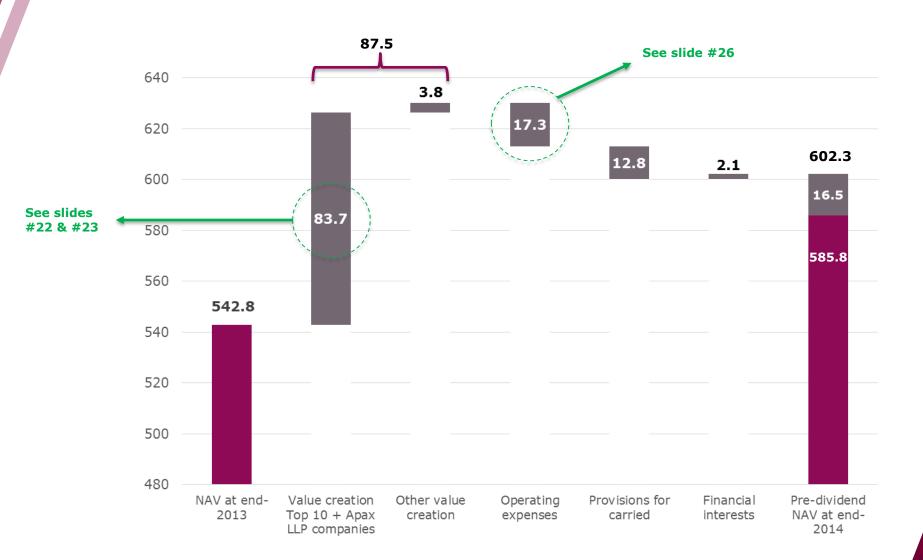
7.9% growth ex-dividend (pay-out of €0.45 per share)



NAV GROWTH



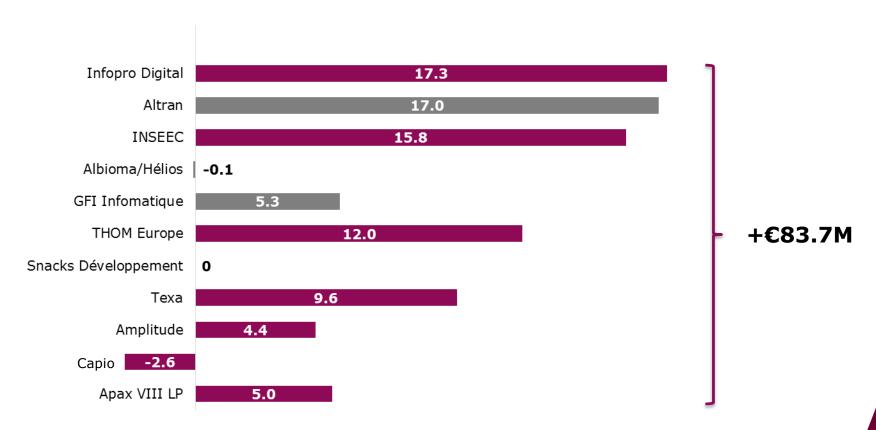
From end-2013 to end-2014





CHANGE IN VALUATIONS

Top 10 and Apax VIII LP portfolio (10 holdings)

