

# 2012 full-year results and outlook

26 March 2013



- I. Overview**
- II. 2012 Financial performance**
- III. Outlook**

# I – Overview

- Revalued portfolio ———— **€1,138m (x 2.5 in two years)**
- Rental income ———— **€58.3m (+40%)**
- Net income ———— **€60.0m**
- Cash Flow after disposals — **€100.0m (+68%)**
- Liquidation NAV ———— **€23.86 (+21%)**
- Proposed 2012 dividend\* — **€0.61 (+7%)**
- % of assets in Paris ———— **81%, o/w 75% in/near Central Business District**
- Value created since 2009 — **€201.7m**  
via assets revaluations

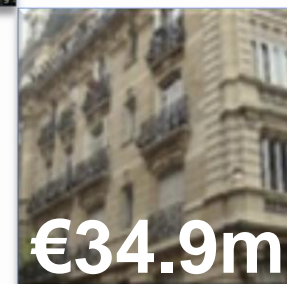
*\* To be approved by General Meeting of Shareholders on 14 May*

- Continued refocusing on Paris commercial sector property

### Acquisition of offices in Paris Central Business District

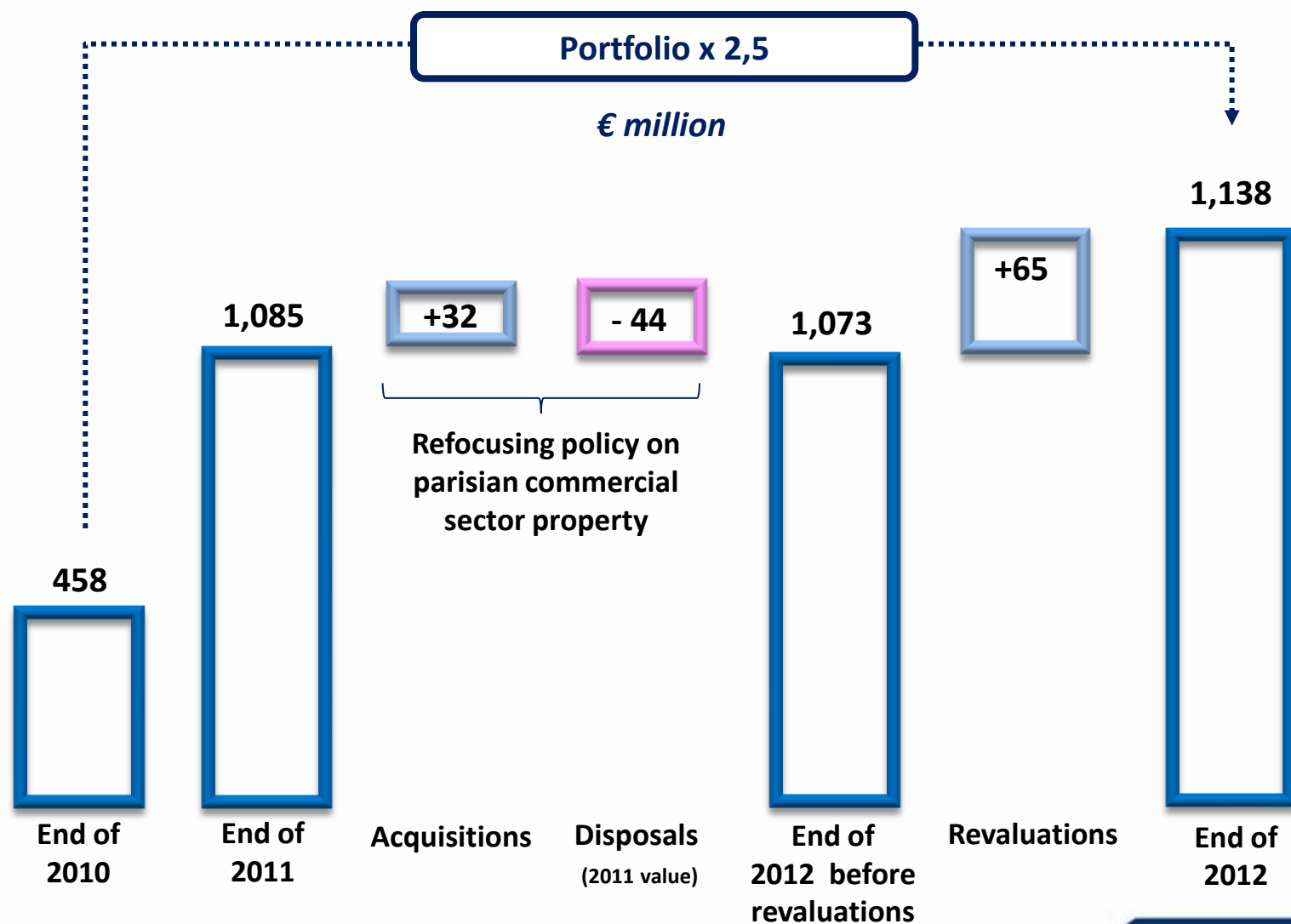


### Disposals in the French regions

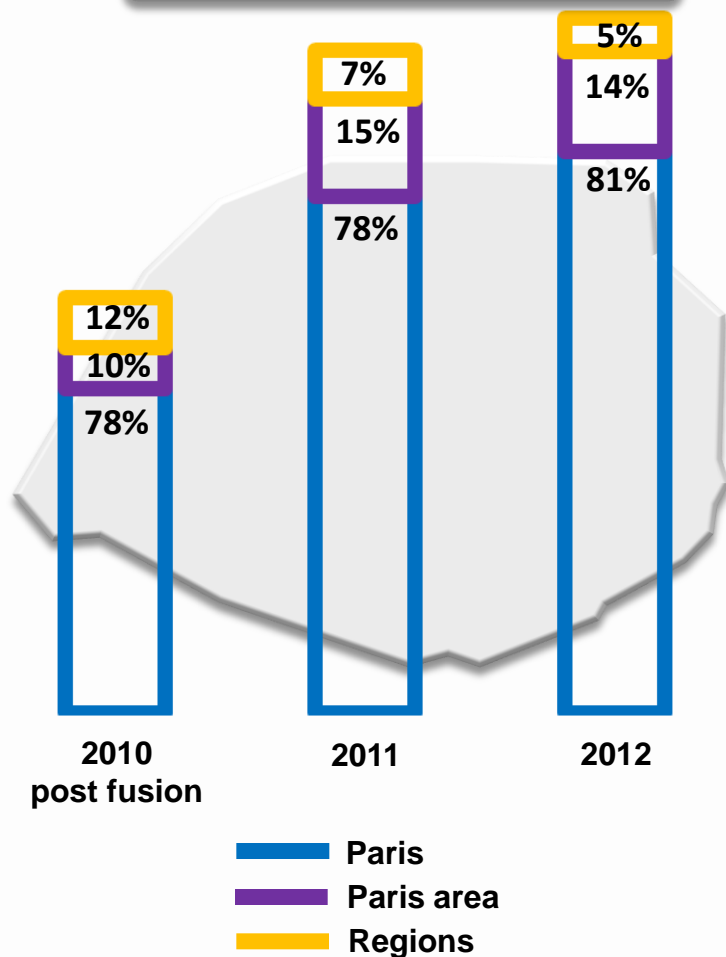


### Disposals of residential assets (Basis €10,450 / sq.m.)

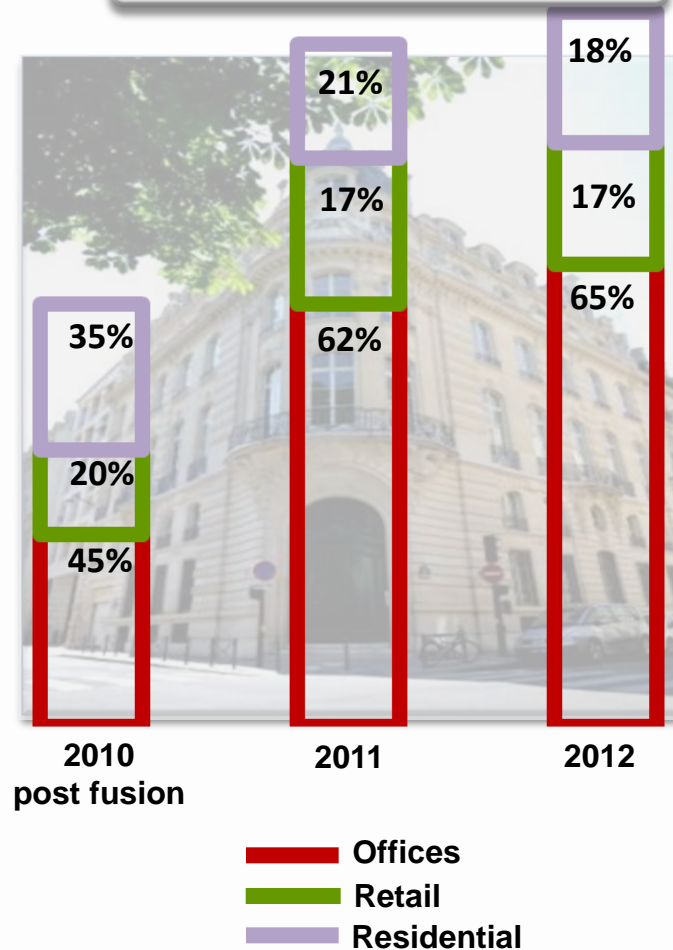
- Optimisation of Property Management: financial occupation rate = 96%



By geographical area (€m)

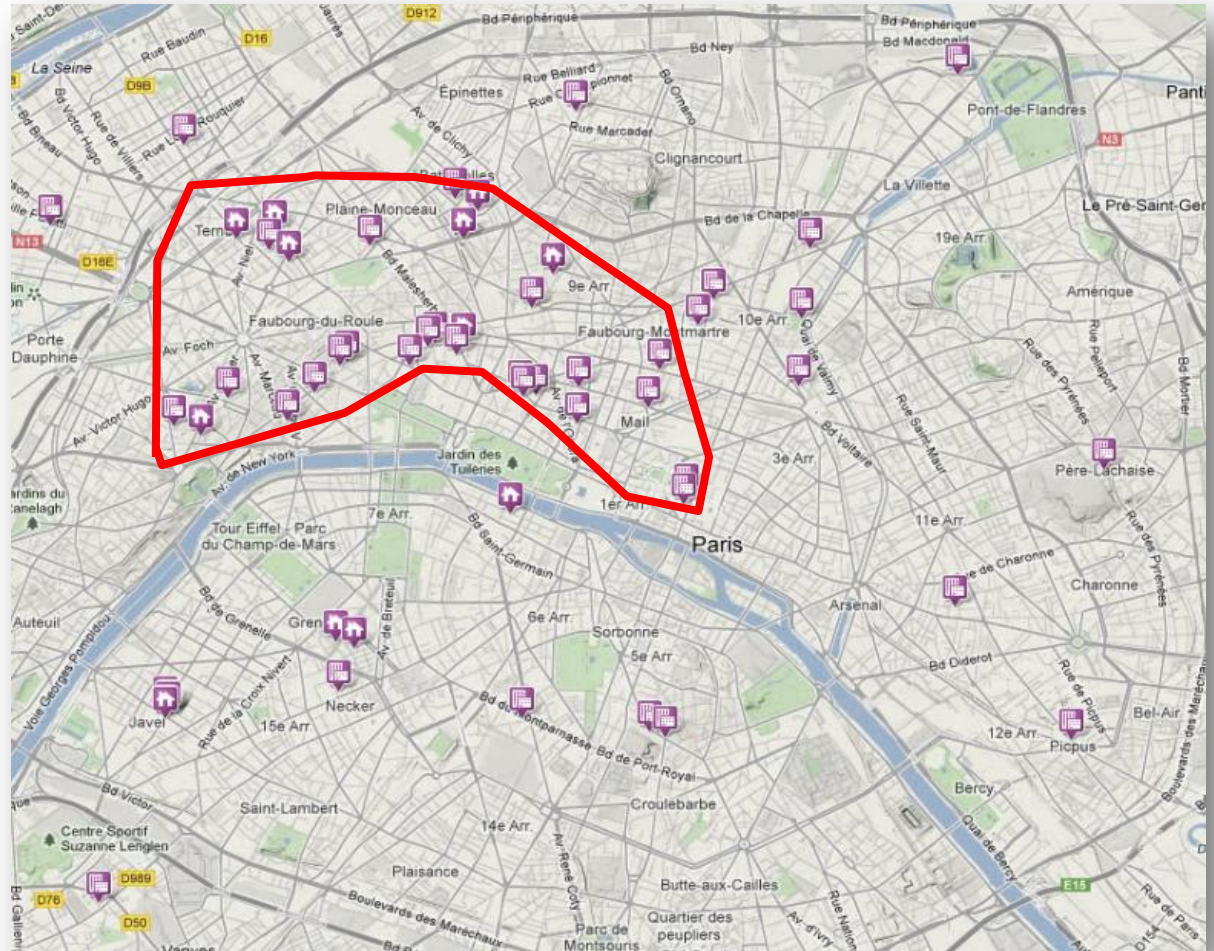


By type of asset (€m)



## Refocusing on commercial sector property in Paris Central Business District

- 81%  
of assets in Paris
- Of which 75%  
in or near Central  
Business District





## Acquisition of offices in Paris: 89 rue La Boétie, VIIIème

- 1,369 sq.m. of offices
- Tenant: ATLAS Editions
- Firm lease 6 years



Yield

6.79%



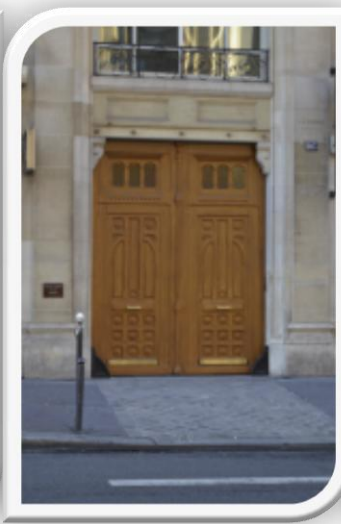
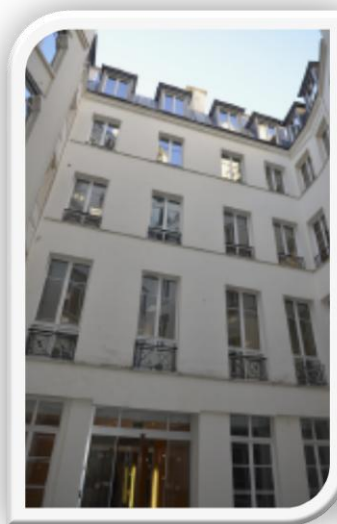
- 2,986 sq.m. of offices / retail
- 600 sq.m. of residential on the basis of €5,665/sq.m.
- Multi-tenants (Main tenant EPAURIF)