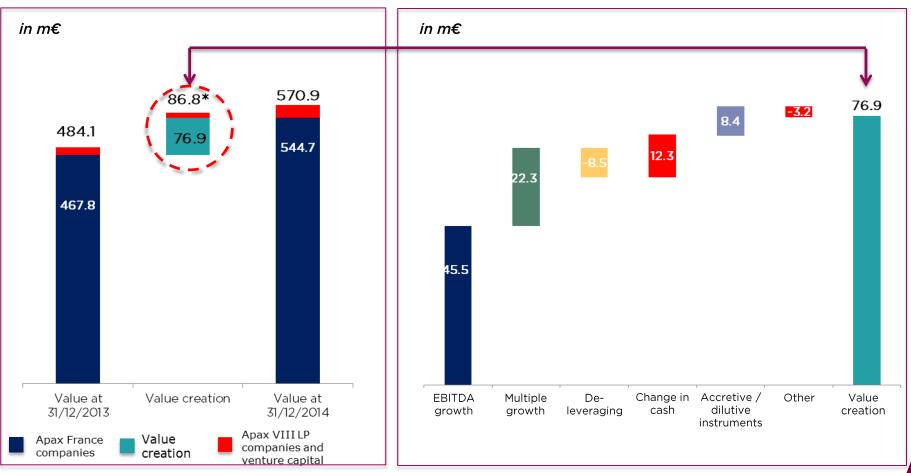


VALUE CREATION ON A LIKE-FOR-LIKE BASIS



Value creation

Value creation by key factors

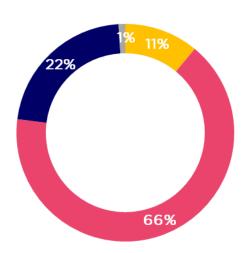


^{* €87.5}m of overall portfolio value creation include €0.7m from the 2014 newly acquired companies by the Apax VIII LP Fund

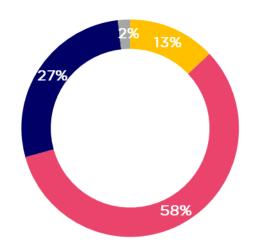
PORTFOLIO VALUATION



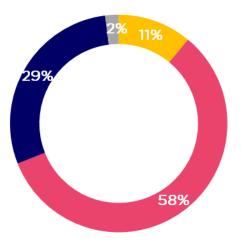
Most of the portfolio is valued at market mutliples



Portfolio at fair value as of 31/12/2012



Portfolio at fair value as of 31/12/2013



Portfolio at fair value as of 31/12/2014

Shares valued at fair value, with an adjustment of up to 30% or at the negotiated transaction price

Shares valued at the share price of the portfolio company or the listed operating company

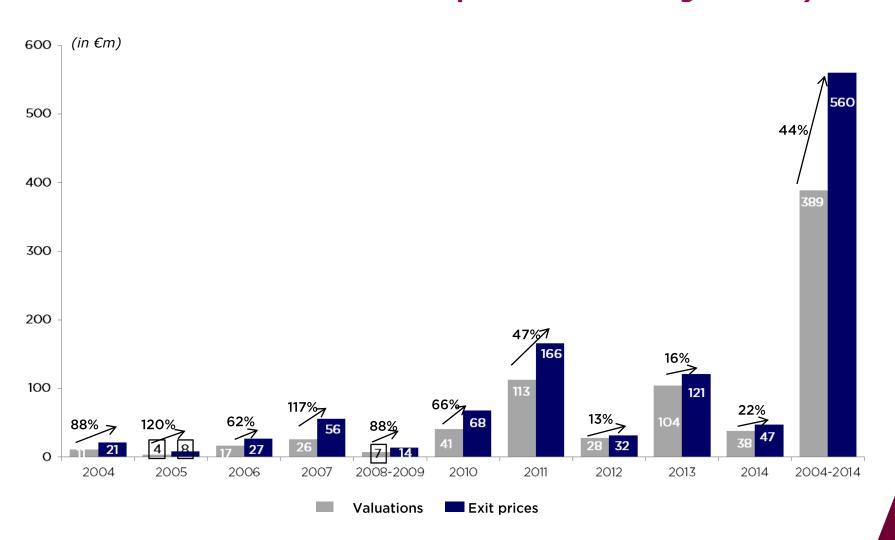
Shares valued at cost

Others

CONSERVATIVE VALUATION POLICY



Historical Uplift (difference between exit price and the latest valuation in our accounts prior to the exit agreement)





2014 SG&A AND TAXES

	m€	
Management fees (VAT included)	8.4	
Other fees and expenses	1.9	
Indirect fees (Apax France VIII-B and Apax VIII LP)	6.8	_
	17.1	i.e. 2.9% of NAV
Taxes	0.7	
Other income	-0.7	
Other expenses	0.2	
		1
Total	17.3	





(in € thousands)	2014	2013
Change in fair value of the portfolio	80,502	86,310
Valuation differences on disposals during the period	6,823	9,577
Other portfolio income	134	298
Income from portfolio investments	87,460	96,185
Gross operating income	70,152	81,297
Net operating income	57,400	63,944
Net income attributable to ordinary shareholders	59,470	65,944
Earnings per ordinary share in euros	1.63	1.81

CONSOLIDATED BALANCE SHEET (IFRS)



(in € millions)	31 December 2014	31 December 2013	
TOTAL NON-CURRENT ASSETS	555.1	495.4	
of which portfolio investments	543.5	491.1	
TOTAL CURRENT ASSETS	75.2	82.4	
TOTAL ASSETS	630.3	577.8	
TOTAL SHAREHOLDERS' EQUITY	585.8	542.8	
of which Net Income for the period	59.5	65.9	
PORTION DUE TO THE GENERAL PARTNER AND B SHAREHOLDERS	28.9	28.3	
FINANCIAL DEBT AND OTHER LIABILITIES	15.6	6.7	
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	630.3	577.8	

CASHFLOW (STATUTORY ACCOUNTS)



In €m	2011	2012	2013	2014
Operating expenses	-7.4	-9.6	-10.9	-10.5
Taxes	-2.8	-1.1	-0.8	-0.7
Net financial income	0.8	2.2	1.6	1.4
Change in operating provisions				
Change in working capital	-3.9	1.9	0.7	-0.2
Cashflow from operating activities	-13.3	-6.6	-9.3	-10.0
Gross investments	-96.9	-56.1	-98.8	-39.9
Net resources (exits))	212.1	38.6	112.5	63.8
Cashflow from investing activities	115.2	-17.5	13.7	23.9
Dividends paid		-10.4	-25	-24.2
Capital increase				
Change in debt				
Cashflow from financing activities	0	-10.4	-25	-24.2
CASHFLOW	101.7	-34.4	-20.7	-10.3
CASH BEGINNING OF PERIOD	30.6	132.3	97.8	77.1
CASH END OF PERIOD	132.3	97.8	77.1	66.8



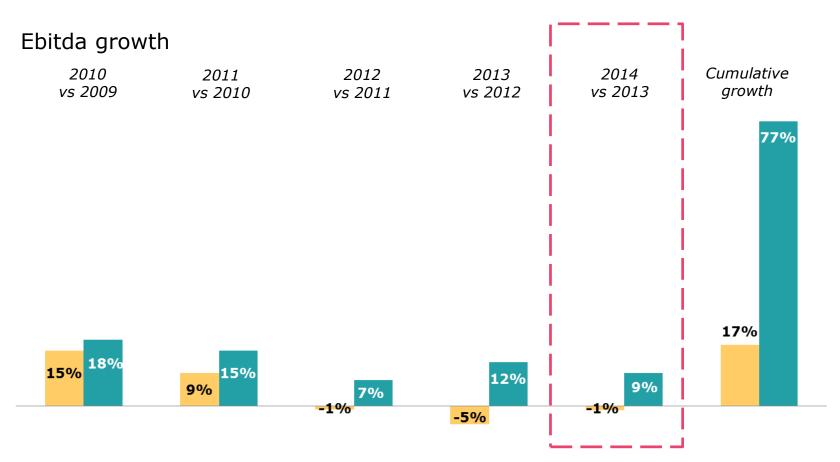
CASH AND COMMITMENTS

- Net cash (IFRS) of €70.1m as of 31 December 2014
- Outstanding commitments of up to €146.6m
 - €96.6m committed to the Apax France VIII-B fund
 - €40m committed to the Apax VIII LP fund
 - €10m of potential co-investments alongside Apax France VII in the fund's existing holdings in proportion to its initial investment