### Yield Offices / Retail

Instantaneous: **6.0%**

Ex-residential: **6.6%**



- €34.9m of disposals at an average price of €10,450 / sq.m.
- i.e. a **net book gain of €27.3m**
- €33.8m of disposals in 2011
- 28% of residential portfolio sold since 2011





- Disposals for €22.0m of two assets portfolios
- €2.8m of sales on a lot-by-lot basis
- i.e. a **net book gain of €10.9m**



### Two assets acquired on an empty basis:



- 51 rue d'Anjou, VIIIème
- 2,609 sq.m. of offices
- Purchase price: €17.2m

- 14-16 rue Volney, IIème
- 3,573 sq.m. of offices
- Purchase price: €19.4m



### Offices let at a high speed:

100% let (Maurel & Prom)  
since 1st February 2013

90% let, multi-tenant of which  
Richemont Group and Interlink

- **Appraisal value end of 2012 (Volney partly let, Anjou empty) : €52.7m, or a «gain» of €16.1m**

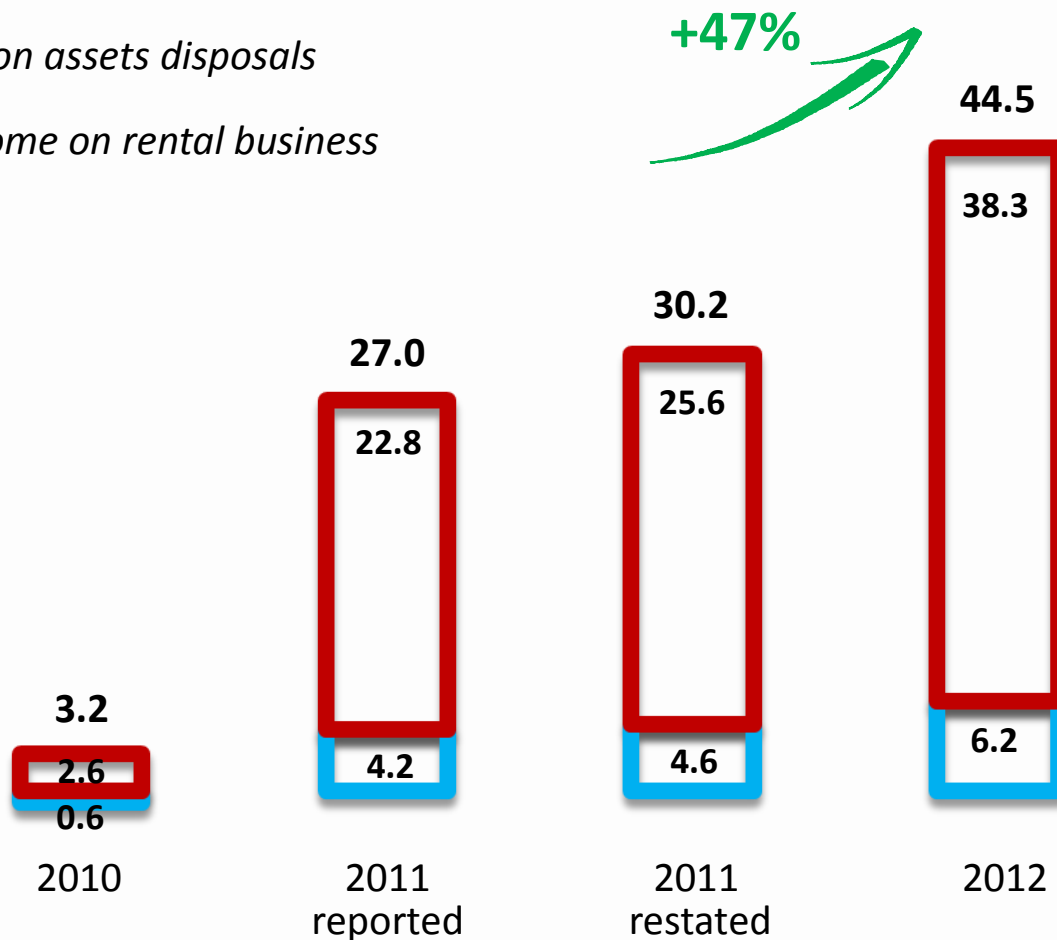
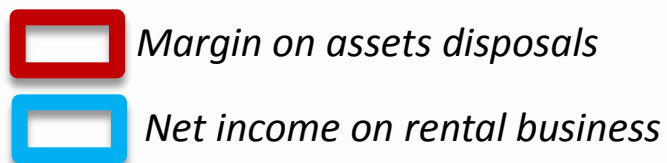


## II – 2012 Financial performance

<i>(€ million)</i>	<b>2012</b>	<b>2011 restated</b>	<b>Change %</b>	<b>2011 reported</b>
Rental income	<b>58.3</b>	41.5	+40.4%	41.5
Current operating income	<b>29.3</b>	20.2	+45.0%	19.7
Net income	<b>60.0</b>	9.6	ns	35.9
<i>o/w net income on rental business</i>	<b>6.2</b>	4.6	+34.8%	4.2
<i>o/w margin on assets disposals</i>	<b>38.3</b>	25.6	+49.6%	22.8
<i>o/w income on exceptional items</i>	<b>15.5</b>	-20.6	ns	8.9
Cash Flow (before disposals)	<b>43.8</b>	25.9	+69.1%	25.9
Cash Flow (after disposals)	<b>100.0</b>	59.7	+68.0%	59.7
Capex engaged	<b>32.0</b>	345.0	ns	345.0
Dividend	<b>0.61*</b>	0.57	+7.0%	0.57


\* To be approved by General Meeting of Shareholders on 14 May


€ million

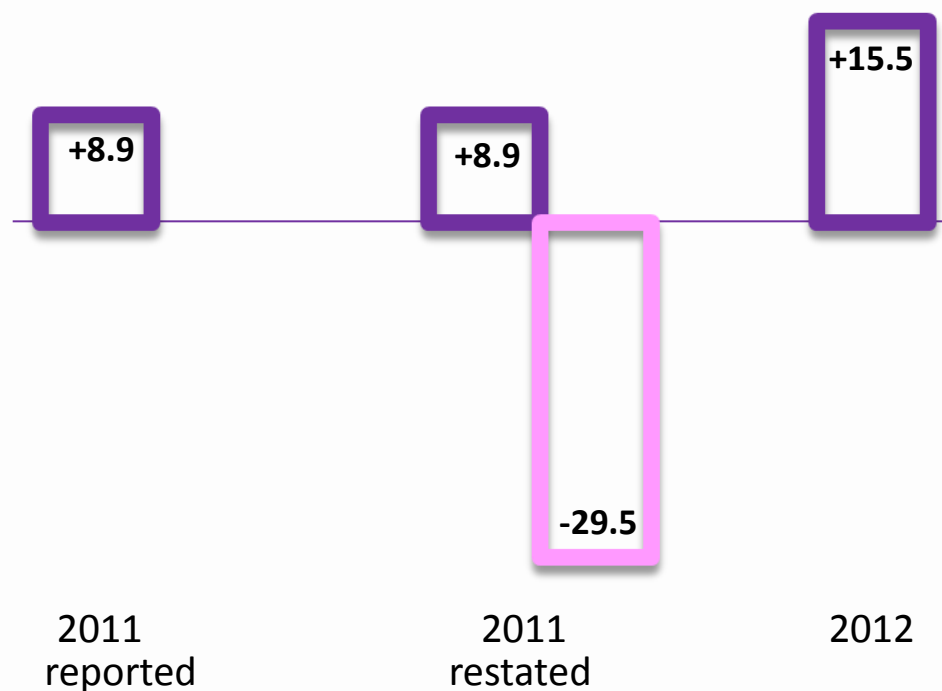




€ million

 Favourable resolution of the remaining tax disputes relating to the takeover of Avenir & Investissement, net of taxes

 Restatement of Exit Tax Impact



**Initial treatment in 2011 accounts:**

**Exit Tax 100% activated**

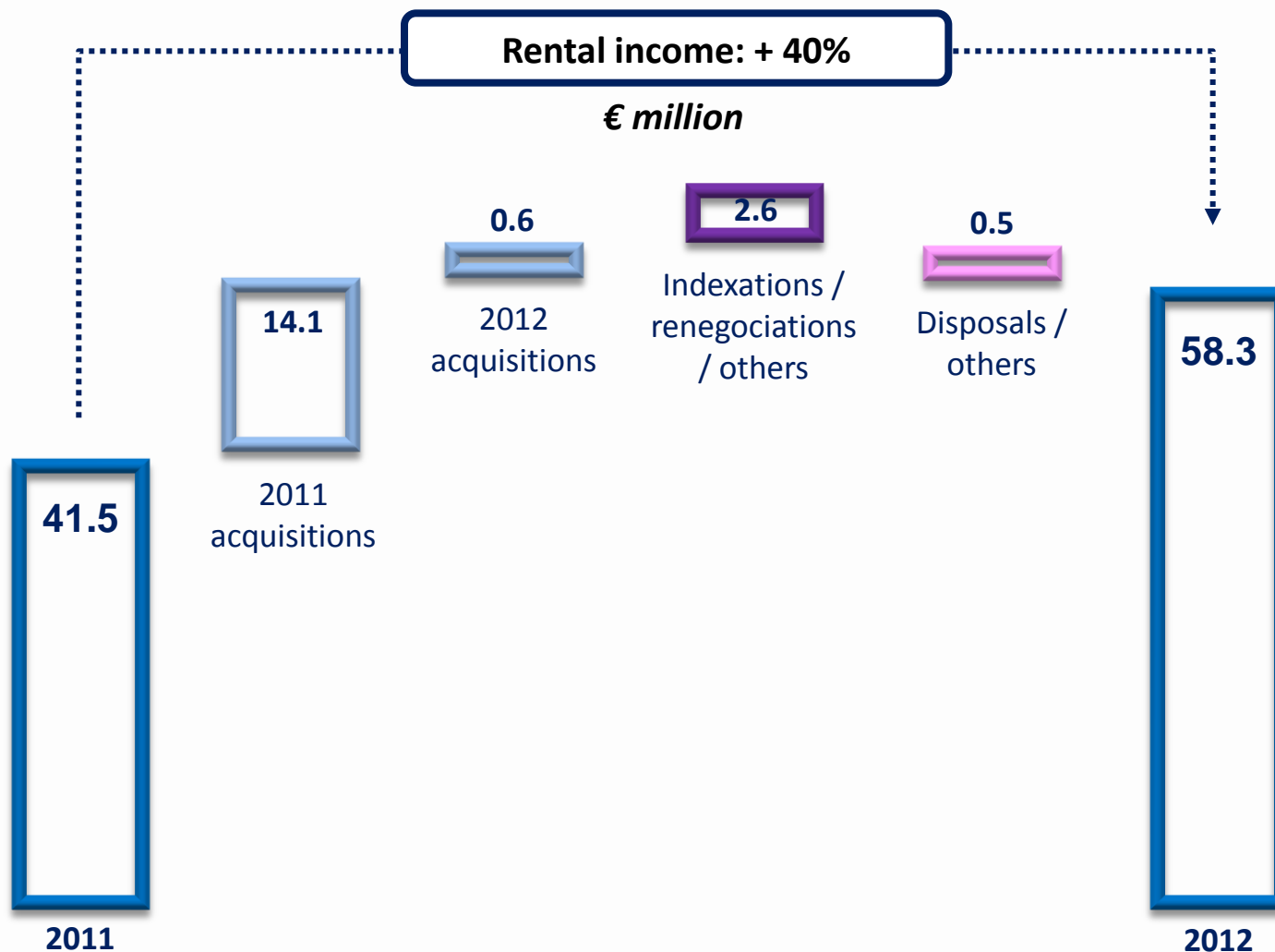


**Restatement of 2011 accounts:**

**Exit Tax 100% expensed (- €29.5m)**

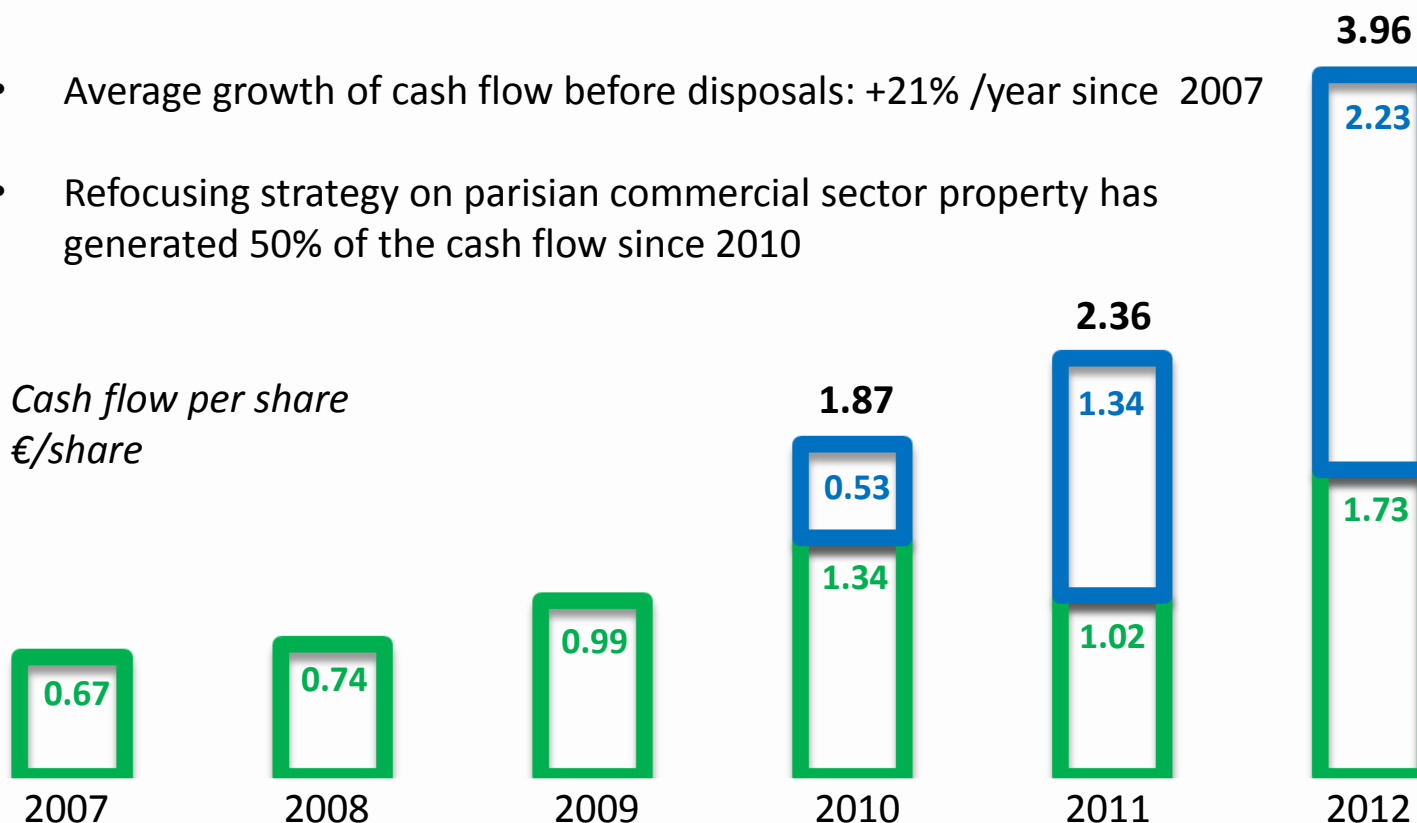




- **No cash or NAV impact**
- **Change in book value of residential assets from ex-A&I (- €26.2m)**
- **Impact: higher gains on disposals to come (already + €2.8m on 2011)**



- Average growth of cash flow before disposals: +21% /year since 2007
- Refocusing strategy on parisian commercial sector property has generated 50% of the cash flow since 2010