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PORTFOLIO PERFORMANCE

High-growth companies

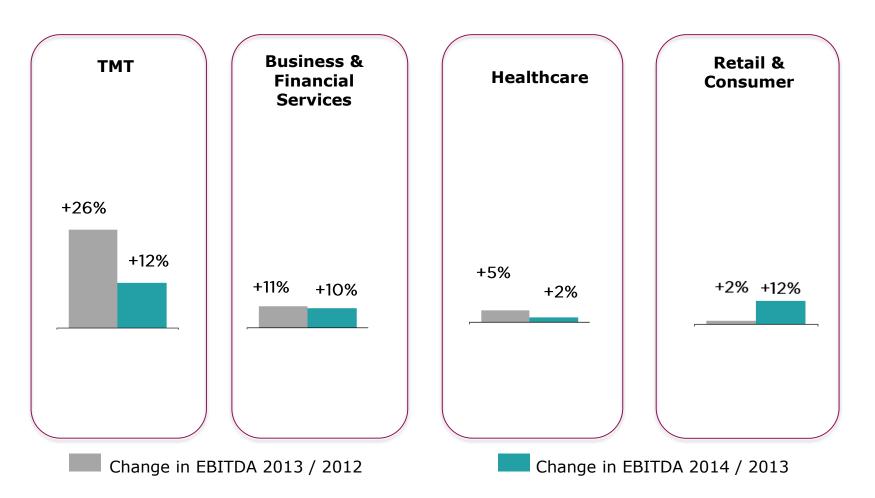


- CAC 40 companies (excluding financial institutions; sample of 35 companies)
- Altamir portfolio companies; sample of 15 companies accounting for 96% of total portfolio value (average EBITDA growth for the 10 companies held via Apax VIII LP was 13% in 2014)

PORTFOLIO PERFORMANCE



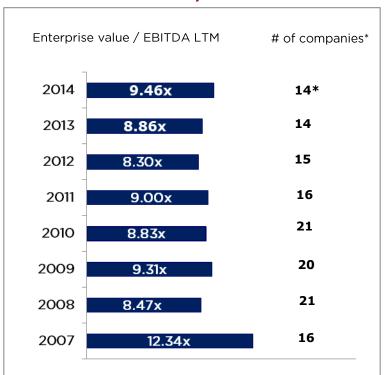
Change in EBITDA by sector



Sample: 15 companies of the Apax Partners France's portfolio (96% of Altamir's portfolio value) Analyst consensus for Altran and GFI Informatique

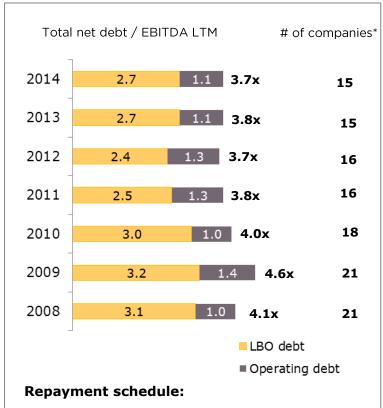
PORTFOLIO VALUATION AND DEBT MULTIPLES

Valuation Multiples at 31/12



Average multiples weighted by each company's contribution to NAV

Debt multiples at 31/12



- Amortisable debt (tranche A): 9% of LBO debt
- Debt maturing in 3 years: : 11% of LBO debt

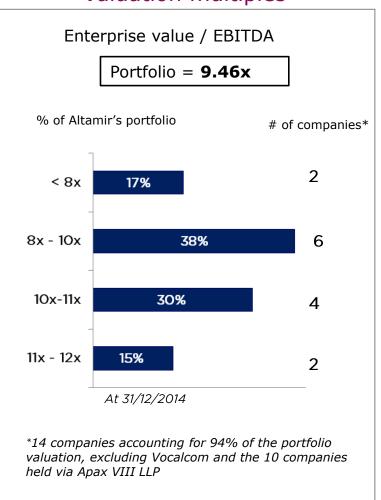
^{*} Excluding Vocalcom and the 10 companies held via Apax VIII LP which have an average valuation multiple of 11.93x EBITDA LTM

^{*} Excluding Vocalcom and the 10 companies held via Apax VIII LP which have an average debt multiple of 6.4x EBITDA LTM