*Cash flow per share  
€/share*

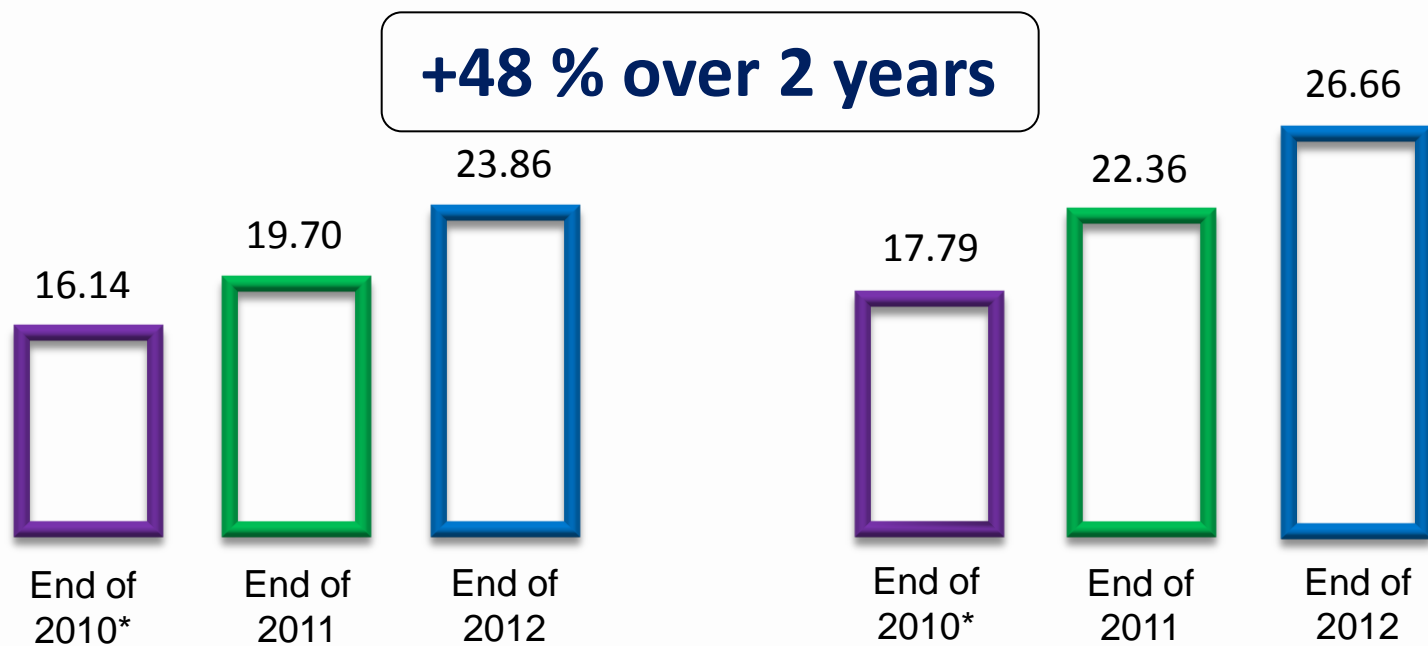


-  Cash flow before disposals
-  Cash flow on disposals

*€ million, on the basis  
of 25.25 million shares*

## Liquidation NAV

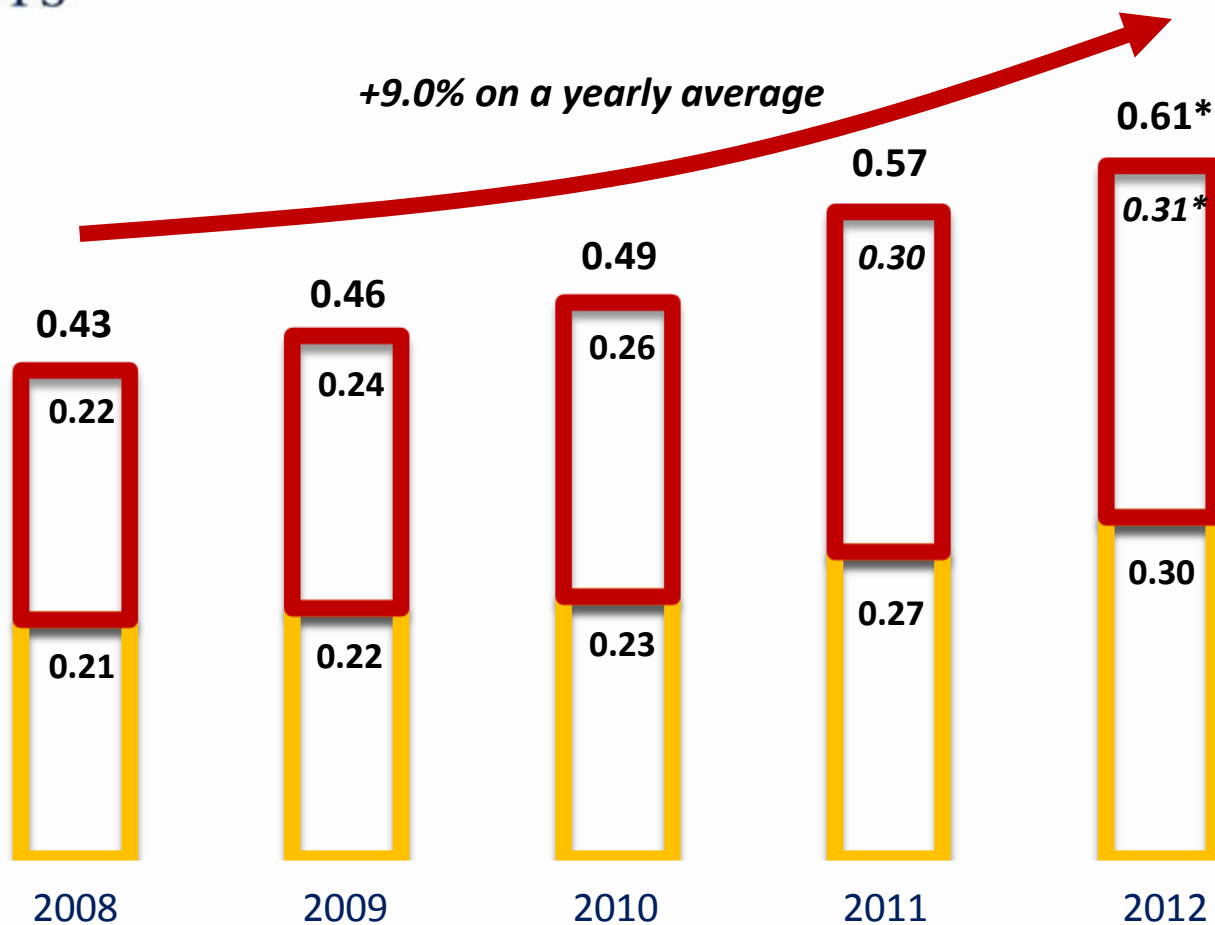
## Replacement NAV



\*Pro forma basis after equity increase at 25 254 750 shares

€ per share

*+9.0% on a yearly average*

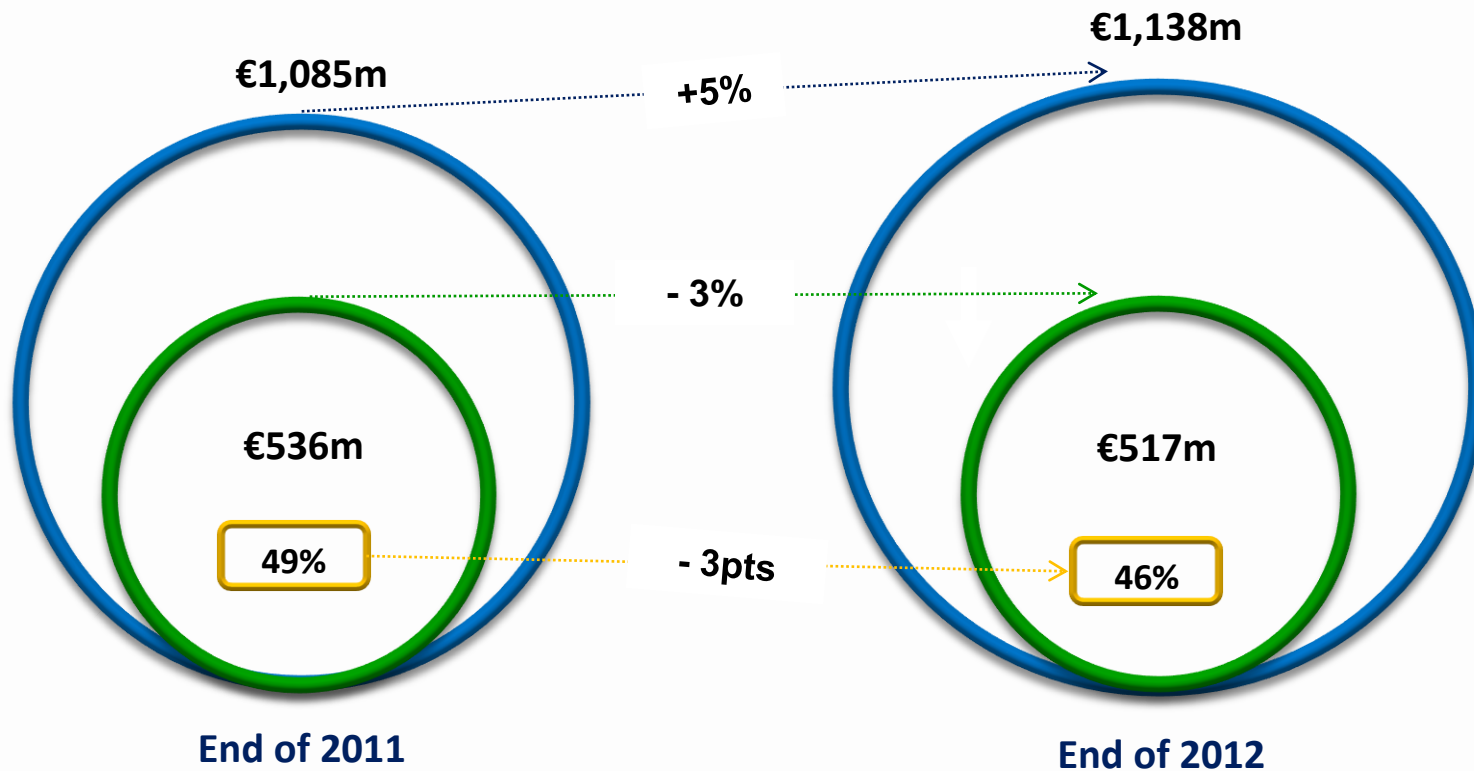


Complement to total dividend



Interim dividend