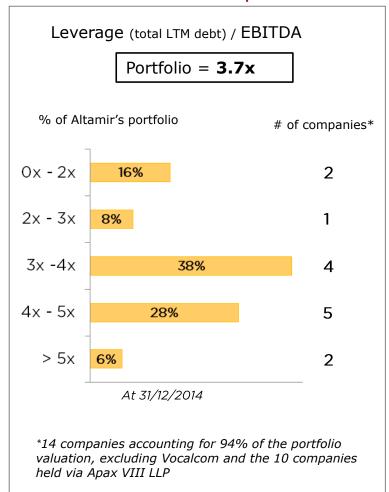
PORTFOLIO VALUATION AND DEBT MULTIPLES



Valuation multiples



Debt multiples





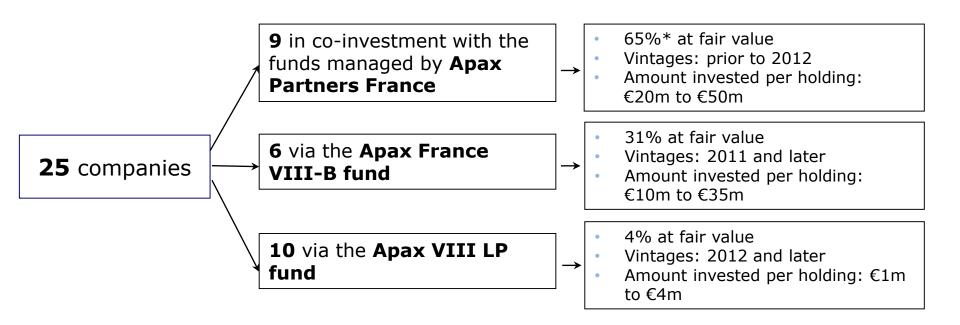
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A QUALITY PORTFOLIO



Made up of 25 companies as of 31 December 2014



Companies held with or via funds managed by Apax Partners France represent 96% of Altamir's portfolio

^{*} Including a direct co-investment of €8.5m in Snacks Développement

SECTOR SPECIALISATION



Well-managed, sector-leading growth companies

TMT

altran







GlobalLogic



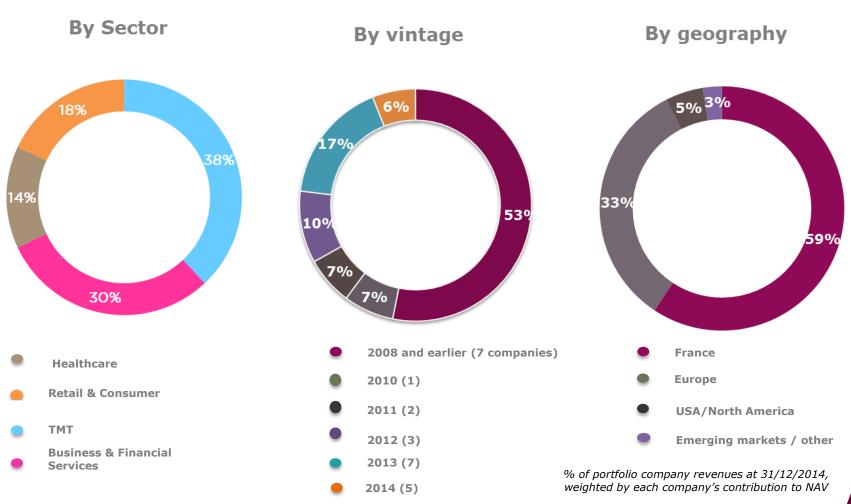




PORTFOLIO COMPOSITION



A well-diversified portfolio





THE 10 LARGEST INVESTMENTS

82% of the portfolio at fair value (in €m)

25 companies at 31/12/2014	Acquisition cost	Fair value	% of portfolio at fair value
Infopro Digital	31.8	85.5	15.7%
Altran (Altrafin Participations)	50.5	68.6	12.6%
Groupe INSEEC	32.3	48.1	8.8%
Albioma (<i>Financière Hélios</i>)	50.1	48.1	8.8%
GFI Informatique (Itefin Part., Infofin Part.)	48.5	40.8	7.5%
THOM Europe	29.8	36.6	6.7%
Snacks Développement	31.8	31.8	5.8%
Texa	20.4	30.9	5.7%
Amplitude	21.5	28.1	5.2%
Capio	20.9	28.0	5.2%
Total 10 largest investments	337.6	446.4	82.1%



Value creation drivers in 2014

- Internationalisation (including build-up acquisitions)
 - Altran, Albioma, Amplitude, INSEEC, Snacks Développement, Vocalcom
- Consolidation, build-up acquisitions
 - GFI Informatique, THOM Europe, Texa
- Digital growth
 - Infopro Digital, INSEEC, GFI Informatique, Texa
- Financial flexibilty
 - > THOM Europe, Alain Afflelou, Amplitude, Capio

INFOPRO digital

PORTFOLIO COMPANY SNAPSHOTS TMT



Leading French provider of professional information services

- Integration of Groupe Moniteur in line with plan
- Contraction in some Moniteur's activities in line with objectives
- Growth in Infopro's historical activities, despite a difficult economic environment
- Digital business now represents 61% of the company's direct margin (excluding trade shows and events
- Technological innovation and a dynamic acquisition strategy, particularly outside of France, are the drivers of the company's growth strategy.

2014 revenue: €288m (€297m in 2013)

Improvement in EBITDA



European leader in innovation consulting

- Strong results in the company's primary markets (France particularly)
- Development of high value-added projects and services (e.g. embedded software)
- Active external growth strategy in promising activities and geographies: Foliage in the US (€50m revenue), Tass in the Netherlands (€23m revenue), BeyondSoft in China, and ConceptTech in Germany/Austria.
- New CEO to be appointed at the next Shareholders' General Meeting in April 2015.

2014 revenue: €1,756m (+7.6%)

2014 EBIT (analyst consensus) : €165m, i.e. 9.4% of revenue (vs. 8.8% in 2013)

Share price: +23% in 2014 (+8% in 2015, at the end of February)

Fifth largest French IT company

- The positive trend that started in 2010 continued through 2014
- Increased contribution of software services to overall revenue
- Development of new differentiating services (cloud solutions, Big Data)
- Active external growth strategy with 4 acquisitions in 2014: Airial, ITN, AwakIT and the Oracle-JDE business of iOrga group, representing more than €60m in additional full-year revenue.

2014 revenue: €804m (+8%)

2014 EBIT: €52m (+16%), i.e. 6.5% of revenue (vs. 6.1% in 2013) Share price: +12% in 2014 (+17% in 2015, at the end of February)







Business & Financial Services

Largest private higher-education group in France

- Acquisition of creation and communication school CREA in Geneva
- Luxury corporate training launched in China
- Development of on-line education
- Implementation of a new organisational structure with the aim of facilitating international accreditation procedures
- Recruitments for several key positions in management as well as in the schools.

2014 revenue : €122m (+4%)

Increase in EBITDA

French electricity producer with a unique capability in renewable energy

- Outstanding performance of the new thermal biomass plant in Brazil
- Good performance of the solar power business
- Decrease in fixed premiums as planned
- Technical incidents in some plants on Reunion Island and in Guadeloupe.

2014 revenue (analyst consensus) : €359m (-1%)

2014 EBITDA (analyst consensus): €128m (+6%)

Share price: -2% in 2014 (+14% in 2015, at the end of February)





Business & Financial Services

French leader in loss adjustment for insurance companies and in real estate diagnostics



- 8% organic growth; contribution of Groupe Clé acquired in December 2013
- Expansion of Texa's presence in the construction expertise with the acquisition of ABCV (€1m revenue)
- Digital initiatives were launched to improve customer service quality (mobile tools to be used by experts, video expertise)
- Recruitment of a deputy COO coming from the insurance industry.

2014 CA: €125m (+17%)

2014 EBITDA: €14.6m (+22%)



Retail & Consumer

THOM Europe : leading jewellery retailer in Europe (Histoire d'Or, Marc Orian & TrésOr stores)

- In a difficult environment, THOM Europe continued to outperform the market
- Revenue was flat on a like-for-like basis; 45 new points of sale were opened
- 31 stores from the Piery group were acquired in France
- Repositioning of the TrésOr concept
- Development of the e-commerce business
- The company issued a €345m high-yield bond with a 5-year maturity to refinance its existing debt, to reimburse a portion of its convertible bonds, and to finance future acquisitions.

2013/14 revenue (FYE Sept.) : €354m (+3%)

2013/14 EBITDA: +5%

Leading French producer of private label savoury snacks

- Kick-off of a new production line for stacked crisps in June
- Major contract was signed with a Spanish food retailer
- Strengthening of teams in order to enable them to execute on volume growth plans
- Active search for acquisition targets in Europe.

2014/15 estimated revenue (FYE January) : €95m (+11%) Increase in EBITDA







Healthcare

Leading French designer and distributor of hip and knee orthopaedic implants



- Acceleration in growth outside France due to the opening of subsidiaries in Australia and Brazil
- Acquisition of a distributor in Switzerland; opening of a subsidiary in Belgium
- Extension of Amplitude's range of products with launches of new implants (foot and ankle).