*\* To be approved by General Meeting of Shareholders on 14 May*



Revalued portfolio

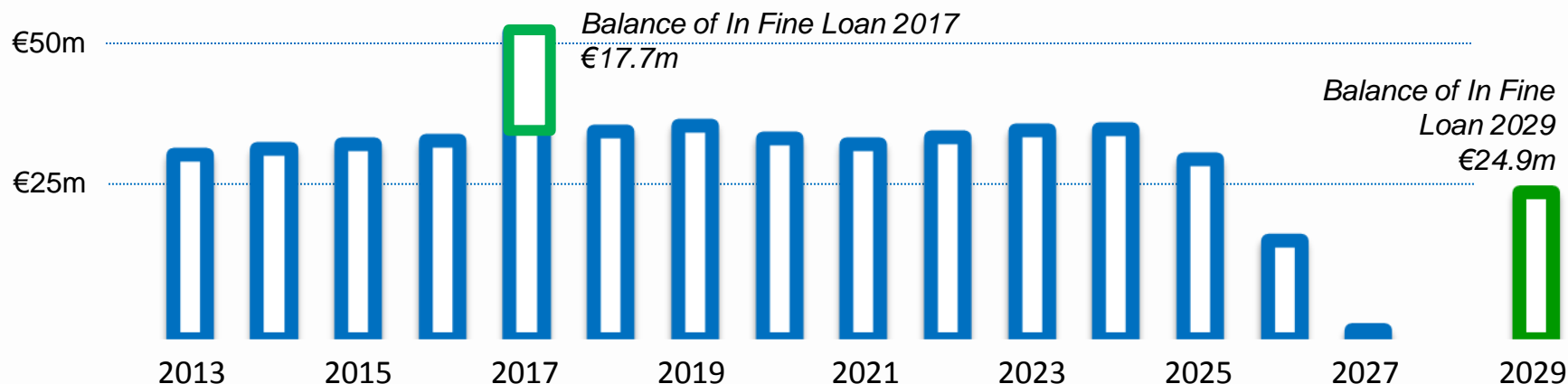


Net debt



LTV Ratio

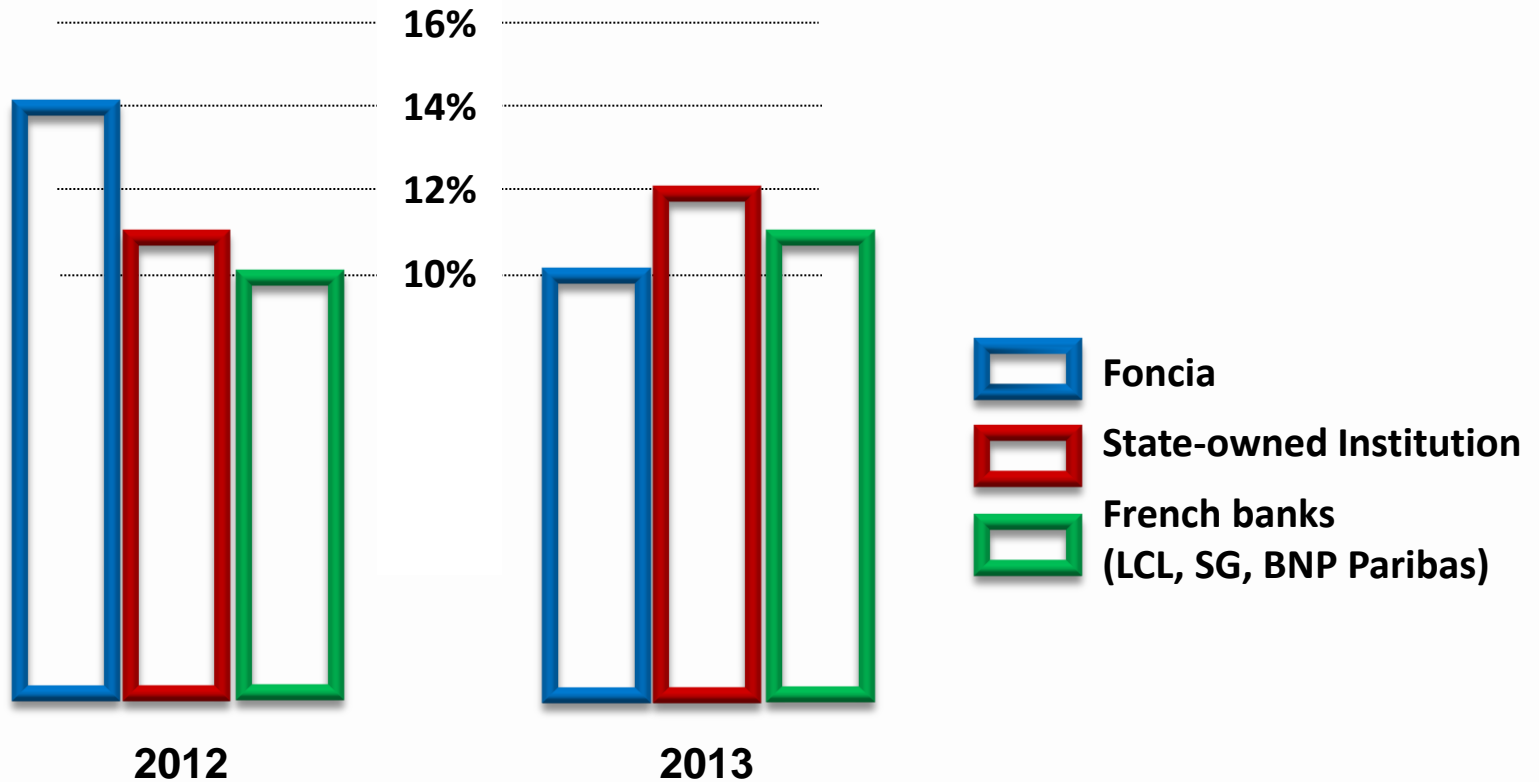
## €m maturities per year (excl. credit facility)



- Average weighted maturity: 12.6 years
- Very large majority of redeemable loans
- 100% fixed rate or swapped variable rate loans
- 2012 loans on the basis of 3.65% at swapped variable rates
- Weighted average cost of debt: 4.35% excl. credit facility



## Main tenants in % (several leases by tenant)

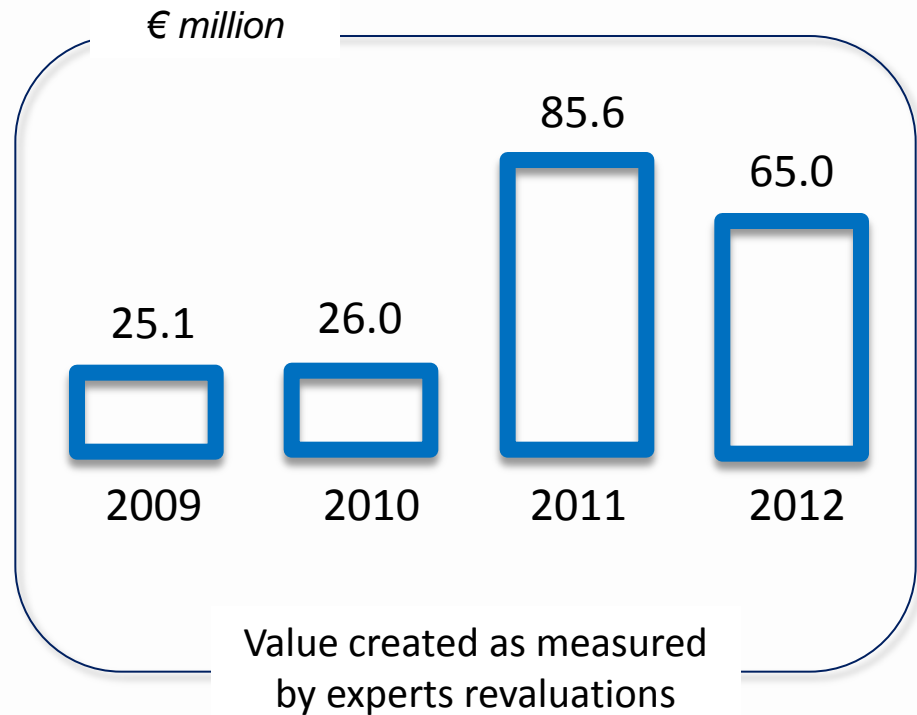


**97% of occupancy rate on 1st half 2013**

# III - Outlook

### Over €200m in value created over the period 2009-2012

- Continuous search for quality assets in Paris on strict criteria (multi-tenancy, occupancy rates, etc)
- Acquisitions on favourable terms
- Materialization of value creation at the moment of acquisition