H1 2014/15 revenue (end of Dec.) : €31.3M (+27%) Double-digit EBITDA growth

Leading pan-European provider of private acute care services



- Positive performance in Sweden and France; improved profitability in Germany
- On-going downward pressure on rates in most European countries
- Capio completed a « sale and lease-back » operation on the premises of 7 clinics in France, as well as the sale of its operations in the UK; the sales proceeds were used to reduce debt.

2014 revenue: €1,444m (+1.5%) 2014 EBITDA: €106m (+2%)



The 5 other companies held with or via the funds managed by Apax Partners France

Company	Revenue in m€	Location	Business description
SK FireSafety Group	102	Netherlands	Leading fire safety specialist in Northern Europe
Alain Afflelou	324	France	Leading optical franchise in France and Spain
Groupe Royer	282	France	Second largest seller of shoes in Europe
Unilabs	615	Switzerland	Leading pan-European diagnostics company
Vocalcom	36	France	Software provider for contact centres



The 10 companies held via the Apax VIII LP Fund

Company	Revenue* in m€	Location	Business description
Rhiag	102	Italy	Leading distributor of automotive spare parts in Italy and Central & Eastern Europe
One Call Care Management	1,223	USA	Leading US provider of medical cost-containment solutions to workers' compensation payers
Genex	296	USA	Leading US provider of integrated managed care services to workers' compensation payors
Cole Haan	457	USA	Leading designer and retailer of premium footwear, apparel and accessories
rue21	794	USA	Leading US specialty retailer specialising in clothes and accessories for young people
GlobalLogic	224	USA	US leading provider of out-sourced software R&D services
Answers	160	USA	Leading US provider of web content (Answers.com) and cloud-based marketing solutions (Answers Cloud Services)
Garda	1,169	Canada	Leading global provider of security and cash logistics solutions
Chola	209	India	Leading listed non-banking financial company
Huarong	4,958	China	One of the largest state-owned asset management companies in China

^{*} Converted from USD, CAD, RMB to EUR



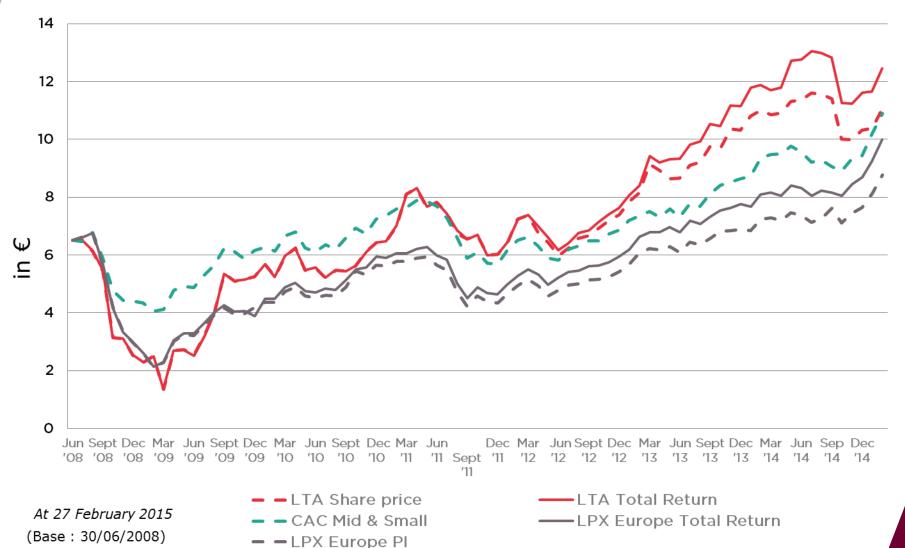
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SHARE PRICE PERFORMANCE