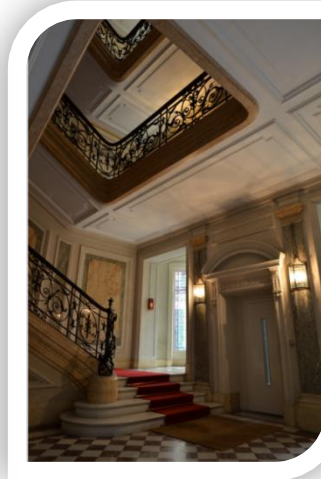
### Optimal and inexpensive management

- Administrative tasks managed by Ovalto
- Rental and technical management by Imodam
- Asset size allows a reduction in the weight of operating charges

- **Accounting, finance, legal and payroll:**
  - €250,000/year service agreement indexed on ICC
- **Rental & technical mandates:**
  - 2.5% (offices & retail) and 5% (residential)

- Continuation of assets disposals in the French regions → €14.0m under promises at the end of february 2013
- Continuation of disposals of residential assets → €14.4m under promises at the end of february 2013
- Continuation of opportunistic purchases in the first grade Paris commercial sector property market → Acquisition of 10-12 avenue de Messine Paris VIII<sup>ème</sup>

- 4,000 sq.m. of offices
- 1,500 sq.m. of residential
- Investment: €55.5m
- Yield on offices: 5.60%





(€ million)	2012	2011 restated	Change %	2011 reported
<b>Gross revenue income</b>	<b>58.3</b>	<b>41.5</b>	<b>40.4%</b>	<b>41.5</b>
Net rental charges	-4.0	-3.0		-3.0
<b>Net revenue income</b>	<b>54.3</b>	<b>38.5</b>	<b>40.8%</b>	<b>38.5</b>
Staff & Overheads	-3.6	-3.0	19.6%	-3.0
Depreciation & amortization	-21.4	-15.4	39.3%	-15.8
Net financial income	-23.1	-15.6	48.2%	-15.6
<b>Net profit on current activities</b>	<b>6.2</b>	<b>4.6</b>	<b>34.5%</b>	<b>4.1</b>
<b>Margin on assets disposals</b>	<b>38.3</b>	<b>25.6</b>	<b>49.8%</b>	<b>22.8</b>
<b>Non-recurring items</b>	<b>15.5</b>	<b>-20.6</b>		<b>8.9</b>
<b>Net profit</b>	<b>60.0</b>	<b>9.6</b>	<b>524.3%</b>	<b>35.9</b>

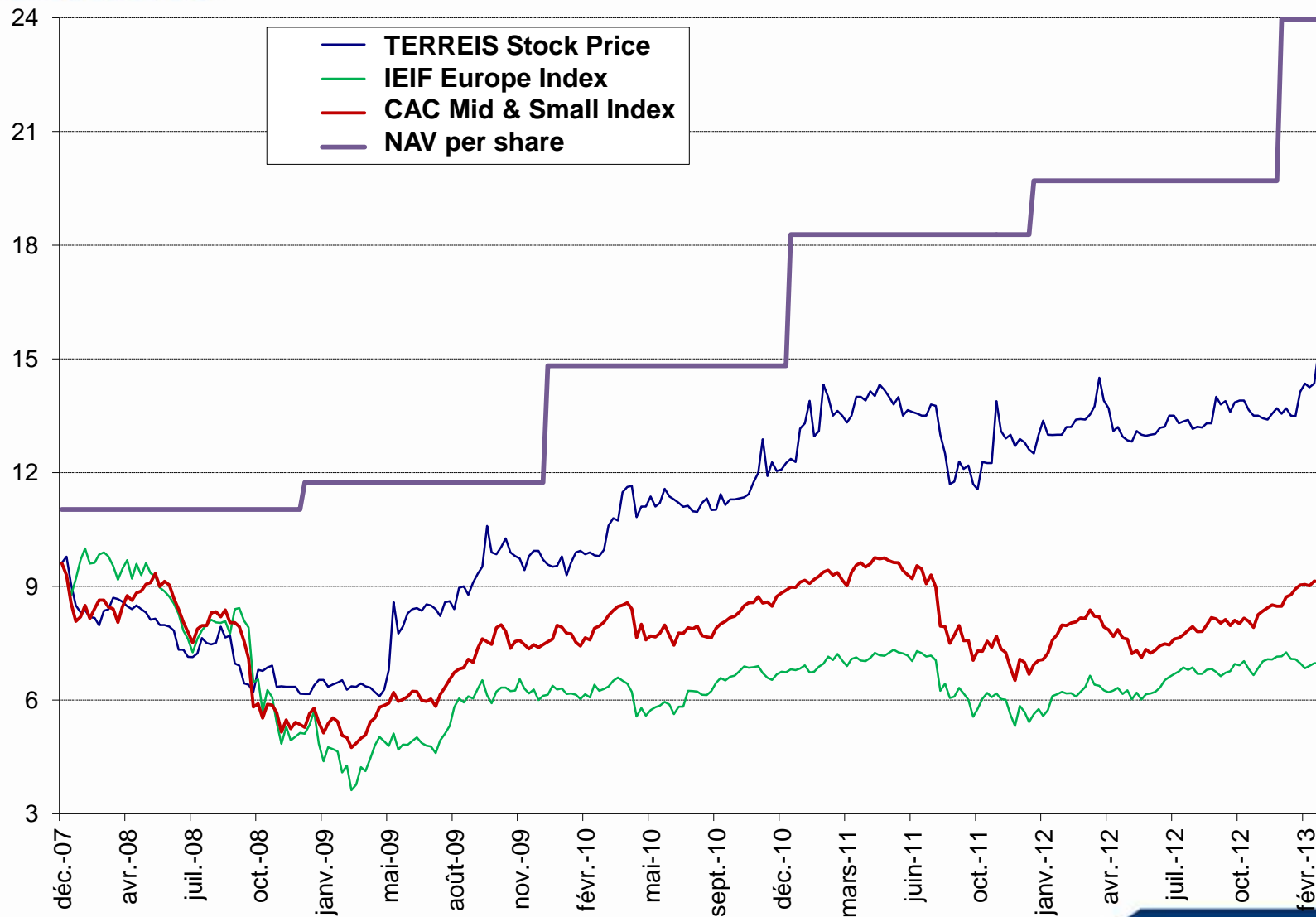


## Yields *On the basis of 2012 expertises*

	Sq.m.	Value excl. Duties €m	Rental income €m	Rental / sq.m.	Yield	Value € / sq.m.
<b>Offices &amp; Retail</b>	170,125	924.6	57.4	337	6.21%	5,435
<b>Residential</b>	27,185	213.1	6.02	221	2.82%	7,839

**On these basis, Liquidation NAV comes at €23.86 per share**

((€ million))	31/12/2012	31/12/2011 restated	31/12/2011 reported
Net book value	195,020	172,568	230,093
Restatement of impact on fair value of financial instruments	53,651	31,284	0
Unaccounted revaluation difference on Placement buildings	353,935	293,614	267,371
<b>Liquidation NAV</b>	<b>602,605</b>	<b>497,465</b>	<b>497, 464</b>
Acquisitions costs	70,576	67,287	67,287
<b>Replacement NAV</b>	<b>673,181</b>	<b>564,752</b>	<b>564,751</b>
Number of shares (diluted, net of own control)	25,254,423	25,254,750	25,254,750
<b>Liquidation NAV per share</b>	<b>€23.86</b>	<b>€19.70</b>	<b>€19.70</b>
<b>Replacement NAV per share</b>	<b>€26.66</b>	<b>€22.36</b>	<b>€22.36</b>



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