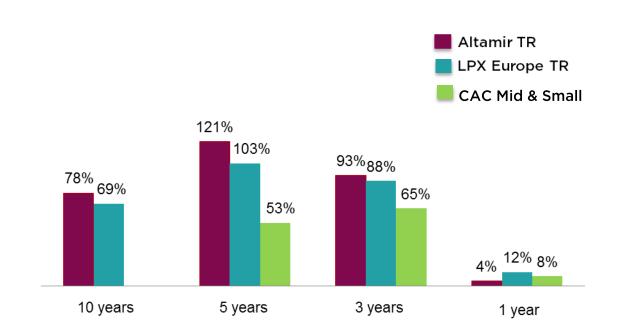
Altamir outperforms its major indices





TOTAL SHAREHOLDER RETURN

Altamir outperforms its major indices over the long term

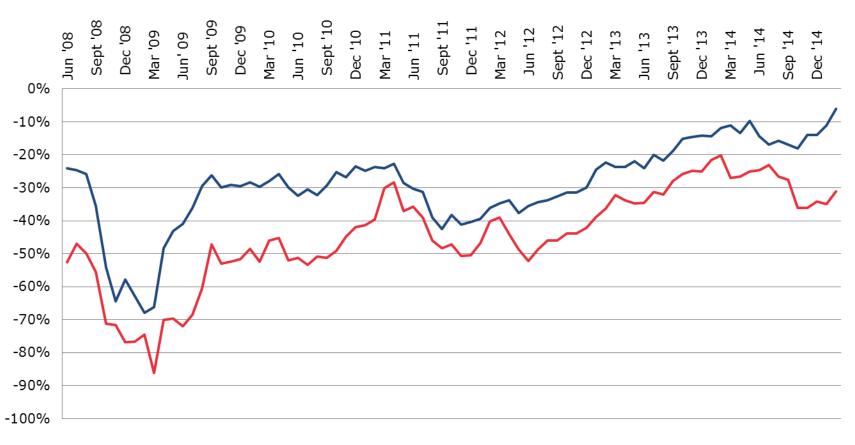


* Sources : Morningstar and LPX at 31/12/2014





Discount to NAV widened in Q4 2014 and has been narrowing since February 2015



—LTA Discount —LPX Europe TR Discount

DIVIDEND POLICY



2% to 3% of NAV on annual basis

Sustainability: The NAV is always positive

Visibility: The NAV is published on a quarterly basis; analysts can update it on an on-going basis with the availability of new information

Growth: The objective pursued by the Manager is NAV growth; barring a cash crunch, the dividend should grow at the same pace as the NAV.

Pay-out of €0.45 per share in 2014 => 4.4% dividend yield

Proposed dividend in 2015: €0.50 per share, up 11% vs. 2014



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2015 OBJECTIVES



Investments	 5 to 6 new investments For an amount of ~€80m
Divestments	• Above €115m (2013 level)
Value creation	 Average EBITDA growth of 7% to 8%
Narrowing the discount	 Increasing geographic diversification of the portfolio Dividend policy Expansion of analyst and broker coverage International roadshows Attractiveness of LTA shares for private investors in France (tax advantages)

CONCLUSION



Why invest?

- Access to Apax Partners investments through the stock market
- A portfolio of growth companies, diversified by sector, geography and maturity
- An experienced and hands-on team, which holds more than 25% of ordinary shares
- A track record of performance
- Sustainable dividend policy
- Discounted share price



ANNEXES

CONSERVATIVE VALUATION POLICY



Altamir values its portfolio based on the principle of fair value, in accordance with International Private Equity Valuation (IPEV) recommendations

• Unlisted shares:

- On the basis of a sample of comparable multiples (listed companies and recent market transactions) with an adjustment of up to 30%, for companies held for at least 12 months
- At cost for companies held less than 12 months, except for specific situations
- Listed shares: at the last share price of the reporting period (except for listed shares that are subject to lock-ups or other restrictions; these are valued with an adjustment between 5% and 25%)



STOCK MARKET DATA

Number of shares 36,512,301

Market capitalization €377m at 31/12/2014; €405m at 3/3/2015

Stock market Euronext Paris (compartment B)

Ticker

ISIN Code FR0000053837

Primary indices
 CAC Small, CAC All-Tradable, LPX Europe,

LPX 50, LPX Direct, LPX Composite

PEA Eligibility
 Eligible

FINANCIAL COMMUNICATION



- Agenda
 - 23 April 2015: Annual General Meeting
 - 6 May 2015 (post-trading): NAV at 31/3/2015
- Contact: <u>investors@altamir.fr</u> / +33 1 53 65 01 00

For further information please visit www.altamir.fr



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